

NEWS: INTERNATIONAL

Paris demonstration celebrates education bill victory

March backs state schools

By David Buchan in Paris

In France's biggest demonstration for eight years, an estimated 250,000-300,000 people yesterday marched through central Paris to show their support for state lay education.

The march had been planned as a protest against the Balladur government's month-old bill allowing local authorities to increase funding to private, mainly Catholic schools.

On Thursday, however, the constitutional court struck down the bill, arguing that inequalities in its implementation would breach the constitution required under the constitution between public and private education.

But yesterday's march still went ahead, though more in the nature of a joyful victory parade than an angry protest, and it drew even more people than expected by its organisers, who were lay education bodies, teachers and other trades unions and the Socialist and Communist parties.

Marchers waved laurel branches, symbol of France's secular republic, brandishing some anti-clerical placards and shouting some anti-Balladur slogans.

After his biggest setback in nine months of power, the prime minister, Mr Edouard Balladur, has backed down, deciding not to try to get a revamped bill past the constitutional court's objections, while calling for a new dialogue with public education backers.

An opinion poll yesterday showed that the school financing defeat had not much affected Mr Balladur's own standing, but it had increased that of President François Mitterrand, who openly criticised the government.

The defeat also damaged the reputation of Mr François Bayrou, the education minister, who comes from the UDF coalition party. He was urged to resign by Mr Patrick Devedjian, a maverick member of Mr Balladur's own RPR Gaullist party.



Hundreds of thousands of students, parents and teachers move through the streets of Paris in yesterday's education demonstrations

Unions angry at Fiat job cuts

By Robert Graham in Rome

Fiat, the Turin-based automotive group, faces serious labour unrest following a management decision to implement a 5 per cent cut in its workforce and lay off a further 10 per cent for up to two years.

The stand-off between the management of Italy's largest private employer and the unions is expected to set the tone for industrial relations this year. Italy has been slower than its big international competitors in cutting jobs in the automotive, chemicals, defence and steel industries - which are most affected by recession and international overcapacity.

By the end of this week indefinite lay-off notices, lasting two years, will have gone out to 6,500 of the group's 95,000 workers, with more to follow. This is in addition to the 16,000 employees who will be temporarily laid-off this week in Fiat's Italian plants because of poor car sales.

At the weekend Fiat unions called an eight-hour staggered protest strike for tomorrow at all big Italian plants. On Wednesday workers at Arese, the big Alfa Romeo plant outside Milan, which is under threat, are due to strike. They should have the backing of the region's engineering unions.

In November Fiat announced

plans for job cuts and lay-offs to help it sustain competitiveness and absorb the impact of recession. During subsequent meetings - initially with the unions, and then with the Ministry of Labour - Fiat has maintained a tough line.

The unions tried to persuade it to accept "solidarity contracts" - flexible working hours and a shorter working week as used by Volkswagen. Fiat insisted this was incompatible with the L40,000bn (£15.7bn) being invested until the end of the century on upgrading production and introducing new models.

The break came late on Friday evening when Fiat said time had run out and the plan had to be implemented immediately. Since 1980 Fiat has enjoyed good industrial relations and its workforce has frequently shown loyalty to the company.

Although reluctant to risk a confrontation, the group's

financial position and car production overcapacity have forced the issue. Fiat's 1993 losses are likely to be £2,000bn and are largely attributed to poor car sales. With its Melfi plant fully operational this year, the group's Italian car capacity will be close to 3.4m units, against 1993 production of little more than 1.1m units.

The management's decision also appears to have been influenced by the imminent dissolution of parliament and difficulties of the government acting as a broker.

The main job cuts are at Fiat's Sevel plant near Naples, in the Turin area and at Arese. Of these, some 3,800 affect administrative staff.

Apart from trying to introduce "solidarity contracts", the unions fear Fiat still lacks a clear strategy and the two-year lay-offs will become permanent. They also fear that in 1996 the Arese plant, employing 9,000, will be closed.

Four big countries to make the most of two years leading EU

France, in concert with its three big continental European partners, is seeking a stronger and more coherent leadership for the European Union during their successive presidencies in 1994-96, according to Mr Alain Lamassoure, France's European affairs minister.

The French initiative did not appear to be a bid to establish a big-country directorate of the EU, nor intended as a slight on the current Greek presidency, though it may be taken as such. Rather, Mr Lamassoure describes it as an attempt to exploit the "natural coincidence" that - starting with Germany this July, and continuing with France, Spain and Italy into the first half of 1996 - the rotating six-month presidency of the EU will be held by "four important countries of the Union which, in addition, share the same conception of Europe".

"We have proposed to the Germans, Spanish and Italians that we should prepare together a common timetable, an agenda over these two years," Mr Lamassoure said. This period was likely to see the EU admitting Nordic countries and Austria, preparing its 1996 constitutional revision and hosting its conference on European stability as well as dealing with key neighbours to the east and south and pursuing economic and monetary convergence.

The joint consultation, evidently still at a very early stage, "has been accepted by the Germans and Spanish... though we are still waiting for Italy to have a durable and stable government", he said. But what Mr Lamassoure described as France's growing preoccupation with the lack of any proper structure to "prepare, propose and execute" the EU's common foreign and security policy prescribed by the Maastricht treaty.

"We have 12 [foreign] ministers, but no ministry" to implement their EU decisions, he said. "The problem is one of management." But France was not prepared to see the foreign policy management role filled primarily by the European Commission - despite the effort by Mr Hans van den Broek, political affairs commissioner, to set up a Brussels policy unit - or by the Council of Ministers secretariat. This would take sensitive foreign policy matters too much out of

France, Germany, Spain and Italy are planning stronger presidencies, David Buchan, Ian Davidson and David Marsh write

ministers' hands, Mr Lamassoure said.

The minister claimed that Britain, with its similar tradition of diplomatic activism, "is as preoccupied as we are" with the EU's lack of an efficient and acceptable foreign policy executive. Joint Franco-German initiatives were no more acceptable as standard practice than two of a government's ministers always hatching national policy, he said.

On general policy, Mr Lamassoure said: "There is no one to carry out analysis on behalf of the Twelve, to present proposals before the Council, and once a decision is taken, no one charged with its implementation."

The minister admitted the difficulty of implementing Maastricht's foreign policy as well as its internal justice, police and immigration policies could have been foreseen, "but it is only when one moves into action that one realises the true problems".

Mr Lamassoure insisted that

"there could no European foreign and security policy without common defence". He underscored French hopes that Germany would soon find the political will and obtain the constitutional freedom to allow its forces to operate outside the Nato area. France is evidently concerned that the Europeans will not be able to exploit fully Nato's new willingness to let its assets be used on occasion for purely European operations - endorsed at last week's alliance summit - unless Bonn adopts a bolder attitude to defence.

He also went out of his way to stress Paris's common interest with London in "subsidarity" - the repeal of unnecessary EU legislation in preference for national regulation. In reviewing some 70 EU measures last year, the French and UK governments were able to agree on a common list of 20 laws for scrapping. Indeed, "our approach to the single market is now closer to Britain than to Germany," he said.

But the Franco-German relationship remained the key to the overall success of the EU, said Mr Lamassoure. It had weathered last year's strains over Gatt, monetary policy and Bosnia - which was just as well, he said, because if France and Germany were to take different sides on issues, "there would be two Europes".

Mr Roman Herzog, who was nominated at a meeting of the party's national executive committee on Saturday, is president of the federal constitutional court in Karlsruhe, the highest legal authority, and a former CDU interior minister and education minister in Baden-Württemberg state.

He seems certain to receive the backing of the Bavaria-based Christian Social Union, the CDU's sister party, at a meeting today.

Mr Herzog, who is 59, will now face the former Social Democratic party (SPD) leader Mr Johannes Rau, the popular premier of the state of North Rhine-Westphalia, in the presidential election, which will be conducted by a 1,324-member electoral college in May. Professor Jens Reich, a founder of the New Forum democratic movement in east Germany, is the only easterner on the slate, as a non-party candidate.

Mr Herzog replaces Mr Stefan Heilmann, justice minister of the eastern state of Saxony, as the CDU candidate. The latter was Mr Kohl's favoured candidate, as an easterner who could help bridge divisions in a united Germany, but his conservative views and inexperience instead attracted criticism and widespread ridicule and he pulled out in November.

Mr Herzog, in contrast, has a wealth of both political and constitutional experience, as vice-president and then president of the constitutional court since 1983.

The outcome of the presidential election depends on the attitude of the Free Democratic party, the junior partner in Mr Kohl's Bonn coalition. The FDP has nominated its own candidate, Mrs Hildegard Hamm-Brücher, who is unlikely to withdraw before the third round of voting in the electoral college.

Successful United Nations operation to bring independence to Namibia, had been the firm favourite for months to win the presidency.

But Mrs Rehn, who is backed by the Swedish People's party and a strong supporter of Finland's EU membership bid, recorded a last-minute surge in the opinion polls.

With anxiety over political instability in neighbouring Russia, Mrs Rehn's emphasis on security and her experience as a popular defence minister pushed her support beyond the limits of the Swedish-speaking minority, which accounts for only 6 per cent of the population.

Whoever is elected will take over from President Mauno Koivisto, who steps down on March 1 after two six-year terms.

Two-speed Europe foreseen

By John Griffiths

France, Spain and Italy will join the UK in economic recovery this year but Germany will remain mired in recession, according to Oxford Economic Forecasts.

This picture of a two-speed Europe is painted in OEF's latest assessment of the prospects for the world economy. It forecasts growth for the OECD states as a whole of 2.1 per cent this year, compared with 1 per cent in 1993, but stresses the uneven distribution of growth. It predicts 3.2 per cent GDP

increase for the US but warns that this probably represents a peak, with minor declines to follow up to 1996. Stagnation is also forecast for Japan, but with a resumption of growth of 2.4 per cent in 1995, accelerating to 3.2 per cent a year later.

The forecasts show the UK continuing to lead the Europeans out of recession, with growth of 2.7 per cent this year being broadly sustained through to the end of 1996.

However, it concludes that Italy and Spain are now set to benefit from increased competitiveness arising from devaluations against the D-Mark.

Thus after falling 1.4 per cent last year, Italy's GDP is forecast to grow 2.5 per cent this year and 3.6 per cent in 1995. Spain's economy, which shrank nearly 1 per cent last year, should enjoy a more subdued recovery this year.

GDP growth of 1.4 per cent is forecast this year for France but it will trail Italy and Spain to the end of 1996.

*World Economic Prospects: Winter 1993/4. Further details from Oxford Economic Forecasting, Abbey House, 121 St Aldates, Oxford OX1 1HB.

Ahtisaari takes early lead in Finnish election

By Hugh Carnegie in Helsinki

Mr Martti Ahtisaari, a senior United Nations diplomat, established a clear lead in the early stages of counting last night in the first round of Finland's presidential election.

Results from postal votes which were cast between January 5 and 11 account for almost one third of the final total, some 1.3m out of 4.1m eligible voters.

The postal vote gave Mr Ahtisaari, a Social Democrat, around 27 per cent of the vote. In second place was Mr Paavo Väyrynen, the former foreign minister and a member of the Centre party, with about 20 per cent of the postal vote.

But commentators warned that later results could change the picture significantly, as the postal vote did not reflect a late surge in popularity for

Mrs Elizabeth Rehn, the defence minister.

An exit poll by Finnish Radio gave Mrs Rehn, a member of Finland's small Swedish-speaking minority, 30 per cent of Sunday's vote, ahead of Mr Ahtisaari in second place with 24.5 per cent.

As the postal votes were counted during the evening, Mrs Rehn garnered increasing numbers of votes and moved into a strong second place. Earlier she had been neck and neck in third place with Mr Raimo Haahtela of the Conservative party.

If no candidate wins more than 50 per cent in the first round, the top two go forward to a run-off vote on February 6. Opinion polls have shown Mr Ahtisaari winning that contest comfortably over all candidates except Mrs Rehn. Mr Ahtisaari, who led the

successful United Nations operation to bring independence to Namibia, had been the firm favourite for months to win the presidency.

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Kohl party settles on presidency candidate

By Quentin Peel in Bonn

After one false start and months of confusion, Chancellor Helmut Kohl's Christian Democratic Union has agreed on a credible candidate to become German president after Mr Richard von Weizsäcker steps down this summer.

Mr Roman Herzog, who was nominated at a meeting of the party's national executive committee on Saturday, is president of the federal constitutional court in Karlsruhe, the highest legal authority, and a former CDU interior minister and education minister in Baden-Württemberg state.

He seems certain to receive the backing of the Bavaria-based Christian Social Union, the CDU's sister party, at a meeting today.

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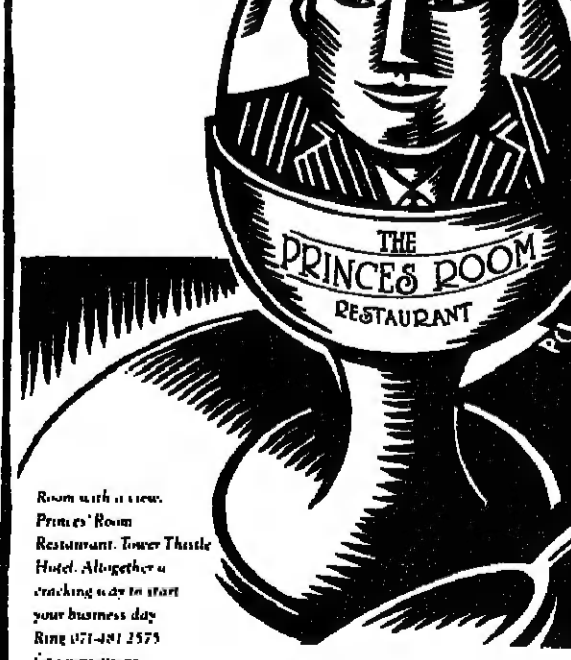
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Gaid

West puts faith in central bank

Greece aban ledge on st

Gaidar passes the poisoned chalice

Nationalist issues key to Crimea election

Mr Yegor Gaidar's departure from the future Russian cabinet even before he had been officially asked to join it casts a cloud over the pace of economic reform and leaves a question mark over the political direction and composition of the government.

Mr Gaidar, first deputy prime minister, said he could not remain where he had too little effect on policy, and where key decisions had been made without his participation or knowledge. He instanced a draft agreement to reunify the economies of Russia and Belarus, and the spending of \$500m (\$337.5m) on a new parliament building, 10 times more than is spent to subsidise Russian culture in a year.

He also said: "I cannot be at one and the same time in the government and in opposition to it." This is a reflection of the pressure put on him by his colleagues in Russia's Choice, the liberal-conservative party which he heads and which is the largest in the state Duma (lower house). In a meeting of the leadership a week ago it was suggested the party should no longer take responsibility for government decisions with which it disagreed and which, many of Mr Gaidar's colleagues think, helped achieve such modest results in the December elections.

John Lloyd on the impact of the decision by Russia's deputy leader

Leading members of the party had also expressed their reservations about Mr Gaidar continuing to lead it. Mr Andrei Makarov, the prominent lawyer, said last Thursday that Mr Gaidar should resign from his party post in favour of Mr Gennady Burbulis, the former aide to President Boris Yeltsin.

Another resignation announced yesterday was that of Mrs Ella Pamiulova, social security minister and also a member of Russia's Choice. The only woman in government, she is a prominent liberal but not a cabinet heavyweight.

Mr Boris Fyodorov, the deputy minister for finance, said yesterday he would wait until today or tomorrow before deciding on his future. He repeated he would not serve in government if Mr Viktor Geraschenko remained chairman of the central bank and said that he, too, was deeply concerned that the agreement with Belarus - "an agreement which effectively means the union of two countries" - had been agreed in draft without reference either to the cabinet or parliament.

However, his position is a complex one. He is, as he firmly said, "not a member of



Yegor Gaidar: key decisions made without participation



Grigory Yavlinsky: wooed



Boris Fyodorov: waiting

Gaidar's team" (and is not close to him). He believes he may be able to get fundamental changes to the Belarus agreement which would make it acceptable; and he has yet to talk to Prime Minister Viktor Chernomyrdin on whether he

is to be given a place in the government. One western economist in Moscow said yesterday that "he could be Chernomyrdin's last alibi for the west that reforms are continuing," and it might be made attractive for

him to continue. Mr Anatoly Chubais, the deputy premier for privatisation, is the only member of the present government to have been confirmed in the next government. He has said nothing publicly, but is reported to be prepared to stay at least until spring, in the hope of advancing his privatisation programme. Mr Gaidar said he should stay if he could - and added the same for Mr Andrei Kozhev, the foreign minister and Russia's Choice member.

The man mentioned openly yesterday as a replacement for Mr Gaidar is Mr Grigory Yavlinsky, the prominent reform economist and leader of the Yabloko group in the state Duma. Mr Gaidar said that, in conversation with Mr Chernomyrdin, the latter had raised Mr Yavlinsky as a possible replacement.

Mr Yavlinsky has already been wooed by the president's team, with offers of ministerial posts and committee chairmanships for him and his party colleagues - all of which have been refused.

A first deputy premiership is, however, on a different plane and may be harder to refuse. On the other hand, taking responsibility for an economy still in crisis may be a poisoned chalice he, too, would prefer to pass.

According to the Interfax news agency citing "informed sources", Mr Chernomyrdin has already decided that Mr Oleg Soskovets will continue to

be a first deputy premier with an industrial brief; that Mr Alexander Zaveryukha will retain his responsibilities for agriculture as a deputy premier; and that Mr Yuri Yarov, presently a deputy premier with diverse responsibilities, will retain the title in charge of labour, employment, education, science and other issues. If he retains these three relatively centrist and even conservative men, only the post of deputy for the economy remains open to a reformer.

The implications for reform are not clear.

Western economic observers do not believe that all is completely lost. "The peaks are never as high and the lows as low as is often thought in the west," said one observer. "It seems radical reform is out now, and I wouldn't be surprised by wage and price controls, more protectionism, attempts to create large industrial amalgamations, directed credits and so on. But reform is a generation long here. This might prolong the process of getting there for a year or so."

However, another said "this could bring a lot of danger, if all the reformers leave now or soon. It could mean a reassertion of a strategy of control which would not work and which would be highly inflationary - and that could seriously destabilise politics."

Ukraine's Crimean peninsula yesterday held presidential elections, which were dominated by issues of nationalism. Reuter reports from Simferopol.

All but one of six candidates in the region, an autonomous republic within Ukraine, favour Crimea joining Russia or declaring independence.

Ethnic Russians make up about 70 per cent of the 2.5m residents in Crimea, where a lengthy election campaign has been punctuated by three murders and allegations of dirty tricks.

Officials in Kiev, the Ukrainian capital, pinned their hopes on victory for Mr Nikolai Bagrov, head of the regional parliament and the sole candidate calling for Crimea to expand its powers and remain in a federal Ukraine.

The last opinion poll gave Mr Bagrov 23 per cent of the vote, although his supporters say he will pick up into support from people fearing chaos with a nationalist to win.

Communist leader Yuri Meshkov also commands 23 per cent of the vote. He says "Crimea will only prosper if it rejoins Russia."

West puts faith in central bank

By Leyla Boulton in Moscow

Western banks are relying on the Russian central bank to use its discretionary powers to spare them the worst effects of a presidential decree reversing the terms of their licences.

Braving uncertainty over the rights of western banks in the wake of the decree, Citibank on Friday became the first to open a subsidiary in Moscow. Mr William Rhodes, Citicorp vice-chairman, said the bank planned to ask the central bank to endorse its decision.

"If there are any doubts, we will check with the central bank," he said, confirming that this would include seeking direct permission for operations curtailed by the decree.

By the end of this year Citibank plans to open another subsidiary in St Petersburg, the country's second city which has ambitions of taking over from Moscow as the Russian banking capital.

The presidential decree, issued ahead of last month's parliamentary poll to appease Russian bankers who fear foreign competition, said that banks which had received full banking licences but which were more than 50 per cent western-owned, could not begin to serve Russian residents until January 1995. This, in theory, restricts them to offshore banking functions - such as those set out in the more limited licence granted to Bank Austria's Moscow branch.

Last year the central bank gave full banking licences to a dozen western banks in its bid to attract investment and to improve the performance of its own banks by exposing them to competition and know-how.

Dr Michael Franz, head of Bank Austria in Moscow, the first western branch in the Russian capital, vouches for the central bank's ability to assist western banks. He says the central bank has already used discretionary powers to allow him to undertake operations not set out in his original licence. He has, for example, been granted permission to take deposits from joint ventures, and recent central bank regulations allowing non-residents to open rouble bank accounts allow him to conduct operations in roubles, despite stipulations of his licence.

Baby Bell sets up telecoms venture

By Andrew Adonis

US West, one of the US "Baby Bell" telephone companies, has established a joint venture to channel up to \$500m (\$337.5m) into upgrading Russia's telecommunications.

The Russian Telecommunications Development Corporation brings together US West's existing Russian assets, totalling \$110m, \$40m of equity commitments from financial investors, and \$35m in debt and quasi-equity funding from the Overseas Private Investment Corporation, a US government agency.

The funds, boosted by borrowing and receipts from existing US West investments, will be used to fund network modernisation and mobile communications projects in Russia.

AT&T, the US long-distance operator, has Russian investments but US West is the only one of the seven US "Baby Bells" making a significant commitment to Russia.

Its Russian operations include mobile services in St Petersburg and Moscow, and a 50 per cent stake in a company operating three international gateway telephone switches.

Analysts estimate it will take \$300m-\$120m to bring Russia's telecoms network up to the level of Spain, which is itself far behind the most advanced western nations.

According to CIT Research, a London-based consultancy, Russia has about 15 lines per 100 people, less than the Baltic states but significantly more than Poland and Hungary. Spain has about 35 lines per 100 people.

US West's investment priorities are the "50-50 project" for modernising Russia's trunk telecommunications network, and an expansion in its number of cellular licences. It currently has eight licences, and has applied for a stake in 15 of the 60 likely to be awarded next month.

Seven investors are providing the extra \$40m of initial equity investment - Baring International Investment, Capital Research International, Emerging Markets Investors, GT Capital, Invesco CEM, Montgomery Asset Management, and Morgan Stanley Asset Management.

Greece abandons pledge on staffing

Greece's Socialist government has unveiled legislation which is likely to create 30,000 permanent civil service posts, writes Kerin Hope in Athens.

The draft law, to be presented to parliament later this month, appears to signal the Socialist's abandonment of an earlier commitment to the European Union to cut public sector staffing levels.

Permanent jobs for public sector workers employed on contract for at least six years would swell the civil service by about 8 per cent and further burden this year's budget.

The Socialist government assured the European Commission earlier this month that Greece would renew efforts to cut its borrowing requirement, estimated at 13.9 per cent of gross domestic product in 1993.

The former conservative government's pledge to cut thousands of public sector jobs under a structural reform programme agreed with the EU was dropped last summer.

The public sector wage bill soared after the conservatives granted extra pay rises and made more than 20,000 patronage appointments.

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NEWS: INTERNATIONAL

Electoral reform hanging in the balance

William Dawkins assesses the chances of Japan's premier in an upper house parliamentary vote

Mr Morihiro Hosokawa, Japanese prime minister, faces a daunting task this week as he struggles to overcome last-minute obstacles to parliamentary agreement on plans to reform Japan's discredited political and electoral system.

The outcome of the upper house vote hangs in the balance, a new experience for Japanese politicians, used to pre-cooking important decisions well in advance. "I can't tell what will happen until the very end," Mr Hosokawa said on Friday.

Political observers think the seven-party coalition will probably win by a narrow margin, accelerating the upheaval in national politics which began with the collapse last summer of the Liberal Democratic party government. But Mr Hosokawa will have to work overtime to garner the votes needed.

The coalition was aiming for a plenary session vote on Wednesday, the final stage before the four bills become law. But procedural delays and splits in its own camp have now forced the coalition tentatively to aim for a vote in the upper house political reform committee at mid-week, paving the way for a plenary vote by Friday.

Mr Hosokawa's fortunes have fluctuated almost by the hour during a hectic past week of political activity. If Mr Hosokawa fails to get agreement by January 29, the end of the parliamentary session, he is likely to resign and call a snap general election.

Urgent plans to stimulate the economy are stalled as a helpless finance ministry waits on the sidelines for parliament to complete its unpredictable business.

This makes a bewildering change from the days of the

LDP, when important decisions were prepared in an orderly manner, by committee, and parliament tended not to produce late problems, lamented one official.

The lower house passed the political reform bills by a bigger than expected margin two months ago, indicating that all

was clear for an accord in the upper house, the final hurdle. In theory, the coalition can count on 131 upper house votes, five more than the 126 needed for a simple majority in the 151-seat chamber.

But the voting arithmetic is complicated by the growing number of dissidents on both

sides of the house. The coalition's upper house majority is half the size of that in the lower house, making it all the more vulnerable to defections.

On the government side, the unity of the Social Democratic party, the largest coalition member, is shaky, despite a pledge of loyalty to the coalition from the socialists' convention last week.

Coalition officials believe five or more socialists might cross the floor and vote against the government, driven by fears that their party will do even worse under the new electoral system - a mixture of single-seat constituencies and proportional representation - than under the present, multi-seat constituency system.

Senior coalition officials are working hard to try to pull the potential socialist rebels and undecided independents into line.

Until recently, Mr Hosokawa

thought he could count on the support of a little known upper house group, the Nini Club, five populist members led by a professional comedian, Mr Yukio Aoshima.

That was until late last week, when Mr Aoshima indicated that the club might side with the opposition, through annoyance at the way in which the government was trying to steamroller reform through parliament.

Yet the opposition LDP is also divided. LDP members have been instructed to vote against the bills, reflecting older politicians' fears that reform spells the end of their comfortable careers.

But the LDP gave its leaders clearance on Friday to negotiate a compromise with Mr Hosokawa, so the opposition could change its mind at the last minute. To achieve this, Mr Hosokawa would have to offer compromises that might

offend the Socialists, so the chances are slight.

Even if the LDP does oppose the bills, as it did in the lower house, there will be defections. An estimated 100 LDP upper house members are said to be ready to vote for the reform bills, which would nearly make up for the socialist defections and the unexpected opposition from the Nini Club.

When asked to guess the outcome on instinct, political observers point out that the LDP does not want to damage its already weak popularity by being seen to destroy political reform, for which Mr Hosokawa has a strong public mandate.

The LDP's finances are in no shape to fight a quick election. On top of this, the socialists are keen to retain their first experience of power for 45 years, if only because recent polls indicate they would fare badly in an election.

Caracas considers rescue for bank

By Joseph Mann in Caracas

A financial crisis at the second largest bank in Venezuela seems to be the latest manifestation of years of lax banking supervision that has contributed to past banking failures.

Banco Latino, reporting assets equivalent to \$1.9bn (£1.27bn) at mid-year, was suspended from the national cheque clearing system by the central bank on Thursday. The Caracas-based bank, with branches throughout Venezuela, is expected to re-open - which it did not on Friday - but there was no official word on when.

The government, meeting yesterday with representatives of the largest Venezuelan banks, was considering solutions. These included direct government intervention (which could lead to a restructuring or liquidation), a government-backed recovery programme without intervention, sale of the bank or its closure and liquidation.

The outcome seen as most likely would be the government and the other big banks providing support so that Banco Latino might recover.

The bank's last published figures, in mid-1993, gave no indication of any financial trouble. It had total deposits of \$1.66bn, of which 92 per cent were from the public. In the first half of 1993, the bank had total revenues of \$382.4m and net earnings of \$10.1m.

Banco Latino, founded in 1950, owns Banco Latino International in the US and a subsidiary in the Netherlands Antilles. It is the country's leading financial institution in passbook savings and trust fund management.

It grew rapidly during the second administration of President Carlos Andrés Pérez, who took office in 1989 but was ousted last year to face corruption charges.

The bank was controlled by Mr Pedro Tinoco, a wealthy businessman and former finance minister who was a close friend and adviser of Mr Pérez. Mr Tinoco, who died last year, was central bank president from 1989-92. The largest stockholders are Mr Tinoco's estate, the Febres Cordero family, and the Cisneros industrial-commercial group which is controlled by two brothers.

The bank's board blames its predicament on outside forces, including a rumour campaign, an alleged failure by a government entity to pay a debt of \$75m on time, and a local television station's news of the government decision to act on the bank. (The news was carried by other media.) The bank said that it lost more than \$500m in deposits in recent months due to rumours. Small depositors, however, seem to have been unaware of the bank's problems until it was shut down last week.

The problems will not be fully explained clearly before an independent analysis of the books. In recent years of high real interest rates, though, the bank aggressively sought deposits from corporate clients and the general public, offering among the highest rates in the market.

Last year, Venezuela's economy contracted after three consecutive years of strong growth, thereby increasing bad debts and reducing income from loans and investments.

Savings deposits up to the equivalent of \$9,345 are guaranteed by the Venezuelan government, although past banking collapses have entailed long delays before depositors were compensated.

After the government had intervened in three banks - Banco Nacional de Descuento (1978), Banco de los Trabajadores (1982) and Banco de Comercio (1985) - some clients and creditors never collected, and those responsible for the banks' failures for the most part went unpunished.

Mr Ruth de Krivoy, central bank president, has worked hard to tighten the regulatory system since she took over in 1992, and a banking law to correct regulatory and other deficiencies took effect this month. This allows competition from foreign banks, sets strict capital requirements and provides regulators with power.

Critics of the Venezuelan banking system, including some bankers, say questionable practices have been common. The newspaper, El Diario de Caracas, outlined a few yesterday. They included connivance between bankers, investors and politicians, sloppy regulation and supervision of banks, (improper) lending to high bank officials, and betting the government will provide financial assistance.

Sheikh on trial in Kuwait

Sheikh Ali Khalifa al-Sabah, former Kuwaiti finance minister, is among five people due to stand trial tomorrow on charges of embezzling public funds, the official Kuwait News Agency said yesterday.

"The criminal court will look into the case of five persons, three of whom are Kuwaitis, against whom the general prosecution had filed charges of embezzling funds of the Kuwait Oil Tanker Company (KOTC)," the agency said.

The report was the first time Sheikh Ali, who is a member of the ruling Sabah family, had been named by an official body in connection with the case. The agency named the other four as Nasim Mohsen, a Jordanian, former financial manager of KOTC, Hasan Qabazard, former deputy KOTC chairman for financial affairs, Mr Tim Stafford, a Briton, and Abdulhath al-Badr, the company's former chairman.

Mr Qabazard has been in detention in Kuwait since January last year. Sheikh Ali is currently in Kuwait. The other three defendants are abroad.

Sheikh Ali was oil and finance minister from 1983 to 1985, oil minister from 1985 to June 1990, and finance minister from June 1990 to April 1991.

A KOTC official has said the company's total losses from fraud may amount to \$200m. A judicial official has said the case alleged fraud involving about \$100m. KOTC is a subsidiary of state oil conglomerate Kuwait Petroleum Corporation, which the oil minister chairs.

Turkmen leader wins support

The government of former-Soviet Turkmenistan has said that voters in the Central Asian republic, by endorsing the leadership of Mr Saparmurat Niyazov, have granted the president a 10-year term of office, reports Steve Levine in Istanbul.

The result of a referendum on Saturday, whose 99.9 per cent margin was predicted because of Mr Niyazov's tight grip on power, probably reflects broad support for his plans to convert Turkmenistan's natural gas into higher living standards for the country's 4m people.

Turkmenistan, like neighbouring ex-Soviet republics of Azerbaijan and Kazakhstan, sits on big reserves of largely untapped oil and natural gas and oil.

Ford in sales call to Toyota

Toyota, Japan's largest carmaker, has been asked by Ford to sell the US car group's vehicles in Japan, writes William Dawkins in Tokyo. Mr Shigeji Tsuji, Toyota's managing director, said that Ford's Japanese unit had approached Toyota and opened talks with Toyota sales affiliates in the Tokyo area. Toyota's decision last year to sell 20,000 General Motors cars annually through its Japanese dealerships, from 1994, marked an important stage in the car industry's attempts to defuse US criticism that Japan was closed to imports.

Jordanian death sentences

Three Muslim fundamentalists in Jordan have been sentenced to death for plotting to assassinate King Hussein at a university ceremony last June, writes James Whittington in Amman.

All are members of the banned Islamic Liberation party which seeks to establish an Islamic state in Jordan. Two of the men were sentenced in absentia while seven others were given 15 years' hard labour. The sentences will now, for the first time, be reviewed by the Court of Appeal. Previously only King Hussein could commute military sentences.

Singapore eyes Asian economies

Mr Lee Kuan Yew, Singapore's senior minister, has said the country is ready to invest up to 35 per cent of its reserves in Asia's fast-growing economies over the next 10-15 years, writes Kieran Cooke in Kuala Lumpur.

Manila under IMF scrutiny

Philippine economic policy will be scrutinised this week during the course of government negotiations with the IMF on a new financing programme, writes José Galang in Manila.

Mr Ernest Leung, finance secretary, said at the weekend the policy discussions would evaluate whether existing laws could help government attain economic growth targets.

Everglades clean-up intensified

By George Graham in Washington

The US administration is renewing its efforts to make sugar producers help to restore the Everglades, the spectacular swamps at the southern tip of Florida.

The Interior Department last week won the agreement of Flo-Sun Inc, one of the biggest sugar producers, to a clean-up plan that could cost it \$70m-\$100m (£47m-£70m) over the next 20 years, reviving a more extensive agreement in principle reached with the sugar industry last summer.

That deal broke down last month amid disputes between environmentalists and sugar growers over details.

But Mr Bruce Babbitt, interior secretary, said the Everglades was a last case for US ability to restore an ecosystem. He promised to press for a comprehensive agreement.

Much of the surviving Everglades, one of the world's largest wetlands with abundant bird and plant life, is protected in a national park but the fragile ecosystem depends on a steady flow of fresh water.

Drainage and civil engineering have created acres of farmland, mainly devoted to sugarcane, to the north of the park. This cuts the flow of water into the Everglades, raises salinity, and pollutes the flow with fertilisers which have nourished algae and exotic plants, choking native species.

With Flo-Sun now accepting a deal, federal and state government pressure on US Sugar, the other big grower, will increase.

Salinas seeks sweeping amnesty for guerrillas

By Damien Fraser in Mexico City

President Carlos Salinas of Mexico yesterday called for a special session of Congress to give an amnesty to rebel guerrillas who seized several towns in the southern state of Chiapas on New Year's Day.

The amnesty will be extended to all participants in the uprising, and will cover their illegal acts between January 1 and yesterday.

The president said that there would now be no reason for rebels to remain away from their villages; they could carry on with their lives peacefully.

Mr Salinas said he would soon propose an integrated plan for justice in Chiapas.

The decision followed criticism at home and abroad of the government's repression of

the rebellion, and widespread sympathy for the plight of indigenous people in the jungles of Chiapas.

A government official said the amnesty would create better conditions for peaceful solution to the conflict, adding that Congress would be convened today and that the necessary law would be passed as soon as possible.

On Thursday, Mr Salinas had announced a unilateral ceasefire in the conflict. He then said he would pardon rebels who had acted out of desperation or were pressed into the insurrection. The new amnesty, however, will apply to all participants. It seems to be unconditional.

In a further sign of the government's more conciliatory approach to the conflict in Chiapas, Mr Manuel Camacho

Solis, government commissioner for peace in the region, has accepted Bishop Samuel Ruiz of San Cristóbal de Las Casas as mediator with the guerrilla movement. At first, the government had indirectly attacked followers of the radical bishop for sympathising with the rebels.

Newspaper columnists generally close to Mr Camacho, a former mayor of Mexico City and foreign minister, yesterday sought to play down reports that he would use his new position to challenge Mr Luis Donaldo Colosio, candidate of Mexico's ruling party to succeed Mr Salinas as president via an election this year.

Mr Camacho was Mr Colosio's rival for the party's nomination. The former represents the newly ascendant conciliatory wing in the government.

Peace overture in S Africa

By Patti Waldmeir in Johannesburg

South Africa's radical black Pan-Africanist Congress, blamed by police for numerous attacks against whites in recent months, said yesterday it was suspending its armed struggle and had begun talking guerrillas to disarm.

"We announce a unilateral moratorium on the armed struggle," PAC president Clarence Makwetu said. This was welcomed by Mr Hervis Kriel, law and order minister.

But it is unclear whether the suspension will lead to a substantial drop in attacks against whites. Leaders of the movement's armed wing, the Azanian People's Liberation Army, have been carrying out such attacks without seeking approval from, or even informing, PAC political leaders.

The new move seemed to pave the way for PAC participation in the election on April 27. Mr Makwetu said the aim was to show the PAC's "commitment to peace, which is essential to ensure free and fair elections".

An opinion poll in the Johannesburg Sunday Times yesterday showed PAC support at a negligible 1.7 per cent - below the threshold required to gain a seat in parliament.

The poll also showed the African National Congress would win nearly two-thirds of the vote if elections were held now, the second poll in a week to predict such a large ANC victory. The ANC, with a two-thirds majority in parliament, would be able to amend clauses of the new constitution without support from any other party.

The ruling National party had 15.6 per cent in the Sunday Times poll and the Inkatha Freedom party 5.2 per cent.

INTERNATIONAL PRESS REVIEW

RUSSIA

Russia's press, which is at least half-free, thought the Russian-US summit less than overwhelming. It was respectful - even the opposition press was not as rude as it might be in the west - but it did not profess to having its socks knocked off.

Even Izvestiya, the most loyal to President Boris Yeltsin, headlined its Saturday report on the two-day visit "Yeltsin and Clinton basically happy - but there are problems".

Among them was the readiness, or not, of the Ukrainian parliament to ratify its government's promises. On past experience, said Izvestiya, "we mustn't think that this matter is fully decided".

Mezavisimaya Gazeta (The Independent) was characteristically sharper. It said that there was "nothing special" about the meeting and that "the expression of support for the reform course which Boris Yeltsin was adopting sounded the same as the noises Boris Yeltsin was himself making about reforms".

The resignation yesterday of Mr Yegor Gaidar from a future cabinet put these "noises" in some perspective.

Sovetskaya Rossiya, the nationalist-communist daily banned since the suppression of the last Russian parliament until last month, said sourly that "the first European journey (of the US president) from Brussels through Prague, Kiev, Moscow, Minsk and Geneva was in the first place to support and strengthen his international standing and in the second to demonstrate once more his support for Boris Yeltsin. The Russian president needs such help desperately."

Moskovski Komsomolets, the irreverent Moscow evening daily, concentrated on Friday on the price of Bill Clinton's suite in the Slavianskaya Hotel - \$185 (£124) a night, it said - against that paid by Michael Jackson last October in the Metropole (\$1,500 a night). It also noted that, to avoid disturbance to his few hours of sleep, "the market around Kiev Station just outside of the hotel was temporarily closed". Did the president know his visit had suppressed market activity?

BELGIUM

Allegations that bribes were promised or paid to Belgium's francophone Socialist party in 1988, to influence the award of an army helicopter contract, have whipped the Belgian press into a froth of indignation and self-righteousness.

The trigger was the December request by Mrs Véronique Anica, the investigating magistrate, that the parliamentary immunity of three ministers be lifted. But what really inflamed the debate was the leak 10 days ago of her detailed justification of why she wanted to question the trio. That allowed certain elements of the Flemish press to open up Belgium's old linguistic divide and rail against alleged corruption at the heart of the French-speaking political establishment in Wallonia.

Le Solr, the francophone daily, tried to put the debate into perspective on Saturday the day after a parliamentary committee voted for a partial lifting of the immunity of two of the ministers. Certain Flemish leaders' writers had "discredited the whole of the press" with their insinuations, said the paper. But it added that the three ministers, all of

whom have denied any wrongdoing, should not have gone public with their own criticism of Mrs Anica's report: "By doing so, they have adopted the same attitude for which they have criticised the press."

The lifting of the ministers' immunity was inevitable according to most newspapers, Flemish and francophone. Flanders' *Gazet van Antwerpen* said the public would have considered any other decision tantamount to "abandoning the political institutions to the mafia, making hypocrisy a noble virtue and everyday fraud the rule".

De Standaard, the heavyweight Flemish daily, stressed in Saturday's editorial - headlined "To the very core" - that the investigation was only the start of what should be an in-depth examination of the financing of political parties and the award of military contracts.

A separate parliamentary committee still has to decide whether to lift the immunity of the third minister concerned in the affair, but *La Dernière Heure*, a popular francophone paper, summed up the current situation with its banner headline on Saturday: "Round one to Anica".

IRELAND

The lifting last Wednesday of Ireland's broadcasting ban on Sinn Féin, the political wing of the IRA, has provoked a flurry of comment and analysis in the Irish newspapers.

"A very wrong decision," says an editorial and "A platform for murderers" shouts a headline in the *Irish Independent*, the flagship of a flotilla of newspapers controlled by the Irish millionaire Dr Tony O'Reilly. "Dublin and London are now out of step on a very important

matter," the editorial says. In a more apocalyptic vein in its opinion columns, Dr Conor Cruise O'Brien (who as communications minister in 1976 introduced the Sinn Féin broadcasting ban) writes: "There is a great opposition here for the opposition. It is up to them to stop a rot that is beginning to affect the very foundations of our democratic state." Nonetheless, the same newspaper in a poll published on Saturday acknowledges that 64 per cent of the population agree with the decision to lift the ban and that 57 per cent do not believe that "they will be swayed in their views" by Sinn Féin interviews.

Most papers favour ending the ban. The Sunday Business Post says the ban came about in the early 1970s "in the face of British criticism and internal Fianna Fail feuding. . . the principle of free speech was sacrificed for internal Fianna Fail purposes".

Ireland's paper of record, the *Irish Times*, dedicated several pages to the issue and concluded that the ban "served in equal measure to frustrate broadcasters, embarrass the government and provide Sinn Féin with a sense of grievance bordering on martyrdom. . . the time for plain speaking and the putting of strong and straight questions (to Sinn Féin) has arrived".

Capturing that idea, a cartoon in the same paper portrays a radio interviewer asking Mr Gerry Adams, the Sinn Féin leader: "What has mass slaughter and economic mayhem and other aspects of IRA terrorism ever done to benefit the people of Ireland?" An awkward Mr Adams replies "No comment".

Reports from John Lloyd, Andrew Hill and Tim Coone

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Tory press compounds Major's woes

By James Blitz

Mr John Major's political authority faces a fresh test today when he gives evidence to Lord Justice Scott's inquiry into whether the British government illegally sold arms to Iraq in the late 1980s.

Mr Major's appearance before the inquiry marks the first time that a serving prime minister has given evidence to a judge in public.

The session's political significance has been heightened even further by the scandals and party infighting which have shaken his leadership since Christmas, amid tensions between Downing Street and sections

of the tabloid press, traditionally staunch Tory supporters.

Weekend newspaper reports that Mr Major had spoken derisively about some right-wing members of his cabinet at a Downing Street dinner party last week were the latest indication that the cabinet remains badly split over the theme of "back to basics" and how it impinges on issues of personal morality.

Mr Tony Newton, the leader of the House of Commons, claimed yesterday that reports in the Sun and the Daily Mail - which said that Mr Major had told guests he would happily dismiss any one of the Cabinet right-wingers - were untrue.

Sir Marcus Fox, the chairman of the influential Tory backbench 1922 committee, also claimed that the reports were part of a vendetta by the press against Mr Major.

"There are one or two people in Fleet Street and one or two newspaper owners who make no secret of the fact that they do not like this administration," he said.

These comments have served to underline the deteriorating relationship between the prime minister and some tabloid newspapers, such as the Sun and Daily Mail, that were among the Tory party's strongest supporters at the last election.

Employment Secretary Mr David

Hunt yesterday accused some sections of the media of trying to reduce the back to basics campaign to the level of a "Whitehall farce".

Mr Hunt defended the record of both the government and the prime minister and said: "You get unsubstantiated allegations appearing in newspapers without any proof at all and then they will suddenly slip away and then [there are] further unsubstantiated allegations."

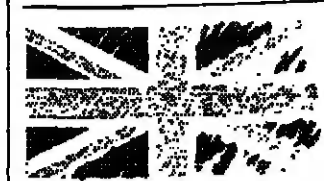
Mr Trevor Kavanagh, political editor of The Sun, said there was no doubt that at present The Sun supported the Conservative party, although there had been criticisms of certain aspects of the administration.

"The suggestion that there is any form of vendetta between us and the Conservative party is nonsense. We simply report the stories as they happen, and sadly for the Conservative party they happen all too often these days," he said.

As if to bear this out, the government still appears far from certain how to approach the more sensitive areas of its back to basics policy.

It was confirmed yesterday that Mr John Gummer, the Environment Secretary, had postponed publication of a blueprint on housing policy, fearing that its research into allegations of queue-jumping by single mothers did not stand up to scrutiny.

Britain in brief



Optimism on prospects for steel industry

Productivity in the UK steel industry is more than 10 per cent higher than the European average, but steelmakers must continue improving their competitiveness, says a report today from the Confederation of British Industry.

The industry is performing as well as any in the world, and its success in improving competitiveness should be applauded, says Mr Duncan McKenzie, senior economist with the CBI's National Manufacturing Council.

New markets in the Asia Pacific region and China, the Indian sub-continent and Latin America mean the outlook for an increasingly efficient UK steel industry was positive.

Mr McKenzie said exports had risen from £992m in 1981 to £2.77bn in 1992, with the trade surplus rising from £412m to £1.76bn.

Lloyd's faces Jackson loss

Lloyd's of London, the insurance market, is facing a \$20m claim arising from the cancellation of pop star Michael Jackson's world tour.

The claim is from the tour's promoters for loss of profits, but further substantial claims may come from Jackson himself - for loss of earnings - and from PepsiCo, the US soft drinks manufacturer which sponsored the tour. PepsiCo pulled out of the sponsorship deal, described as the largest of its kind, when Jackson cancelled the final leg of the tour last November.

Lloyd's could not confirm yesterday whether the Jackson and PepsiCo policies were with Lloyd's. Even if they were placed elsewhere, reinsurance could be with Lloyd's. It is not yet clear whether the claim will be accepted as valid - the reasons for the cancellation could cause problems with settlement.

MPs to probe dam contract

MPs will today investigate a deal signed by the British government in the late 1980s to spend £334m helping to build a 600MW hydro-electric power station on Malaysia's Pergau river, against the advice of civil servants.

The aid package was the largest amount ever spent by the British government on a single overseas development project. But last October, the National Audit Office issued a report saying that the "economic viability of the project... was marginal" and that it was "a very bad buy."

In particular, some MPs are concerned that the project might have been linked to a sale of military equipment to the Malaysian government, which would have been illegal under British law.

Salary concern over Railtrack

The UK Treasury has voiced its concern to Railtrack - which is to run the UK's rail infrastructure from April - over the salaries it is proposing to pay some of its directors.

The Treasury's interest in Railtrack's salaries was prompted by the company's proposal to take on a seconded civil servant from the Department of Transport, with reports that his salary could be more than £100,000 if he becomes a full time director.

The Treasury does not want to see a state-owned company "wasting tax payers' money" by overpaying directors and believes it is important that Railtrack demonstrates its ability to keep costs low.

British Gas in pipeline plan

British Gas, the former state-owned gas company, is in negotiations to play a leading part in the construction of a 1,200 mile gas pipeline from Bolivia to Brazil.

The project is estimated to be worth a total of £2.8bn, including power generation and distribution. "We are looking to become one of the leading companies involved," British Gas said yesterday.

Work on the pipeline is expected to start in early 1995.

Plan to enforce investment watchdog body

By Roland Rudd and Alison Smith

The British government is drawing up plans to force life insurers to be regulated by the Personal Investment Authority, the new City watchdog due to come into being this year.

The decision of three leading companies to oppose plans for the authority, which is intended to act as the self-regulatory organisation for the entire retail financial sector, has infuriated ministers. They have interpreted the move as an attempt to destabilise the proposed regime.

Ministers are planning to close a loophole in existing legislation that life insurers could use to avoid being regulated by the PIA. They could opt to be directly regulated by the SIB, which would undermine the PIA's authority.

If companies opt to be regulated by SIB, the government is expected to ask SIB to subcontract the responsibility for regulation back to the PIA. If the life insurers continue to refuse to acknowledge the PIA's authority, ministers are prepared to bring forward legislation forcing companies to be regulated by the appropriate self-regulatory body.

Creation of the PIA is central to proposals put forward by Mr

Andrew Large, SIB's chairman, to improve regulation, which have been strongly backed by Mr Anthony Nelson, the economic secretary to the Treasury.

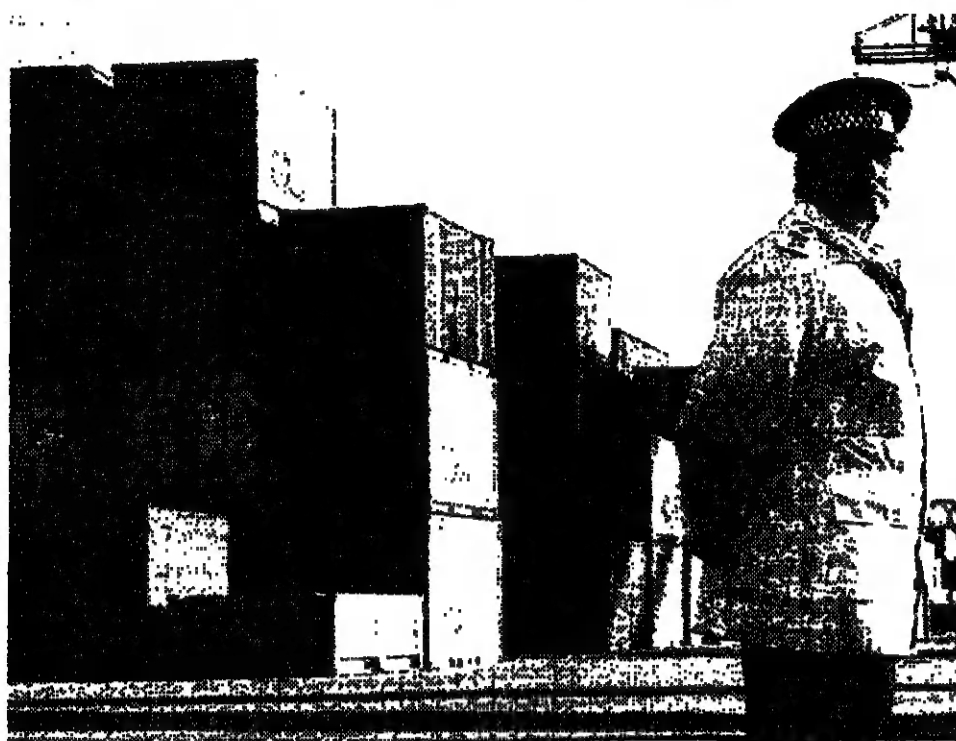
In a debate in the House of Commons last week, Mr Nelson warned that if the existing system failed to protect investors, "the House will have to look at it again. I do not have a closed mind."

The latest exchanges about future regulation of the sector have been sparked by a statement from Standard Life, one of the UK's largest life insurers.

It announced the withdrawal of its support from the plans for the PIA, on the basis that as only nine of the 19 directors would be active industry practitioners, the body would not be a truly self-regulatory organisation, and that statutory regulation was therefore preferable.

Standard Life's decision is understood to have caused particular anger within government.

According to a Whitehall official, ministers were surprised that Mr Norman Lesells, Standard Life's chairman, allowed his deputy managing director Mr Jim Stretton, to resign from the PIA. Mr Lesells is also on SIB's board.



Felixstowe docks yesterday after four bodies were found in a container being unloaded from a ship

Bodies found in cargo container

Four suspected stowaways were found dead on Saturday in a cargo container being unloaded from a ship docked at Felixstowe, in Suffolk.

The bodies were discovered when dockers heard a fifth man, locked inside the container with the bodies of his companions, hammering against the walls.

Police believe all five men, believed to be Romanians, were would-be illegal immigrants who hoped to smuggle themselves into either the UK or the United States. The container - which measured 40ft by 8ft by 8ft - was due to be unloaded and then forwarded on to Galveston, Texas.

The ship, the Patria, had sailed from Le Havre in northern France. The authorities have not yet revealed the ship's home port or its owners.

Venables deals face further scrutiny

By Bronwen Maddox

Further details have emerged of controversial business dealings by Mr Terry Venables, the former chief executive of Tottenham Hotspur, as the Football Association struggles to decide whether to make him England manager.

Panorama, the BBC current affairs programme, has obtained a document which sheds more light on the way

Mr Venables raised money to take over the football club in 1991 with Mr Alan Sugar, the businessman. Doubts over the source of that finance have been a main reason for the FA's unease.

A decision on the England manager's post may not now be made this week, as expected.

The document supports an allegation Panorama made in September that Mr Venables

signed away assets of Transatlantic Inns when he was no longer one of the company's directors.

Speaking publicly about the deal for the first time, Mr Colin Wright, a director of Transatlantic, said yesterday: "We were horrified when we discovered that all of the assets of Transatlantic had been used by Terry Venables to raise a £1m loan. None of the directors of the company had author-

ised such a transaction."

The assets, which were the fixtures and fittings of pubs managed by Transatlantic, were pledged to a leasing company in August 1991 and then leased back. The £1m raised by the deal went to Mr Venables' private company, and shortly afterwards he used the cash to pay for his stake in Tottenham Hotspur.

Venables, Page 13

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TIPS FROM THE TOP

Making local heroes international

Percy Barnevik, president and chief executive of ABB, offers advice on building multinational teams for a global company

Any multinational approach to management has to start from the top. Thus, ABB's supervisory board of eight includes four nationalities; and its eight-man executive committee is made up of German, Swedish, Swiss, American and Danish executives.

At group headquarters some 150 people represent more than 20 nationalities. The group's 50 global business area managers hail from countries such as Brazil, Canada, Denmark, Finland, Germany, Italy, Norway, Sweden, Switzerland, the UK and the US.

Every one of them in turn leads a team of local managers, each with responsibilities for day-to-day operations in a different country. For instance, a German based in Switzerland with global responsibility for a business area has among his team local managers in Italy, Germany, Sweden, the US, Norway, India, Saudi Arabia and the Czech Republic.

As business gets more globalised, the competitive advantages of multinational teams increase. Any single-nationality corporate culture will run into problems as soon as it aims to integrate larger operations from other countries.

In contrast, once the initial hurdles are overcome - which is no easy task and takes a lot of painstaking effort - multinational teams offer major benefits. Their combined understanding and insight into global and local business problems are much deeper. Benchmarking of operational performance on an international scale becomes routine. Rotation of specialists across borders to transfer best practices runs into far fewer problems and, for example, international supply contracts across borders and joint development projects become the norm.

Multinational teams can make unique use of their complementary skills and backgrounds. So ABB could exploit Finnish and German experience in dealing with Russians, longstanding Austrian relationships with Hungarians and Swiss



It is occasionally necessary to interfere... to force people to overcome the "foreigner" hurdle and safeguard the ideal

venians, traditional Scandinavian links with the Baltic states and Poland, when expanding into central and eastern European markets.

Now, with established positions in Poland and the Czech Republic, new team members from these countries help in building the group's presence further east.

Similarly, ABB uses Chinese-speaking team members from Singapore, Hong Kong or Taiwan in developing operations in China, or Brazilians and Argentines in pursuing its Latin American expansion. An important side-benefit is that we are able to recruit future global managers from the world.

ABB prides itself on being multi-domestic. The group has deep roots in many countries, respects national differences and cultures, and aims to achieve a strong local identity in each of its many home markets.

At the same time, we strive to develop a global corporate culture for all members of our multinational teams. One key element is having a common language. English was chosen at the outset, although a minority of the present 218,000 employees have English as their mother language.

Today, all executives use English

as their common language and ABB's currency for global reporting and consolidation is the US dollar. Most importantly, from the very beginning ABB established a common set of values, policies and operational guidelines to safeguard and promote a group-wide umbrella culture.

Multinational teams do not happen naturally - on the contrary, the human inclination is to stick to its own kind. If in selecting a manager the choice is between a compatriot with a familiar background, and a foreigner whose credentials appear strange and whose language is difficult to understand, objective criteria tend to lose out.

Competence is the key selection criterion, not passport. Therefore, it is occasionally necessary to interfere in the selection process, to force people to overcome the "foreigner" hurdle and safeguard the ideal of multinational teams. The value derived from the combined different backgrounds makes it well worth taking some risks.

Few people have by nature the instinct to work well within such teams. It takes patience, understanding and ability to communicate. One important route to developing effective team

members is to transfer employees to other countries.

I am not thinking so much of young people who spend six to 12 months abroad as part of their training and development, nor of the hundreds of people from newly acquired companies in former Communist or Asian countries, who every year learn about modern company operations and get introduced to ABB's values and policies in western Europe and North America.

What I have primarily in mind is young western Europeans being transferred to Asia or America, and North Americans being assigned to Europe, Asia or Latin America. When after some years they return home, they have got a deeper insight into different cultures, and may even have picked up another language. They will have learned that their own culture is not always the measure for all things.

While such transfers on a massive scale may be costly, they are important for the development of effective multinational team members and global managers.

The common denominators in these efforts are communication, understanding and patience. There is no question that the price to pay for a high degree of "multinationality" is a major investment in two-way communication and consensus building across borders. Even after making full use of technical means of communication, a significant amount of time must still be invested throughout the organisation in face-to-face meetings and team work.

In the final analysis, openness, trust and respect are the key words in all this. At the end of the day, all people are "local" with their roots in some home country. It therefore takes a major, systematic and sustained effort to bridge the borders, build the multinational teams and thereby create a truly international organisation. But it is well worthwhile.

Next Monday: Tom Farmer of Eukit-Pit on how to build an honest culture.

Simon Hall puts down his glass of champagne and frowns. Uneasy at the length of time his visitor has spent in the Gents, he sets off to find him. Hall opens the lavatory door and recoils in horror. The visitor, the senior partner at Dunwoody Standish, is lying on the floor in a pool of blood with both wrists cut.

Last night's episode of *Headhunters*, a new BBC drama, does not present the trade in its most flattering light. Hall works for one of London's foremost headhunting firms, where he spends his time on the mobile phone in constant search of bodies to "poach". A client wants to hire an entertainment lawyer: Hall does better by persuading him to poach a whole team. When the head of the old law firm finds out that his valuable assets are about to leave he is so upset he kills himself.

Headhunters have never been the most respected profession, but the message from the BBC seems to be that their ruthless tactics are pushing them to new depths of unpopularity.

Tim Clark, an expert on headhunters at the Open University, argues that the business does not deserve a bad name. He says that from the beginning people have viewed headhunting as a secretive, underhand business, disliking the process by which individuals are approached discreetly and persuaded to move jobs. "It's an easy industry to pick on. So much of the business is confidential. People don't know the full facts."

So what are the facts? Is there a moral problem with poaching? Might it be the responsibility of the headhunter to think about the mess that a person leaves behind when they change jobs?

"The work is very sensitive," says Ian Butcher of Whitehead Mann. "You can create problems if you take out key people. But most senior businessmen recognise that that is part of the game. In any case, our loyalty is to the client."

Far from feeling on the defensive, headhunters view what they are doing with an almost missionary zeal. Paul Buchanan-Barrow of Korn/Ferry says he is "helping clients to make the best use of really excellent people, and helping people use their full potential".

Miles Broadbent of Norman Broadbent agrees that "a successful headhunter provides an opportunity for someone capable of being a chief executive to become one". He lists successful British managers including Sir Colin Marshall at British Airways and Michael Harris at Mercury as among those headhunted into their jobs with great effect.

The business was not always

Poacher turned TV star

Do headhunters deserve their BBC image, asks Lucy Kellaway



James Fox as headhunter Simon Hall

thus. Headhunting was unheard of in Britain until 1981 when Peter Brooke, a young aristocrat who is now a government minister, set up a British office for the US firm Spencer Stuart.

Three decades later the UK executive recruitment market - which includes both search (headhunting) and selection (advertising) - is worth about £500m a year. These days most companies use headhunters to fill any post that carries a salary of more than £70,000. Eton College, the England football team, the government and the Royal Family use headhunters. Even headhunters use headhunters.

Although the business has taken a knock during the recession, growth is forecast. Korn/Ferry boasts that its business is already running at 30 to 40 per cent above the levels of a year ago.

The business has grown partly because senior employees no longer feel unshakable loyalty to their employers. Yet most do not reply to advertisements, partly because they have no time to comb through them, and partly because they are nervous about being found out.

But even if headhunters add

vital oil to the system, it might be argued that they are overpaid for what they do. Top headhunters earn £250,000 or more a year, while a middling one might be on a basic salary of £80,000 to £70,000 with a bonus worth the same again.

Their charges to clients are correspondingly high: a fee on success might be between 25 and 40 per cent of the first year's salary. According to Clark, the highest fee earned on a single appointment in the UK is £700,000.

Hardly surprisingly, headhunters themselves - most of whom are mid-career, and sometimes have impressive CVs of their own - think they deserve their heavy pay packets. Broadbent compares using a headhunter with using a solicitor to do conveyancing. "You want to make sure it is properly done," he says.

A good headhunter must be able to understand exactly what the client wants, and reason with them if the brief is unrealistic. Broadbent has a database of 8,000 to 10,000 possible candidates, and says: "It is our job to know who is potentially moveable." For any given appointment he might start with a list of 50 to 100 names, which he would pare down between four and six to present to the client. "We get paid the fee for saving them time chasing around," he says.

Kim Owen-Brown, who runs his own headhunting company, explains that getting the right people involves careful work. He says it is essential to get to know the candidate, which means talking to people who have been their bosses, their peers and who have worked for them.

This endless sifting through CVs and interviews makes headhunting a strange job, not as glamorous as is sometimes thought. According to Buchanan-Barrow, the endless wining and dining of possible candidates is a fiction: he is more likely to be having early morning sessions with people at faceless hotels on the M25 than lunching at the Ritz.

Even though headhunters collectively might not command the greatest respect, individual headhunters tend to find themselves popular wherever they go. "Nobody puts the phone down on them. Not even the prime minister or chairman of big companies. That was what I found so fascinating," says Bill Bryden, executive producer of the BBC series.

The synopsis for the rest of his television series tells of a mid-life crisis and an escape by Hall to the country in search for his spiritual self. Headhunters may view the next instalments with detachment. They think they have found their spiritual selves already.

CONTRACTS & TENDERS

INVITATION TO TENDER

Tenders are invited for the sale of the shares or the asset management of

MAGYAR GÖRDÜLÖCSAPÁGY MŰVEK Rt. (Hungarian Roller Bearing Works Ltd.)

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The production facilities of the Company are good according to Western technological standards. Some investment will be necessary to extend the product range and establish a quality assurance system meeting the ISO 9001 norm.

The deadline and venue for submitting bids is:

between 12.00 am and 2.00 pm on 2 March 1994
Room 804, State Property Agency
Budapest, XIII. Pozsonyi ut 56

A tender document listing the detailed terms and conditions of bidding and an information memorandum are available from the SPA's Central Information Office and its regional Information Offices for HUF 30,000.

Further Information in Hungarian and in English may be obtained from Mr János Ragány (telephone: 36-1-269-8600) or Ms Karen McClellan (telephone: 36-1-267-0084 or 36-1-129-4650/ext. 2342; fax: 36-1-149-5587) respectively.

INVITATION TO TENDER

The Privatisation Fund of the Republic of Croatia

hereby announces an open tender to sell 23.78% of the equity of

Zagrebacka Pivovara

Croatia's largest Brewery

Zagrebacka has an annual capacity of 1m hl. and produced 760,000 hl. of beer in 1993. The company produces the oldest and largest brand in Croatia - Ozujsko Pivo, is strongly profitable, and is very highly capitalised.

Investors are desired who are interested in providing technological support and a license brand to Zagrebacka in order to continue its success.

Bids for Zagrebacka's shares are to be submitted on February 28 to the Privatisation Fund in Zagreb. The winning bidder will be able to increase the capital of Zagrebacka and to purchase additional shares in the future.

EPIC and its local partner INVESTCO have been mandated as the exclusive advisors to the Privatisation Fund of the Republic of Croatia regarding this transaction. Financial and strategic investors who are interested in this opportunity may receive an Information Memorandum and tender documents against a fee of DM 1000 and the signing of a confidentiality undertaking. For further information, please contact us at the telephone numbers listed below.

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and Investment Corporation
Pflöggasse 8
A-1040 Vienna
Austria

Mr Gustav Wurmbock
Tel: (+43-1) 501-1911
Fax: (+43-1) 501-199

INVESTCO
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KODAK (PRINTING MACHINERY) LTD 01525254

NOTICE IS HEREBY GIVEN pursuant to Section 10 of the

Insolvency Act 1986 that meetings of the creditors of the

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January 1994 at 10.30 am for the purposes mentioned in

Sections 99 and 100 of the said Act.

G.O.S. Limited 1.00 pm

H. H. Browley Limited 1.00 pm

Osborne & Osborne Limited 1.00 pm

H. H. Browley Limited 1.00 pm

Kodak (Printing Machinery) Ltd Limited 1.00 pm

Ordinary Resolution will be put to the meeting of each of the

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Dated 14th day of January 1994.

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FINANCIAL TIMES
NEWSLETTERS

THE MONDAY People page Healthy, wealthy ... and wiser

Having sold his empire, Yves Saint-Laurent is a happier man, says Alice Rawsthorn

On Wednesday the opulent ballroom of the Hotel Intercontinental in Paris will be filled to capacity when Yves Saint-Laurent takes his bow at the end of his latest *haute couture* collection.

In the old days the Saint-Laurent show provided the glittering finale to Paris couture week as befits one of the world's most famous designers and the patron saint of French fashion. But couture is not what it used to be.

The collections have become publicity stunts for the designers' names. The organisation of the shows is now so chaotic that, to the fury of the French, Saint-Laurent has been unceremoniously usurped from the final slot by Valentino, an interloping Italian.

Yves Saint-Laurent, 57, has probably not even noticed. After the show he will be whisked away behind the bullet-proof windows of his limousine back to the tranquility of his 18th century townhouse on rue de Babylone in Paris.

He lives there as a recluse with a few faithful servants, his posse of bodyguards and his treasures: the Matisse in the library, the Edward Burne-Jones tapestry in the *salon* and the Andy Warhol portraits of Moujik, his beloved dog.

For years members of the Paris social scene have spun sad stories about Saint-Laurent's illnesses and addictions, his problems with drink and drugs. But the rumours have died down in the past year. He has dried out, lost weight and now looks much healthier.

In any other country Saint-Laurent's traumas might make him prey to scandal or ridicule, but in France they simply add to his stature. He is, after all, an icon in fashion, an industry that is not only economically important to the French but cherished as part of their heritage. His vulnerability, his eccentricities, even his troubled mental history conform completely with the Gallic cliché of the tortured genius traumatised by his own talent.

Saint-Laurent says that his problems started at school. He led a sheltered

childhood in Algeria, then a French colony, as the adored only son of Charles, a wealthy business man, and his glamorous wife, Lucienne. But school was hell. "Perhaps I didn't have what it took to be a boy," he once said. "I didn't conform. My homosexuality was obvious. They hit me or locked me in the toilets. It was psychological torture."

He escaped to Paris at 17 when he won first prize in a fashion contest. Karl Lagerfeld, the son of a German condensed milk magnate who is now his arch-rival as chief designer of Chanel, came second. Saint-Laurent then spent three months at fashion school before being hired as an assistant by Christian Dior, the grand old man of French fashion. Dior died suddenly in 1957 and Yves, still only 21, was catapulted into the most prestigious position in Paris fashion. His first collection was a triumph. "Saint-Laurent has saved France," was the headline in *Le Figaro*.

Disaster struck three years later when Marcel Bousseau, the machinelike owner of Dior, loathed one of Saint-Laurent's collections so much that he allegedly "arranged" for him to be conscripted into the army. Military life was just like school. Saint-Laurent had a nervous breakdown and was admitted to the mental illness ward of a military hospital. He stayed there for three months until he was rescued by Pierre Bergé, a young art dealer who had fallen in love with him at a Paris party.

Bergé then sued Dior, which had replaced Saint-Laurent with another designer, Marc Bohan, for breach of contract and used the FF40,000 damages to begin their own business. Saint-Laurent went on to dominate 1960s fashion with a string of innovations from micro-minis to trouser suits. He and Bergé bought the townhouse on rue de Babylone and a sumptuous chateau in Normandy where they entertained the cream of the jet set.

By the late 1970s Saint-Laurent was the toast of the fashion world and fabulously rich, thanks to Pierre Bergé's



PERSONAL FILE

Born: 1936 in Oran, Algeria
Education: Lycée in Oran

Career:

1954: design assistant to Christian Dior

1957: chief designer at Dior

1962: founds his own fashion house with Pierre Bergé

1983: selected for first retrospective of a living fashion designer at Metropolitan Museum, New York

1989: YSL becomes first French fashion house to go public

1993: controversial \$650m acquisition of YSL by Elf Sanofi

business acumen. But Yves found it increasingly difficult to cope with the stress of the fashion business and the legacy of his childhood traumas. He retreated into his own world to wrestle with his depression. He has rarely been seen in public for the past ten years apart from brief appearances on the catwalk at the end of each collection.

Bergé moved out of rue de Babylone in the early 1980s. He now has his own townhouse on nearby rue de Bonaparte and a new companion, Robert Merloz, once one of Saint-Laurent's assistants.

Saint-Laurent's days as a fashion innovator are long over. As his neuroses mounted, his designs became more conventional. Yet his 1960s achievements have assured his place in the fashion history books and the classic styles in his 1980s and 1990s collections are much more attractive to the middle-aged women who actually buy *haute couture* than the avant garde looks favoured by the fashion purists.

In the meantime Pierre Bergé has moved into the limelight. He entered the political arena in the 1980s as a confidant of François Mitterrand, the socialist president who, in 1988, made him head of the Opéra de Paris. He also stepped up his business deals, culminating in last year's \$650m acquisition of Saint-Laurent by a subsidiary of Elf Aquitaine, the state oil group.

The Elf deal caused a furore because of speculation over Mitterrand's sus-

pected involvement and payments of \$72m each to Saint-Laurent and Bergé. Bergé's fortunes have faltered since the socialists lost power. He has been ousted from the Opéra and the police are investigating allegations of insider dealing in Saint-Laurent shares on the eve of the Elf transaction.

The final indignity was last autumn's court case when a group of champagne companies forced Saint-Laurent to change the name of its new perfume, *Champagne*, in France.

Saint-Laurent himself seems in better shape than for years. He talks openly about the improvement in his health since he conquered his drink and drug addictions. He has told friends he feels liberated by the sale of the business.

He still spends most of his time behind the black lacquered doors of rue de Babylone. But he is often spotted walking his dog and sees more of old friends such as Catherine Deneuve, the actress, and Loulou de la Falaise, his vivacious design assistant. He also makes more frequent visits to his summer house in Marrakesh and his Normandy chateau, where he arrives by helicopter and is then transported around the grounds in a pony and trap.

Saint-Laurent even made an appearance at a party given last month by Bettina Graziani, a favourite former model at Dior. Paris-Match approved of his "tender look, timid smile" and his refusal to drink "anything other than orange juice and Coca-Cola".

Personae...

Schulmeyer returns to the 'fun' world of high-tech electronics

Hans-Dieter Wiedig reckons he has crammed 20 years' work into his 10 years at the head of Siemens' computer business. The past three, spent trying to blend the conservative old group's operations with those of the free-wheeling Nixdorf enterprise, have been especially stressful, writes Christopher Parkes.

In the past 24 months, Siemens-Nixdorf Informations-systeme (SNI) has booked losses of almost DM1bn.

But his trials come to an end on October 1, when he surrenders his post to 55-year-old Gerhard Schulmeyer.

Formerly with Motorola, and now a main board member running the engineering group ABB's operations in the Americas, Schulmeyer says he believes his new job will be "fun".

That remains to be seen - as does the reaction of the existing management to the appointment of an outsider. Top jobs in typically conservative German corporations are traditionally reserved for home-bred talent. But SNI, preparing to cast off 5,000 more employees and announce another

DM300m-plus loss this year, requires special treatment.

The first signs of group chairman Heinrich von Pierer's resolve to break with tradition appeared last autumn when he brought in Tandem's Robert Hoogstraten as SNI marketing director. Further signs of his determination to plug SNI's profits drain emerged last week when he announced that he would personally take the chair of the subsidiary's supervisory board next October when Schulmeyer (who arrives in July) formally takes over from Wiedig.

The job at hand is to meet von Pierer's self-imposed deadline of 1996 for the business to reach break-even - and thus a position of relative strength from which it can negotiate on equal terms with potential partners.

Wiedig, who is to be found a new job within the group, will also take a seat on the SNI supervisory board - from where he will be able to offer Schulmeyer the fruits of his "20 years' experience".

Schulmeyer, who has dual German and American nationality, returns to the line

of business he knows best: high-tech electronics.

In the late 1970s he worked for Wega Radio, a Sony subsidiary, before moving to Motorola, where he worked between 1980 and 1988, latterly as executive vice president and deputy to the chief executive running Motorola Europe.

He then moved to ABB, based in Stamford, Connecticut, and at the end of the year went on to the main board.

As chief executive officer of ABB in America he presided over the integration of two important acquisitions, Combustion Engineering, and the transmission and distribution businesses of Westinghouse, although his period at the helm was characterised by what the company terms "flatish" earnings.

A restructuring of ABB last October put Schulmeyer in charge of the group's business throughout the Americas.

Female judge on Japan's supreme court

Hisako Takahashi, a former director general of the labour ministry, has been named as Japan's first female supreme court justice, writes Emiko Terazono.

Takahashi, 66, will become one of the country's 15 supreme court justices when she succeeds Osamu Muroi, who retires next month. Prime minister Morihiko Hosokawa is trying to follow President Clinton's initiative to increase the number of women in key official posts.

Hosokawa had been concerned that although women are currently holding top legislative and administrative posts, none was held in the judicial branch. Takako Doi, former leader of the socialist party, has become the first female speaker of the lower parliamentary house, and there are three female cabinet ministers.

Takahashi entered the labour ministry in 1983 after graduating from the University of Tokyo. She left last year after serving as cabinet councillor and director general.

The appointment will be formalised at a meeting of the cabinet on January 25 and will take effect on February 9.

Prudential picks outsider to fill Jackson's hole

Next month Bob Saltzman will become the first person from outside the founding family to be president and chief executive of Jackson National Life, one of the largest US life insurance companies, writes Alison Smith.

Set up in 1961 as a family firm, Jackson National was acquired in 1986 by Prudential, the UK's largest life insurer, but the senior management remained in place. David Pasant, the younger son of the founder, left last June after 20 years with the company.

Saltzman, 51, was appointed after Mick Newmarch, the Pru's chief executive, had seen a number of candidates found by a search consultancy.

Newmarch says Saltzman, who spent the past ten years at SunAmerica, one of Jackson National's rivals, was chosen

on the basis of his 30 years' experience in the industry and because of his success at SunAmerica where he was executive vice-president.

In the gap before Saltzman was appointed, Jackson National was run by John Knutson, chief operating officer, who will stay with the company. "He has been minding the shop pro tem and dependably, but we were interested in someone to take responsibility for the whole operation," Newmarch says.

He was not, he added, disappointed at not being able to appoint a chief executive from within Jackson National. Pasant was only in his early 40s when he left, so the succession policy was bound to be different from what it would have been had the chief executive been older.

Treuhandanstalt

The Privatization Agency is seeking an investor for SITZMÖBEL GMBH HAMMER

17358 Hammer
in Mecklenburg-Vorpommern

The company:
Products: Chairs, seats, corner seats, table frames, restaurant fittings and fixtures
Employees: 62
Sales: approx. DM 6,000,000
Operating result: Break-even
Area: approx. 31,000 m²
Buildings: approx. 9,200 m²
Machinery: Average age 10 years, book value approx. DM 1,800,000
Specialities: Installation of a modern heating system in 1992
Price: DM 1,200,000 (negotiable)

Hammer is a community with a population of around 650, about 20 km south of Ueckermünde and 140 km north of Berlin. It is linked to the B109 highway and the railway line Berlin-Strausund.

Up to 1950, this had been a saw mill after which it was gradually expanded into a chair production factory.

The original plant was founded in March 1953 and at that time focussed on the production of chairs. Between 1981 and 1990, three upholstery furniture plants were added.

In June 1990, the plant became a subsidiary of the Holding Nordmöbel GmbH, and in August 1992 was handed to the Privatization Agency. Sitzmöbel GmbH Hammer is presently one of the largest employers in the district of Ueckermünde.

Mr. Tobias Hundertmark
Mr. Helmut Jaspert
Mr. Aman Miran Khan

Treuhandanstalt
Unternehmensbereich 1 IG 4
Leipziger Straße 5-7
D-10100 Berlin/Germany
Tel. +49-30-31542116
Fax +49-30-31542055

Treuhandanstalt

The Privatization agency is seeking an investor for NORDDEUTSCHE POLSTERMÖBEL GMBH GÜSTROW

23974 Güstrow
in Mecklenburg-Vorpommern

The company:
Products: Upholstered furniture and frames
Employees: 185, hereof 35 in frame construction
Sales: approx. DM 19,500,000 (1993)
DM 23,000,000 (budgeted for 1994)
Operating result: (DM 1,600,000), as of 31.12.93
Area: approx. 54,000 m²
Buildings: approx. 16,000 m²
Machinery: Average age approx. 1-2 years, book value approx. DM 2,300,000
Specialities: Because of a favourable operating structure and a profit center organization, the frame production could be sold separately
Capital expenditure in 1993 approx. DM 1 million in gas heating and chip incineration
Price: DM 2,500,000; free of debt

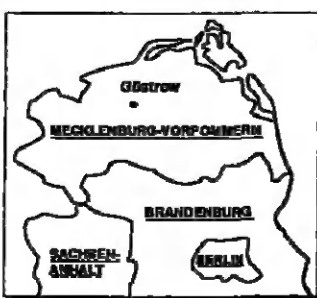
Güstrow is a town of about 36,000 inhabitants, located around 160 km north of Berlin and favourably situated at the A19 autobahn, Berlin - Rostock.

The plant goes back to 1935. Originally a saw mill, it grew into a manufacturer of sophisticated upholstered furniture at the start of the 50s.

The company is intent on continuing its tradition.

Mr. Tobias Hundertmark
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BUSINESS TRAVEL

The signs to "centre-ville", rather than city centre, as you leave Dorval airport are a sign that Montreal is a North American city with a difference.

With the elegance, architecture and culture of a European capital, Quebec's financial hub has a special ambience. Splendid museums, a fine symphony orchestra and a dizzying choice of restaurants can make a business trip to Montreal an enjoyable experience.

Nevertheless, visitors whose French is limited to a few tourist phrases (or those who have yet to master the distinctive Quebecois dialect) may feel nervous at the thought of getting around and doing business in the world's biggest French-speaking city after Paris.

That discomfort is bound to increase on the drive from the airport. Billboards and signs along the roadside are in French, and only French. There is no Kentucky Fried Chicken in Montreal, only Poulet Frit Kentucky. What once was called Craig Street is now rue St-Antoine. More recently, Dorchester Boulevard, Montreal's main street, was renamed boulevard René-Lévesque, in honour of a Quebec separatist hero.

Although the travel agent may have booked a room at the Four Seasons or the Queen Elizabeth, the taxi drops you off at Hotel Le Quatre Saisons or Hotel Le Reine Elizabeth.

The city's newspapers - the only one written in English is the Montreal Gazette - are filled with stories on the popularity of Quebec's French-first nationalists. The Bloc Quebecois, which aims to make Quebec an independent country by the end of the decade, won enough seats in last October's general election to become the main opposition party in the House of Commons in Ottawa.

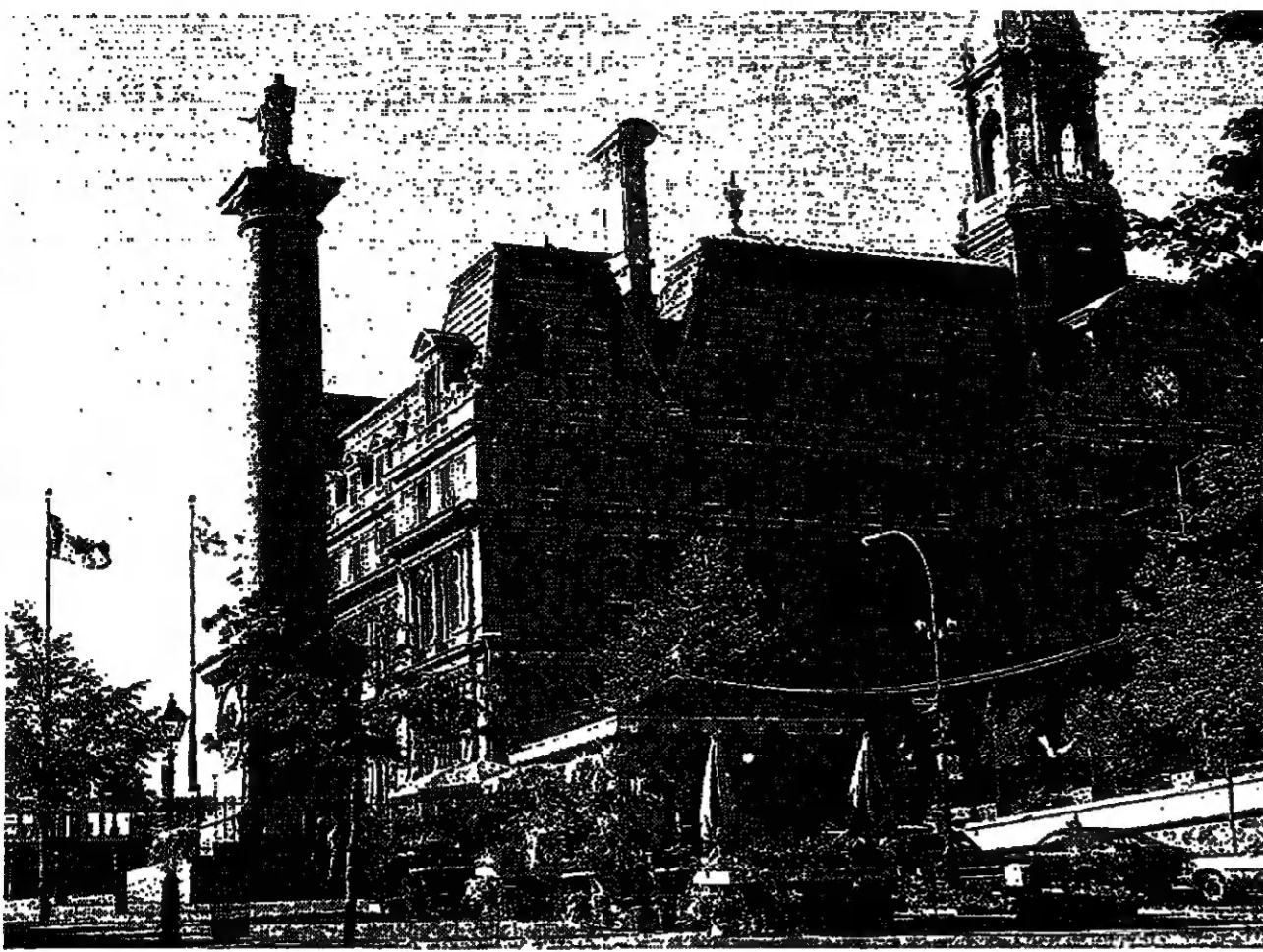
Its provincial counterpart, the Parti Quebecois, is leading in opinion polls in the run-up to provincial elections later this year. If it wins, it has promised to hold a referendum on independence by late 1995, and to reverse recent relaxations in the French-first language law.

With such a rise in nationalism, can a non-French speaking visitor possibly enjoy a visit to Quebec, let alone seal a business deal there?

Relax. A knowledge of French is useful, especially in shops, restaurants and in dealings with Quebec government

Non-French speakers need not worry: Montreal is an easy and enjoyable place in which to do business, says Bernard Simon

Don't be daunted by Poulet Frit Kentucky



Montreal: the biggest French-speaking city after Paris has the elegance, architecture and culture of a European capital.

officials. But it is by no means essential. "It's the bottom line that counts," says Mr Howard Gosselin, a Canadian who heads Barclays Bank's office in Montreal. "If they can make money by dealing with someone who doesn't happen to speak French, well, so what?"

Although Montreal has all the appearances of a French-speaking city, it is more accurate to call it bilingual. English is the mother tongue of about a third of its 3.2m residents,

including many members of the immigrant community (known locally as "allophones"). Before you have a chance to mumble an apology to your Quebecois hosts for your mangled French, they are likely to put you at ease with a tale in fluent English about their latest trip to London, Moscow or New York.

Until the late 1970s, Montreal was dominated by pillars of the Anglo-Canadian establishment such as Canadian Pacific, the

transport and resources conglomerate, Royal Bank of Canada, Sun Life, the insurance company, and Alcan, the aluminium producer. But the rise of an assertive group of Quebecois entrepreneurs, coupled with the departure of English-speakers to Toronto in the late 1970s, when a form of independence appeared to be on the horizon, has created a new business class of well-educated French-Canadians.

Nowhere in Canada was sup-

port for the 1989 free trade agreement with the US stronger than in Quebec. Montreal-based companies such as Bombardier (transport equipment), Videotron (cable-TV) and Quebecor (printing and publishing) are now among corporate Canada's brightest stars.

Montreal does, however, retain some hallmarks of a close-knit community. Many business deals are still clinched over lunch in the city's somewhat stuffy clubs, like the Mount Royal and the St James.

A handful of institutions, notably the Caisse de dépôt et placement du Québec (the public-sector pension fund), Hydro-Québec (the power utility) and the Desjardins financial services group, are very influential. Business visitors would be well-advised to cultivate contacts in one or more of these organisations.

"More than most other cities, there's a very genuine and fully developed relationship between senior people in business, the universities and government," says Mr Reid Soenen, Quebec's delegate-general in New York. "Everybody knows each other and works together."

Barclays' Mr Gosselin adds that French-Canadians "work hard and negotiate hard, but they don't take themselves as

seriously as others [North Americans] do. There's a little more warmth in their attitude."

According to a recent opinion poll published by Maclean's magazine, 40 per cent of Canadians agreed with the statement that "we should eat, drink and be merry for tomorrow we may die". In Quebec, the proportion is 71 per cent.

This zest for life is reflected in Montreal's array of fine restaurants. Among businessmen's favourites in the old city are the swish La Mairie (404 Place Jacques Cartier) and St-Amable (188 rue St-Amable). My own choice is Claude Poirier (443 rue St-Vincent), located in a former mortuary and yet to be discovered by tourists or the corporate public relations set, it serves a mouth-watering *terre de latin* (made with caramelised apples).

Popular spots in the office and shopping area south of McGill University include Restaurant Julien (1191 avenue Union), Le Cintra (3072 rue Drummond) and the more casual L'Actual, whose speciality is steaks (1194 rue Peel). Milos (5357 avenue du Parc), an informal Greek seafood restaurant, is a 10-minute drive from downtown.

But if you like to dine early, prepare to dine alone. Montrealers tend to eat later than other North Americans. Most restaurants start to fill up only after 8pm.

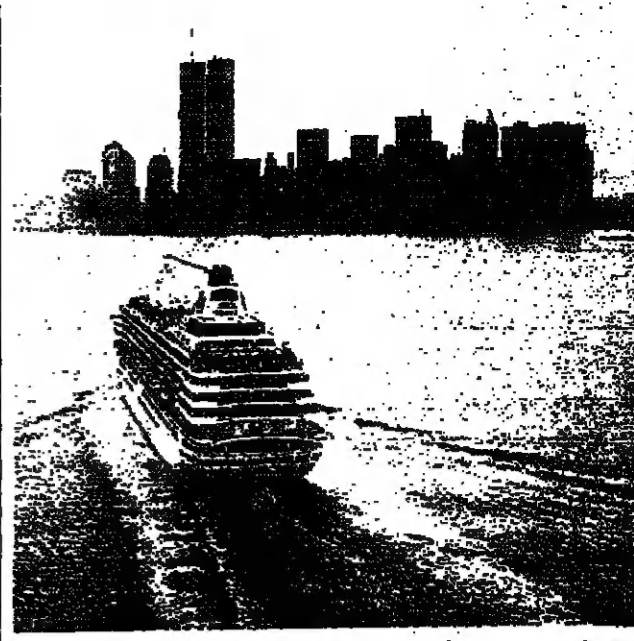
Montreal's top - and thus most expensive - hotels are the Ritz-Carlton and the Four Seasons, which are close to each other on rue Sherbrooke Ouest. If your business is in the old financial district around rue St-Jacques (still known to old-timers as St James Street), the Hotel Inter-Continental on rue St-Antoine Ouest and the less expensive Hotel Radisson Gouverneurs at Place Victoria are convenient.

I usually try for a room at the Centre Le Sheraton on boulevard René-Lévesque. Although in many ways just another large, modern hotel, the Sheraton offers good value for money in a good location (among other things, it is the first stop on the airport bus route).

Quebec winters are brutal and long. A foreign visitor will be far more miserable without the right clothing at this time of year than without a French phrase book. Temperatures often hover for days at minus 15°C-20°C. Streets and pavements are covered with a messy - and often treacherous - combination of snow, ice, slush and salt.

Gloves, a warm coat (a lined raincoat will do) and rubber overshoes or boots are essential. A hat is advisable. Anyone not used to walking on ice-flecked pavements should take care, especially on the streets sloping down from Mount Royal to the St Lawrence River. One wrong step and your lasting memory of Montreal will not be a fine meal, but the bruises, soiled clothes and embarrassment of being on your hands and knees in the middle of Beaver Hall Hill.

Even this well-known landmark is now known by an incongruous official French name: *côte du Beaver Hall*.



There's no need to rock the boat over New York hotel surcharges

Costs that do not scrape the sky

Don Munro on New York hotels charging less than \$100 a night

Travellers staying in New York hotels can have a nasty surprise: a nightly 19.25 per cent room sales tax, plus a \$2 occupancy tax. New York City levies the taxes on rooms costing more than \$100 (£58) a night. A lower tax of 14.25 per cent, plus \$2, applies to rooms costing less than \$100.

While such weighty surcharges can push a night in one of New York's ritzy hotels out of the reach of some business travel budgets, the city does offer several alternatives. There are many moderately priced hotels, and weekend stays can bring savings.

Among the establishments offering rooms for less than \$100 a night is one of New York's most chic hotels, the Paramount (212 754-5500) at 235 W 46th Street. You can get a single room at the weekend for \$99. Bearing the mark of French designer Philippe Starck, the Paramount features beds with framed artworks that serve as headboards; cone-shaped, stainless-steel sinks; and a 24-hour health club. Video recorders are standard in all rooms, and guests can watch movies from a 1,000-title library.

If you do not appreciate the Barbizon Hotel's lobby, with its deep blue, domed ceiling decorated with gold frescoes of the signs of the zodiac, you are likely to enjoy the room rates. Studios, which include single or double beds and a TV set, cost \$99 a night. The Barbizon (telephone 212 838-5700) is located at 140 East 63rd Street. It is hard to beat \$75 a night for lodging in Manhattan. That

is the price of a studio, comprising one big room with a TV, at the Esplanade Hotel. It is located close to Lincoln Center and Riverside Park at 305 West End Avenue (telephone 212 874-8000). For \$20 extra, you can have a suite, which consists of one bedroom with a sitting area, kitchenette and TV. However, the hotel prefers to rent to guests by the week or month, so you might not be able to take a room on a nightly basis.

Single rooms at the Wentworth Hotel (telephone 212 719-2300), located in the jewelery district at 59 West 46th Street, cost from \$75 a night.

Doubles start at \$85. Each of the 195 large rooms features at least one double bed.

Midway between Rockefeller Center and the United Nations is the 130-room Lexington Hotel, at 511 Lexington Avenue (telephone 212 755-4400). Until April, single and double rooms, which include TVs, begin at \$85 a night. The hotel offers free admission to its country and western dance club.

At the Comfort Inn Murray Hill at 42 West 35th Street (telephone 212 947-0200), single and double-room rates start at \$94 and \$99 a night, respectively. Its 120 rooms feature colour TVs. Don't forget to get your share of free coffee and Danish pastries that are served each morning.

At 228 W 47th Street, in the Times Square area, the 1,000-room Edison Hotel (telephone 212 840-5000), with its art-deco lobby, advertises single rooms starting at \$90 a night and double rooms at \$99. Each room comes with a colour TV set.

Even if you dislike the lobby, with its gold frescoes of the signs of the zodiac, the rates should appeal

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Swissair appeals to Biggles

Not just anyone can get their hands on the controls of a commercial jetliner, but Swissair is offering the next best thing: a chance to pilot one of its seven flight simulators.

The Swiss national airline is to rent out spare time on its Zurich-based machines, which simulate the performance of the Boeing 747, the McDonnell Douglas MD-11 and MD-81, the Airbus A-310 and the Fokker 100.

The fee varies from SF500 to SF650 (£230 to £290) per hour, including an instructor and an on-hand Swissair pilot.

Flight news

● British Airways will begin a daily nonstop service between London's Gatwick airport and Charlotte, North Carolina on January 20.

● United Airlines and Lufthansa are giving members of each airline's mileage programme credits on flights operated by either airline elsewhere in the world.

● Criminal charges have been filed against six people accused of acting in collaboration with airport police to rob six foreign travellers at Manila airport.

Fares for 'Le Shuttle'

The cost of taking a car through the tunnel under the English Channel will range



from £220 to £310.

Eurotunnel, the Anglo-French company operating the service, plans to carry its first fare-paying passengers on May 8, after the official opening by the Queen and President Mitterrand.

The journey will take 30 minutes, compared with nearly an hour by hovercraft and about 80 minutes by ferry. With the tunnel fares at airline levels, competition promises to be tough: Channel Ferry operator Stena Sealink last week announced fare cuts under a complete overhaul of its tariff structure.

Eurotunnel can afford to start dear in the early months it will have limited shuttle capacity and may be unable to meet demand. But as deliveries of the special rolling stock to carry cars, coaches and trucks through the 32-mile tunnel build up and the frequency of shuttle departures increases from two to four an hour, analysts think they may be forced to reduce fares to fill the spaces.

The Foreign Office warns that violent street crime is increasing in major cities, particularly in Caracas,

Maracaibo, Valencia and Caracas.

Watch out for Liberia too

The Foreign Office is advising UK nationals not to travel to Liberia. Although a ceasefire is in effect, and peacekeeping and relief contingents are gradually deploying, the situation, particularly outside Monrovia, remains unpredictable.

Ireland beckons

Virgin Airlines has started a new service to Dublin from London's underused City airport in the east-end of the city. Aer Lingus is to fly non-stop between Dublin and New York later this year by leasing three new Airbus A-330 aeroplanes. The Irish

national operator plans an introductory 20 per cent price cut and a \$1m (£600,000) promotional campaign in the US. Although the Airbus aeroplanes are smaller than the Boeing 747s they replace, the increased frequency of flights will increase Aer Lingus' transatlantic capacity by 33 per cent.

Dearer France

Travellers to France face a series of price hikes on cigarettes, petrol and telephone calls, leaving almost no one in the country exempt. From this month, smokers will have to pay 13 per cent more for cigarettes and tobacco on Monday, petrol is up by 2.3 per cent, and domestic telephone calls will be invoiced on the basis of a three-minute chat, instead of the previous six-minute base rate.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
Tokyo	☁ 9	☁ 5	☁ 2	☁ 7	☁ 8
Hong Kong	☁ 20	☁ 18	☁ 17	☁ 14	☁ 14
London	☁ 2	☁ 4	☁ 5	☁ 8	☁ 9
Frankfurt	☁ -1	☁ -1	☁ -2	☁ -1	☁ 1
New York	☁ 0	☁ -4	☁ -10	☁ -5	☁ -2
L. Angeles	☁ 25	☁ 24	☁ 24	☁ 23	☁ 21
Milan	☁ 7	☁ 7	☁ 3	☁ 7	☁ 8
Paris	☁ 3	☁ 1	☁ -2	☁ 1	☁ 5
Zurich	☁ 0	☁ -2	☁ -5	☁ -4	☁ -2

Maximum temperatures in Celsius
Information supplied by Meteo Consult of the Netherlands

Meistersinger school is now outdated

I confess that I was a card-carrying member of the *Meistersinger* school. I used to admire strict German apprenticeship system which was in the medieval guild society depicted in Wagner's famous opera. Like much of the UK economics establishment, I fervently believed that a *laissez faire* approach to vocational training was for many of British industry's failings.

Modern mastersingers not claim that apprenticeships needed in every sector. But they do believe strongly in a formal system of vocational qualifications, with minimum periods of study and strict examinations. They are convinced that training cannot be left to the market. Some collective mechanisms - all the government - quasi public - such as chambers of commerce - are deemed essential if workers are not to be shortchanged.

Interventionists will be fortified to learn that top Clinton administration officials such as Mr Robert Reich, the labour secretary, are greatly impressed by continental European training methods. Time and money permitting they will expand the role of the federal government.

Yet I have seen the enthusiasm for public intervention in training is waning. The country could flout the mastersinger rules more defiantly than America. The vocational system is unquestionably biased towards academic studies. There is no national system of vocational standards such as Britain's struggling to create. Companies are left largely to their own devices. A rabble of ineffectual public training schemes is directed mainly at the disadvantaged.

The US thus ought to be in a terrible state. If the mastersinger school's arguments sound, the US would be filled by shoddy workmanship and poor service. Yet neither anecdotal evidence nor economic statistics bear out worries.

The service in US restaurants, hotels and department stores is generally attentive and friendly if employees lack formal vocational qualifications. Plumbing and central



MICHAEL PROWSE
ON AMERICA

heating systems are not constantly breaking down. There is little of blue-collar incompetence.

The macroeconomic figures are even more impressive. Contrary to some claims, Germany and Japan remain less efficient than the US. Throughout this century, the US has enjoyed much higher rates of manufacturing productivity than any of its rivals. Most studies - including those by the Organisation for Economic Co-operation and Development - indicate that it has extended its productivity lead in the past decade. Its share of world export markets is rising and it is doing particularly well in sectors such as capital goods that require high levels of technical expertise.

The mastersingers would find the US's success baffling. According to their theories, private-sector training efforts must be blighted by a "market failure". In US markets, companies will always spend as little on training as they can get away with. They will not own their workers and cannot prevent poaching by free-riding competitors. Companies that save money by not training, it is said, are allowed to pay the slightly higher wages needed to attract away workers from those that do. At root, this is the argument that justifies a host of interventions, from publicly financed training schemes to mandatory training levies.

It would be foolish to deny that fear of poaching does not sometimes deter useful training. But the market failure is surely far less than usually claimed. Provided companies are competitive, they can make profits only if they use all their resources efficiently. In most cases, labour is the single most

important resource. Are we to believe that the efficient use of labour does not involve training? Are we to believe that fear of poaching is more potent than the only long-term prospect of a company that will train its workers adequately?

And consider matters from an employee's point of view. Suppose I work for a company that invests heavily in training. Am I going to be lured by the prospect of more pay in the short run from a fly-by-night operator that offers no training? What kind of long-run prospect would I have at a company that does nothing to improve the skills of its workforce?

In the private sector, some companies will not provide adequate training. But this is tantamount to saying that some companies will always be poorly managed: some companies will fail to use any of their resources efficiently. This is not becoming a training policy challenge. It is surely in sharper corporate performance generally. The lesson from the US is that lowering barriers to competition is usually by far the most potent spur.

Consider the motor industry. Do the mastersingers believe that training levies or other interventions to upgrade worker skills could have raised the productivity of US car makers significantly in the 1980s? Surely it is obvious to everybody that nothing could have had a more beneficial impact on Detroit than the influx of Japanese.

In a Wagnerian guild economy, authoritarian training systems are essential. Everybody needs to know their place and to possess the right paper credentials. The state or a collective employer body must supervise training. This is a market economy. The market level of training will be determined automatically by the changing pattern of demands.

If you find this conclusion unacceptable Panglossian, then please explain the US's industrial record. The country that leaves training almost entirely to the market has the highest level of productivity. End of argument.

When the presidents of Brazil and Argentina meet in tiny Uruguayan colonial town today, long-running arguments are likely to be heard about the free trade area between the two countries. Brazil and Argentina are loggerheads over Argentine complaints that it is a dumping ground for cheap Brazilian products.

But the two presidents might pause and contemplate how much has already been achieved in integrating the two economies in Latin America's largest free-trade area. After decades of virtually ignoring each other as export markets, largely because of trade barriers and a preference for selling to Europe and North America, the two countries are discovering their mutual attractions.

The free trade initiative, known as Mercosur in Brazil and Mercosul in Spanish-speaking neighbours, was signed in 1991 by Brazil, Argentina, Uruguay and Paraguay. It aimed for free movement of capital, goods and services between the four countries, and for the establishment of a common tariff system for trade with non-Mercosul countries by the end of this year. Tariffs on goods ranging from Roquefort cheese in metal doors have already been cut by up to 80 per cent.

But trying to set up a free zone what the European Union nearly did has led to problems.

Brazil and Argentina, which account for more than 50 per cent of Mercosul's GDP, have been arguing about which industries should enjoy special protection. They are now expected to agree on a list of goods, for example telecommunications, which would remain local rather than common external tariff until the end of the century. This would protect sensitive sectors from overseas competition.

Because of such exclusions, the original intention of totally free trade is unlikely to be achieved until after the next century.

Businesspeople in Brazil and Argentina say they are realising the advantages of closer economic ties, despite the diplomatic disputes. Trade is growing rapidly and looks set to continue to accelerate even if the free trade agreement is not used to its full line.

Wrapped in a mutual embrace

John Barham and Angus Foster look at progress towards economic integration in Latin America

Trade between the two countries increased 68 per cent to \$1.93bn (£333m) in 1992, helped by falling tariffs in the first quarter of last year. The latest figures available, however, the two grew 17 per cent to \$1.34bn over the same period in 1992. The growth, from a low base, has mainly come from Brazilian exports of industrial products ranging from cars to chemicals and Argentine exports of agricultural goods and oil, reflecting the two economies' relative strengths.

Foreign and domestic companies are starting to look at Brazil and Argentina as a single market. Autolatina, the holding company for Volkswagen and Ford's combined operations in the two countries, had an annual turnover of about \$80m last year and planned a three-year programme to diversify all products and parts for both markets, which were previously treated separately. A new factory in Córdoba, Argentina, is now supplying about 90 per cent of the transmissions used in the company's Brazilian-built mid-sized cars.

"These sorts of product decisions show our confidence in Mercosul. You don't make production unless you are confident," says Pierre-Alain Smeets, president of Autolatina.

Food companies are making similar moves. Sadia, one of Brazil's largest food companies, recently set up a joint venture in Buenos Aires with an Argentine company to oversee distribution of its products.

Carlos Eduardo Sant'Anna, Sadia director responsible for the joint venture, says: "Argentina is not just another foreign market, but the foreign market for us. We see a belt that goes from Rio de Janeiro, São Paulo, southern Brazil and Buenos Aires to Santiago (the Chilean capital). Here you have 65 per cent of Latin America's GDP."

Growth in trade has been rapid partly because Argentina and Brazil are complementary



economies. Argentina is rich in energy. Brazil is not. Argentina last year became Brazil's second-largest oil supplier behind Saudi Arabia. Most of Brazil's electricity is produced by hydroelectric dams, whereas Argentina has a large thermal system.

Moreover, Argentina has big grain surpluses, whereas Brazil is a net food importer. Argentina's electricity is obsolete. If it is to grow, it needs the economies of scale that can be achieved in the much bigger Brazilian market to provide. Brazilian industry is more competitive than Argentina's and is attracted by the prospects of adding 33m Argentine consumers to the 150m in Brazil.

Cross-border links are not just a corporate phenomenon. For example, tourism is developing about 700,000 Argentine tourists are expected to take their holidays in Brazil this summer.

Argentine travellers in Brazil have brought back some of their neighbour's consumption habits, such as a passion for ice-cold beer. Brahma, Brazil's biggest beer company, last year began trucking beer 1,000 miles from one of its breweries in southern Brazil to Buenos Aires, aiming for a 3-4 per cent share of the Argentine market over the next two years. Now it is planning a brewery near Buenos Aires.

Such links are fuelling local as well as growth. Some Argentine industries, especially textiles, steel and steel, have complained of a flood of cheaper Brazilian imports as tariffs have come down. In Argentina, the number of protectionist measures, such as anti-dumping measures against Brazilian farm machinery and spark plugs.

There are concerns in Brazil, too. In the southern Brazilian

state of Rio Grande do Sul, which borders Argentina and Uruguay, farmers are worried that they will have to compete with products from the frontiers, where land is cheaper and the soil more fertile.

"Rio Grande do Sul is perhaps the most threatened by Mercosul, especially our products like jams, vegetables and wines, and these employ a lot of people," according to Mr Dagoberto Lima Godoy, president of the state's federation of industries.

Companies on both sides say there are limits to how far integration can go. Cultural differences are one reason. Brazilians prefer two-door cars while Argentines prefer four-door models; and emission standards are higher in Brazil. Economic differences have also led to problems. Argentina is a growing economy, with inflation running at an annual rate of 7.4 per cent last year, but an overvalued peso. Brazil is plagued by annual inflation of 10 per cent and an undervalued currency. This has led to Argentine claims that Brazil is dumping products, an accusation hotly denied by the Brazilians.

Trade in services is still underdeveloped and restrictive government policies which hinder foreign access to markets. A body to resolve trade disputes, perhaps created in the European Court, has been delayed because it is the source of diminished sovereignty.

A very poor communications infrastructure is also a constraint. There are no rail connections because each country has a different gauge. Goods therefore have to be moved via often poor road networks, especially in the Argentine state, and bureaucratic customs procedures. Lorry drivers usually have to wait at the border for a day for paperwork to be processed. Because of different rules on truck sizes, haulage companies have to swap trucks at the border.

As with the free-trade agreement, progress towards tidying these constraints is likely to be slow. Nevertheless, local businessmen such as Mr Smeets of Autolatina are optimistic that the union will come in the long term and free trade will blossom. "There is a positive trend. We feel there is a willingness at government level to make it happen. The thing is not certain but we hope they manage it by the deadline," he says.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 573 5938. Letters transmitted should be clearly typed and not handwritten. Please use fax if possible.

Fairness each side of boundary

From Councillor Richard Arthur.

Sir, After the remarkable revelations about the City of Westminster's decisions, your readers may well ask where Westminster gets its money from in the first place.

As a neighbouring borough, with similar population but much higher levels of deprivation, Camden gets £21m less per year from government grants.

Despite this, we have no problem in comparing key services nose to nose. Camden's results are better than Westminster's. The local authority no longer has to bedevilled accommodation for homeless families, while Westminster is still spending some £1m per annum on this very unsatisfactory form of accommodation.

Surely the Westminster story is the story of the redistribution of government and political favouritism? Only then can the average citizen know that he is being dealt with fairly, as compared with someone the other side of a borough boundary.

Richard Arthur, leader of the council, The Town Hall, Euston Road, London NW1 2RU

Out of step

From Mr Greville Warwick.

Sir, With particular reference to the letter from Harold Jones (January 8/9), it is that British travellers in European states, especially those crossing frontiers because, unlike all other EU states, Britain has no proper personal identity card system.

In the absence of such sensible documents, citizens who are not readily known without some reference to our passports.

It is not the fault at all; it is behind the times, out of step with the order.

Greville Warwick, Leinster House, 46 Leinster Terrace, Leamington CV31 1BQ

Right route to self-regulation

From Dr George Greener.

Sir, In the light of your leader ("An end to foot-dragging", January 12) on the prospects for the Personal Investment Authority, we wish to declare our support for the formation of a properly constituted PIA.

We believe it is our duty to work within the framework of government policy which we support, while at the same time addressing those issues which need attention. We are committed to the dislocation of the building of that partnership: the PIA needs the support of all practitioners in order to be effective.

We share some of the deep concerns being expressed about aspects of PIA, but we are involved in establishing it and we believe, however, that such problems are insur-

mountable. We believe that a "top-down" approach to the regulation of the PIA, with a supervisory board comprising a majority of genuinely independent public interest members - chosen for their objectivity and experience, overseeing an executive committee drawn from practitioners - would produce the right solution.

The PIA remains achievable, but needs help to regulate effectively a fast-growing and complex industry. We look forward to studying the PIA prospectus, which we understand will be available very soon, and which we hope will allow our industry to flourish.

George Greener, chairman, Allied Dunbar Assurance, chairman, Eagle Star Holdings, Windsor House, 50 Victoria Street, London SW1H 0NL

Use of foetus to treat infertility 'abhorrent'

From Linda Gething.

Sir, I read with disgust your leader, "Using the foetus to treat infertility" (January 14).

The idea of using aborted babies in fulfilment of infertile couples is abhorrent. Is it not bad enough consciously to discard a baby without extracting a baby's organs to boot?

Then there is the point of the child eventually needing to know who his parents are. There, no doubt, would be the problems trying to

explain how the parent was killed and the child was a product of ovaries removed before disposal of the foetus. The psychological impact would be devastating.

Surely the option of adoption would be preferable to the above. At least, for the child, there is something tangible to seek, and the occasion arises.

Apart from the parental loss of an unborn child to satisfy the wishes of others, this is something that should

become tolerable or bearable in time.

We, as human beings, are creative on this earth and with all other species, we have our own method of population control. Why we do not accept whatever we are given and live as we are intended?

Linda Gething, 12 Churchlands, Bury, County Wiltshire, Wiltshire

Confusing trend in use of English language

From Mr Sylvia P Webb.

Sir, As British publishers aiming to dispose of one of their key assets - the English language? Or is the American market the only one of their attention, despite the increase in British book sales over the recent Christmas period?

I received two books at Christmas which gave rise to such questions: one was the well-reviewed *Wild Swans* - Jung Chang's autobiographical view of the development of communism in China; the second Paul Merton's satirical impression of the *History of the Twentieth Century*. Both were printed and published in London and in the English version of the English language.

difficult mention of the use of English words.

Therefore the publishers are pleased to see American spellings in their books. One has a PhD in linguistics from a British university and works in London, and the English language must surely be central to the work of a satirical English humorist. The *Swans* contains examples such as "sunder" and "maneuver" throughout. The Merton book is not consistent in its choice, but it is by accident or design that the American rather than the English version of the

"spell-checker" is used in use, when most word processing packages offer both? No wonder that so-called "types" regularly appear in a range of publications (although rarely in the FT).

Those seeking to learn and use the English language today, especially by reading, and to understand its origins and grammar, must be thoroughly confused.

Should the government really be seeking further to involve businesses in British education? Sylvia P Webb, Alderley Court, Berkhamsted, Herts HP4 3AD

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FINANCIAL TIMES

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Monday January 17 1994

Italy's debt to Mr Ciampi

Italy's political landscape is about to be redrawn. With Oscar Scalfaro's dissolution of parliament ahead of new elections in March, the interim government of the technocrat prime minister, Mr Carlo Azeglio Ciampi, is near the end of its life. The next government will almost certainly be chosen from parties quite different from the ones that have dominated Italy since the second world war. The obvious question now is whether Mr Ciampi and his predecessor, Mr Giuliano Amato, have carried out the reforms needed if Italy is to enjoy a good chance of stability during its new regime.

On balance, the answer is yes. Two successive budgets have attacked the huge fiscal deficit and government debt, the highest among major OECD countries. In 1992, there was a primary budget surplus (before interest payments) for the first time in over 30 years. On a cyclically adjusted basis the 1993 budget deficit is set to be 1.5 per cent of GDP, down from 2.5 per cent in 1992.

Particularly impressive has been the willingness to tackle structural problems, rather than repeat the one-off measures used in the past. Public employment, pensions, health care and local authority finances were all dealt with under special powers obtained in October 1992. The 1994 budget, announced in September, aims to cut the fiscal deficit to 0.7 per cent of GDP, largely as a result of expenditure cuts, the tax burden on the country already being one of the lowest in the OECD. The new medium-term economic programme presented in July 1993 aims to stabilise the public debt ratio by 1996 and reduce the budget deficit to 0.5 per cent of GDP by 1997.

The civil service has been made more efficient, while a far-reaching

privatisation programme, launched by the Amato government in 1992, represented an attack not only on the fiscal deficit but on the historic role of the state. Public banks, insurance companies, industrial firms and utilities are all to be sold off.

Labour market reforms have also been instigated in an attempt to reduce high, rising and, in large measure, structural unemployment. Inflation remains low and is likely to fall, despite the devaluation. Elimination of wage indexation has greatly assisted the achievement of this objective.

Economic recovery depends in large part on the return of domestic confidence, itself dependent on the success of the reforms. For this reason, the switch to a new electoral system is an important step. The lack of domestic confidence has led exports, strongly stimulated by the 20 per cent devaluation of the lira since September 1992, to play a large part in sustaining economic activity.

Much remains to be done. The government's fiscal discipline must be maintained, while the government budget is estimated to be 0.5 per cent of GDP in 1994 and public debt is 114 per cent and rising. It will also be important to ensure effective regulation of privatised utilities, prevent privatised companies from returning to fiscal hand-outs and improve the consequences for employment of shrinking the public sector and privatising public-sector enterprises may be the most difficult challenge of all.

The governments of both Mr Ciampi and Mr Amato have pushed reform forward bravely. But the newly elected leaders of the republic must build on these achievements if they want their country to take the place Italians seek in the premier division of the European economic league.

Gaidar departs

"I cannot at one and the same time be in government and in opposition to it." So did Mr Yegor Gaidar, architect of Russian reforms and leader of the largest reformist party, Russia's *Yabloko*, justify his refusal to serve as first deputy prime minister. His judgment was right: The question is where this leaves President Boris Yeltsin, Russian reform and the western governments that have tried to sustain them both.

In justifying his announcement, Mr Gaidar pointed to decisions to forge a monetary union with Belarus and spend \$500m on a new parliamentary building. The second of these is outrageous, but the first is serious.

The ability of the central banks of other members of the ruble zone to expand Russia's money supply will make monetary control impossible. In the last two months these credits had been turned off. Now, fear the reforms, the monetary tap will be turned on once more.

Of the other economic reforms, Mr Anatoly Chubais may continue to run privatisation, though the benefits of that flagship policy will be gravely compromised by the willingness of the state to supply money it does not have. Mr Boris Fyodorov, the finance minister, has not yet decided whether he will serve. But his conditions include the departure of Mr Viktor

Gerasimchenko, the chairman of the central bank, something he is about as likely to obtain as Russia is to embark on coherent reform. Mr Grigory Yavlinsky, who may take Mr Gaidar's place, is a firm believer in an *Yabloko* union among the successor states of the former Soviet Union. But he has radical hopes for de-monopolisation, which are virtually certain to be disappointed.

Except perhaps in the first few months of 1994, Mr Gaidar has employed what people in the west would call a government. The government has been more like a parliament, while parliament tried to govern. This is the knot Mr Yeltsin hoped to cut by dissolving the old parliament. Unfortunately, his brave gamble failed. It is now a parliament that is more legitimate and more firmly opposed to reform than before. Ostensibly, he possesses greater powers himself, but it is doubtful whether he can use them.

Mr Gaidar's departure creates the challenge facing the president. Mr Yeltsin must decide whether he is cohabiting with his opponents or in charge of the government. He cannot be both. At present, the new government is doomed to be one of the printing press and the half measure, a nationalistic assertion abroad and craven weakness at home. If so, Mr Gaidar is well out of it.

Games duopoly

Since the Hedgehog and Super Mario Brothers have captured the hearts and minds of children throughout the world. But, at a cost of anything up to \$50 a time in the UK, video games are anything but cheap. Hence, last week's decision by Britain's Office of Fair Trading to refer the industry to the Monopolies and Mergers Commission.

There is a strong *prima facie* case that prices are artificially high because of insufficient competition. Sega and Nintendo, the two Japanese companies which dominate the \$9bn-a-year global market, have a combined share of 90 per cent. They have used this duopoly power to earn fat profit margins.

The duopoly's dominance is not confined to hardware. It embraces software too, as anybody wishing to produce games to use in Sega's and Nintendo's machines must first reach a licensing arrangement with the companies.

A further concern in the UK has been that video games are roughly 30 per cent more expensive than in the US. This is partly because retailers' margins and indirect taxes are higher in Britain. But it is also possible that Sega and Nintendo are charging higher whole-sale prices than in the US. Their use of different technical standards on either side of the Atlantic suggests that they may be

menting the market in order to discriminate on prices.

But even if the Monopolies Commission finds that the duopoly operates against the public interest, it will face a tricky task deciding what to do. One option would be to impose price controls. But such heavy-handed measures would prevent competition developing.

Another option would be to attack the licensing arrangements which Sega and Nintendo use to extend their dominance in hardware to software. Such an approach would complement legal moves in the US and Britain by rival producers which wish to sell their games direct to customers without paying royalties to the duopoly.

The snag here is that licensing arrangements are often global in scope, so action by the UK alone could have only limited impact. Many software suppliers might wish to compete aggressively with Sega and Nintendo in Britain if they were still tied to them in other markets.

The final option is to do nothing and allow market forces and technological advances to undermine Sega's and Nintendo's dominance. That may seem a cop-out. But given that Sony and Matsushita, the Japanese consumer electronics giants, have been tempted into the market by its high margins, inaction may not be such a bad idea.

Mr Terry Venables, the controversial former chief executive of Tottenham Hotspur, stands on the verge of the promised land. According to the headlines, he is about to become the next manager of England, the most important job in British football. He is the choice of much of the football establishment, the media and of fans desperate for success after England's ignominious exit from the world cup. The delay in making the appointment indicates that at Lancaster Gate, the home of the Football Association, Mr Venables may be a hot man.

Among other things, the FA has been considering allegations for four months by Panorama, the BBC current affairs programme. Panorama said that some of Mr Venables' business activities were "unlawful" and that he had abused his position at Tottenham Hotspur, one of Britain's top football clubs. While Mr Venables has threatened to sue Panorama, he has also been dealt with substantive charges made in the programme. Since the BBC investigation, there has been a number of additional charges made against the man.

The charges might not matter if the England manager were responsible only for picking the team. In fact, he assists in scheduling matches, appoints coaching staff and is involved in commercial activities such as sponsorship. He is also England's most important financial adviser. As a result, there is pressure to choose someone whose reputation is beyond reproach.

The task of reaching a judgment on Mr Venables has confounded the FA's authorities. On the one hand, he is widely regarded as a first class, internationally-experienced football manager. On the other hand, there are doubts about his business life. So far, Mr Venables has responded to charges with general denials which have questions unanswered.

Mr Sir Millicip, the FA chairman, was quoted as the national as referring to Mr Venables' "funny reputation". Also, the fact that Mr Venables has an unfair dismissal claim pending against Alan Sugar, the chairman of Spurs, raises the uncomfortable thought that the man England might choose is looked at with suspicion as a leading club.

The most damaging allegation against Mr Venables concerns the way that he raised £1m to pay for part of his £3m stake in Spurs. Mr Venables, along with Mr Sugar, bought control of the club in June 1991. Prior to this buyout, Mr Venables was being paid £175,000 a year as manager of Spurs. He is not a rich man. Official documents show that Mr Venables had to borrow heavily to finance the deal. £2m from Morris, a finance company, £250,000 as an unsecured loan from a friend and £750,000 "from his own resources". A year later, he was in trouble with his loan repayments. A letter from Morris in August 1992 pointed to outstanding interest payments of £36,301.37 and threatened to call the loan into default, demanding full immediate payment.

But the most searching questions surround the £1m Mr Venables raised from Landhurst Leasing, a company set up by Venables in August 1991 and which is now the subject of a Serious Fraud Office investigation. This deal appears to have involved Mr Venables pledging a letter of credit from which he was once a director, Transatlantic Inns. Prior to its collapse in 1992, Transatlantic managed a handful of pubs. Its main assets were the premises, fittings and fixtures.

Mr Venables, through his personal company Edennote, entered into a sale and leaseback agreement with Landhurst, in which he "sold" the pub assets in return for the £1m, and then leased the pubs back, making regular payments to Landhurst. This type of deal allows a business to raise money against the value of its assets while continuing to use the assets in place.

A document signed by Mr Venables and two Landhurst directors in August 1991 stated that the deal was a sale and leaseback, with the £1m cash to buy his shares in Spurs and he raised it, at best, with

Former Spurs boss Terry Venables is a leading candidate to take over as England's football manager. Martin Bashir and Mark Killick raise disturbing concerns over his business dealings

Venables: the questions

attached schedule of equipment. The schedule refers to "all movable fixtures and fittings, bars, kitchen equipment, audio equipment, furniture and carpeting" in four pubs: Maceys in London, The Cock and Maggie in Epping, The Granby Tavern in Reading and the Miners in Llanidloes Road, Cardiff.

An obvious point is that £1m is a large sum to set against some worn pub fittings, which a professional valuer might suggest were worth in the region of £100,000. Such value gaps, however, are not unknown in sale and leaseback, where the leasing company believes a business is trading well enough to justify its payment lease.

What cannot be so easily explained is why the fourth pub on the list, the Miners in Cardiff, does not exist. Nor has an explanation been offered for the fact that, according to Transatlantic's accounts, filed at Companies House, Mr Venables resigned as a director of Transatlantic in June 1991, two months before he entered into the transaction.

Mr Colin Wright, a director of Transatlantic, said yesterday: "We were horrified when we discovered that all of the assets of Transatlantic had been used by Mr Venables to raise a £1m loan. None of the directors of the company had authorised such a transaction. The implications were terrible for us. We could have been looking at a massive liability and to the outside it could appear that we were involved in this deception, which we knew nothing about."

The cash, meanwhile, had gone to Edennote just six days before most of it was used to buy shares in Tottenham. To help the £1m deal along, Landhurst was paid an arrangement fee by Edennote, and also received a perk. Mr Venables' Spurs' marketing department is to provide Landhurst with a £100,000 loan at Spurs, free for the entire season.

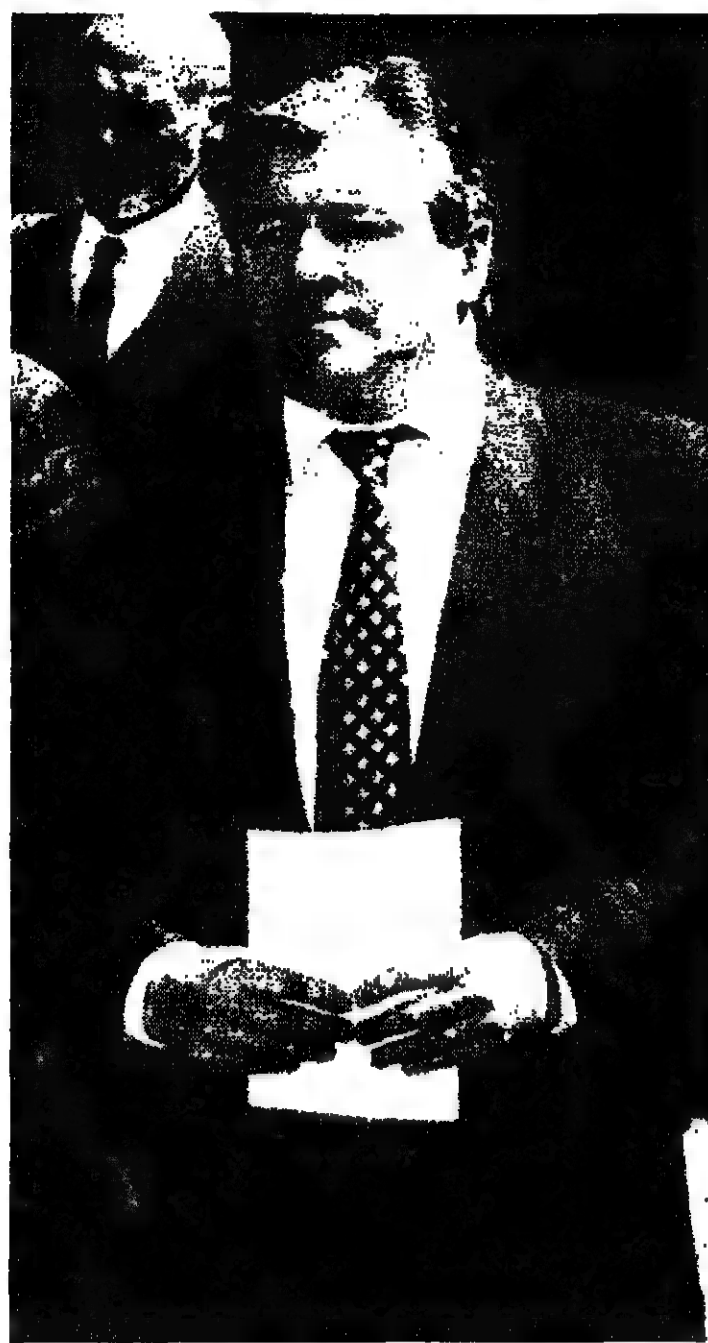
Edennote created the flow of cash into and out of Edennote, using bookkeeping data prepared for the company, copies of which have been given to the programme. These show that the quarterly leaseback payments of £10,000 to Landhurst specified in the original lease document were made in agreed, for example on November 1991, and January 1992.

Mr Venables has declined to be interviewed about these matters either by Panorama or the Financial Times. According to a letter from his solicitor, Burton Copeland, to the FT: "It is neither right or appropriate for Mr Venables to enter into a detailed dialogue of matters that will, in due course, be fully ventilated before the court."

Mr Venables did confirm in the letter, however, the question of the £1m agreement on the pubs, with the comment: "It is not accepted that Mr Venables signed the document that refers to as being dated August 30 1991."

However, a director of Landhurst at the time of the deal confirmed that Mr Venables signed it and that the deal was a sale and leaseback undertaking of the kind outlined, based upon the assets of a number of pubs in which Mr Venables had an interest. A copy of the document is in Panorama's possession.

The general picture painted appears clear. Mr Venables urgently needed cash to buy his shares in Spurs and he raised it, at best, with



Terry Venables: the job of England manager demands more than just soccer skills

out regard to legal technicalities. The action says that it was a deal based essentially upon personal trust between Mr Venables and Mr Sir Bell, the founder of Landhurst.

Mr Ashby prepared a balance sheet for Elite Europe, apparently showing assets of £100,000, and then used it to try to borrow substantial sums from at least two finance houses. This scheme failed when the companies featured in Elite's bid to raise funds realised the assets had been grossly overstated and promptly severed all contact with Elite. While Mr Venables had no knowledge of Mr Ashby's activities, it is not clear that he knew of Mr Ashby's ultimate plan. What Mr Venables indisputably did know was that Mr Ashby had made bankrupt in 1992, with debts of £443,212. Mr Ashby also had failures in his name. Despite this, Mr Venables appointed him as Tottenham Hotspur's general manager shortly after the takeover and he remained in post until Mr Venables was dismissed.

Mr Venables' persistent relationship with Mr Ashby has been a source of concern to those responsible for making the decision about the England manager. There has been talk

in which Mr Venables had a significant interest, including the hope that he would be international, a club in Kensington, now the subject of a winding-up order.

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Mr Venables' persistent relationship with Mr Ashby has been a source of concern to those responsible for making the decision about the England manager. There has been talk

Mr Venables could be offered the job, as long as he agrees to sever links with previous business associates.

For many of England's long-suffering fans, Mr Venables' behaviour as a businessman is irrelevant. However, a number of serious questions have also been raised about his dealings within the game.

Panorama examined the sale of Paul Gascoigne to the Italian club, Lazio. The selling process began in March 1991, some three months before Mr Venables and Mr Sugar bought Spurs. Mr Dennis Roach, a football agent, was employed to find a buyer for Lazio. Mr Gascoigne was paid £5.7m for England's most talented player. But, during the FA Cup Final in May, Gascoigne suffered the injury of his career and the deal had to be renegotiated. Lazio still wanted Gascoigne, but not at the old figure. Negotiations recommenced and in early June revised terms were agreed. On June 20 1991, the day before the Venables-Sugar takeover, Lazio's lawyers sent a fax to Spurs offering £4.5m for Gascoigne - the price at which the deal was ultimately made. The player signed for Lazio on August 1 and according to board minutes a payment of £27,500 was made to Roach for his services in the deal.

However, Spurs paid a much larger sum, of £200,000, to Anglo European, a company, which acknowledges that it was only employed by the club from July 12, to assist Mr Venables in the negotiations. Mr Venables has admitted that Mr Sir Santin, a friend and former Tottenham owner, helped in the transaction. Mr Santin described himself as an employee of Anglo European. Panorama asked why Mr Venables persuaded the Spurs board to agree such a large payment when the deal appeared to be virtually complete.

Mr Venables' solicitor told the Financial Times that the payment was made with the approval of the directors on the grounds that Mr Santin had "given considerable value in the form of the services that he had rendered in connection with the transfer of Paul Gascoigne". Mr Venables has also said in other newspaper articles that Mr Santin was entitled to adding a number of valuable minutes to the deal, apart from the price. These include the proceeds of interest payments on an escrow fund established during the negotiations and the proceeds from two Spurs-Lazio matches, including TV rights.

A detailed inspection of the club's records, however, has revealed that the escrow account interest payments were agreed in May, the games in early June and Sky TV has confirmed that TV rights were negotiated directly with Mr Sugar.

The programme also uncovered a number of payments that contravened Football Association rules. One invoice, for example, from First Team Management, an agency which lists a number of professional footballers as its clients, it sought £10,000 for "the services in arranging a maintenance and changing network on behalf of Tottenham Hotspur". In reality, Mr Venables had been admitted by Mr Frank McLintock, the former Arsenal player, to the First Wave, part of this payment was for assisting in the transfer of a player from Nottingham Forest to Tottenham. The FA stipulates that clubs should not pay agents for procuring players, but Mr Venables signed the invoice and it was paid in cash.

Despite the seriousness of these allegations, Mr Venables remains the favourite to lead England out of the international wilderness, in narrow footballing terms, appointing him may be the correct decision. The job of England manager demands more than just soccer skills and the FA has a responsibility to ensure the highest standards off, as well as on, the field. Unless Mr Venables can answer the outstanding questions, the FA may have an alternative but to rule him out of the game.

The authors report for Panorama. Additional reporting by Bronwen Williams.

Portillo plays the bard

If only all John Major's ministers displayed the kind of erudition shown by Michael Portillo, chief secretary to the Treasury, in his speech last Friday in the Commons.

Portillo, accompanied by his wife, was in the House of Commons for a routing address on "the greatest threats that have ever confronted the British nation" - nothing less than "national cynicism".

He recruited one of Shakespeare's least-performed plays, *Titus Andronicus*, in support of his speech. The play, he said, "explains how order in society depends upon a sense of relationships of respect and duty from top to bottom." He then lengthily quoted *Ulysses'* speech in Act 1 scene 1:

"Which is the better in all high designs, The enterprise or the word?"

But Mr Portillo had said a little further, he would have discovered that *Ulysses* made by depicting a scene today's cabinet may find quite familiar: "The general's disdain'd By him one step below, he by

the next. The next by him himself, so every step.

Examined by the first peer that is not Of his superior, grows to an envious fever Pale sick emulation."

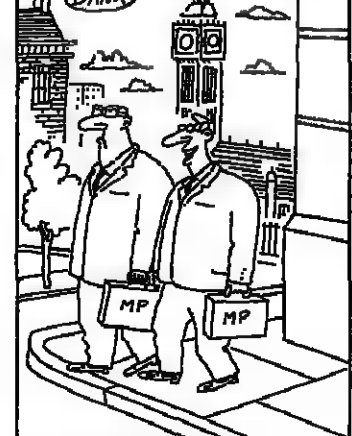
Thais of regret

Thai humour has a long history in cynical humour. Chulakorn Singhakorn, Bank of Asia president, was recently asked how financial institutions could help bridge the chasm between rich and poor in Thailand. "As a banker, basically you have very little opportunity to rip off the poor," replied Chulakorn. "You try to rip off the rich. All Thai banks are currently lending to people who don't have the money - classical banking."

Miracle man

The Wilson, the veteran public campaigner now working for Burson-Marsteller, hopes he can work miracles. He was recently asked how he would make one look any nation of his home - getting the Church of England to drop its opposition to the National Lottery. He said he would get the church to look at its own pet project: helping

OBSERVER



'We could promote 'back to basics' by kissing lots of babies'

Branson and Lord Young with a lottery for charity. David Sheppard, Bishop of Liverpool and chairman of the Church of England Council of Social Responsibility, last week issued a press release explaining why he hoped that the licence would go to "a company committed to passing on the largest possible proportion of profits to charity". Quite a PR coup.

So how come no one took any notice? Maybe Bishop Sheppard's press release carried a rather stale December 11 deadline. Perhaps the

CE is rather touchy about miracle workers making unjustified claims.

Windy words

Bill Foggitt, the weather man, thinks, thinks Britain may have a wet wave this summer. Unmoved by heavy rainfalls - "It hasn't been much different in Thailand" - he reckons August may be conventionally steamy.

"We had a good summer in 1990. That coincided with the Gulf War. It was a beautiful day when we broke out in September 1939 and we had a very hot summer in 1940.

Forebodingly, he adds that "Russia could be again. I could see the Bosnian Serbian overflow into Macedonia and into Russia. It could lead to nuclear war."

Was he forecasting Armageddon? "No, that's the money we give an old lady who goes in the Three Tuns."

Private goulash

To take one's children to university is unfortunate, to take two within a year is careless. That's the case with Hungary's AV RT, the holding company, owner of the country's economy.

Szabolcs picked a number of fights with the political forces during the brief, four-month tenure at the top of AV RT, the condemned electricity privatisation; defied criticism by offering foreign investors the chief executive's job in the telecoms company Matav; and gave grudging support for the government's privatisation programme.

The clash may have been cultural. Szabolcs was a re-emigré, a Hungarian-American returned to his native land to have short public life in today's Hungary. Szabolcs' predecessor, Pal Teleki, also a re-emigré, had a similar fate last June.

The government may play next time. Lajos Csepel, currently managing director of the State Property Agency privatisation authority, and who has impeccable bureaucratic credentials, is front-runner for the empty chair.

Fourth dimension

Companies haven't quite got their globalisation together yet. Telecommunications giant AT&T is running an advertisement - "travel in a world without borders, zones or language barriers" - which places Suriname in a breaking down borders with a Suriname sits in Latin America.

Claim embarrasses Eurotunnel ahead of expected rights issue Channel tunnel builders launch legal action to recover £1bn

By Andrew Taylor,
Correspondent

British French construction companies have presented their final bill for building the Channel tunnel by starting legal action to recover more than £1bn which they say they are still owed.

The contractors are claiming £2.6bn (\$3.94bn) for installing mechanical and electrical equipment. The original amount agreed for the work was £530m at 1985 prices. The contractors are owed has already been paid.

The timing of the claim is potentially embarrassing for Eurotunnel, the project's operator, which is expected to issue a £300m rights issue this spring as part of £1bn fund-raising from

banks and investors. Details of the contractors' demands will have to be disclosed in any rights issue document issued by Eurotunnel unless the matter can be settled beforehand.

Construction companies say the size of the claim is likely to surprise prospective underwriters. The claim would represent the final payment to contractors, all previous claims having been settled.

Transmanche Link, a consortium of five British and five French construction companies, officially handed over the project to Eurotunnel on December 10.

The builders agreed to complete the tunnel, which was dogged by persistent rain, before Eurotunnel and the con-

tractors, only after Eurotunnel made an additional payment last summer of £235m. Eurotunnel has said that money would have been repaid with interest if contractors could not substantiate outstanding claims.

The cost of constructing the tunnel, including interest payments, was £2.6bn in 1987 or more than £10bn.

The contractors blame much of the increased cost on changes in design specifications, principally to meet increased safety standards after the Zeebrugge ferry disaster and King's Cross underground fire.

The builders say delays by Eurotunnel in agreeing to the contractor's interim settlement with

£500m to the cost of the project. Eurotunnel has strongly disputed the claims.

Negotiations between the construction companies and Eurotunnel are expected to begin shortly.

If agreement cannot be reached, the claim will be passed to an independent disputes tribunal. If the issue is still unresolved, the matter will go to final arbitration before the International Chamber of Commerce.

Eurotunnel claims which have risen more than 40 per cent since last summer, followed last week after the company announced higher-than-expected costs for passenger crossings after the Channel tunnel opened in May. By Friday the price fell a further 10 per cent to £10p.

Italy faces watershed poll in March

By Graham In Rome

President Oscar Luigi Scalfaro yesterday issued a popular referendum for a complete renewal of Italy's political establishment and dissolved parliament less than 10 months after the country's last general elections.

New elections to be held on March 27 will mark a sharp break with Italy's post-war political traditions. The work of the constituent assembly led by President Scalfaro in the limit to his accepting the resignation of Mr Carlo Azeglio Ciampi, prime minister, which was handed in last Thursday.

The introduction of electoral law which adopted a 75 per cent of the

parliamentary seats, will move Italy away from fragmented multi-party politics of the post-war era towards a limited number of large groupings.

The dissolution of the constituent assembly, which was set up to draft a new constitution, coupled with the introduction of new electoral laws, means the elections will be fought by

communist Party of the Democratic Left (PDS) has in place a viable alliance which can win about 40 per cent of the vote, according to the latest polls.

In a poll of parliament yesterday, President Scalfaro cited three reasons for dissolving Italy's 11th post-war legislature. The most important, he said, was

using the electoral laws that allowed for direct election of mayors. If these results were projected on to parliamentary elections, the four-party majority backing the Ciampi government had less than 20 per cent of the vote.

Finally, President Scalfaro said the corruption scandals had undermined the credibility of the current political class. One in every six members of the Senate and Chamber of Deputies is under investigation.

In the interim Mr Ciampi will govern as caretaker prime minister.

Thus Mr Ciampi was left having to retain the confidence of parliament without a vote formally taking place.

Editorial Comment

untreated political alliances. The campaign promises to be full of surprises and the outcome uncertain.

The ground, long dominated by the Christian Democrats and traditionally providing the largest number of votes, is in total disarray. Only the former

the overwhelming 90 per cent in last April's referendum favouring electoral reform. The result showed, he said, a popular will for a radical type of parliament.

Second was the outcome of the two sets of local elections in

Assad vows to seek peace with Israel

Continued from Page 1

Yassir Arafat, deputy foreign minister, said significant steps were spoken at a press conference, although mainly by Mr Clinton. Israel was waiting to hear from a delegation last night about what was said behind closed doors. "There's an element of progress although many things remained unsaid."

The US president also agreed to set up a working committee under Mr Warren Christopher, secretary of state, and Mr Farouk al-Shura, the Syrian foreign minister, to explore bilateral differences between the two countries. Syria is on the US black list of countries deemed to support international terrorism, but Mr Clinton was careful to refer only to "groups" operating with Syrian support, such as Hezbollah which is fighting the Israeli occupation of southern Lebanon.

Beijing warns UK of threat to trade posed by Hong Kong

By Tony Walker in Beijing and Alexander Nicoll in London

China increased pressure on Britain at the weekend with a warning that the continuing dispute over Hong Kong might have a "crippling effect" on trade.

Remarks by a senior Chinese official designed to draw attention to the possible costs of the festering Hong Kong issue for British business at a moment when previously icy Chinese relations with Britain are returning to normal.

France announced last week that it would ban further arms sales to Taiwan. The decision by Paris in 1992 to authorise the sale of 80 Mirage jets to Taiwan led to a virtual freeze by Beijing on new agreements with French companies.

Mr Tong Jiemian, deputy director-general for Europe at the trade ministry, said the British

China Daily: "Bilateral relations and trade relations are hardly damaged from an unco-operative and unfriendly Britain."

Western officials in Beijing said China was using the end of its dispute with France to highlight possible economic penalties for Britain if the Hong Kong issue remains unresolved.

The parallel with the French case will cause additional nervousness among British companies, which have been strenuously seeking more trade with China through high-level missions, headed by government ministers.

The efforts have already secured a substantial increase in Sino-British trade, although from a low level. British businesses have seen so far no detrimental effects on trade from the dispute over Hong Kong, in spite of previous threats from Beijing.

The potential loss of big infrastructure contracts, especially in the power and energy industries, would be of particular concern to Britain.

Sino-British trade proposals by Mr Chris Patten, Hong Kong's governor, to broaden democracy in the colony have downed the year after 17 rounds of negotiations.

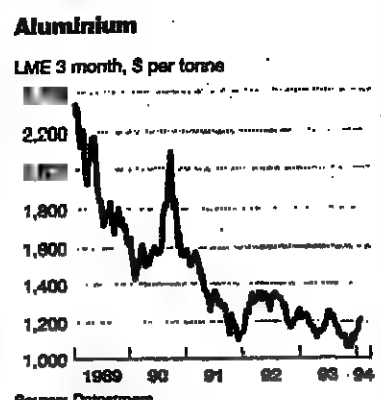
Mr Patten, one of whose proposals was to allow before Hong Kong's legislative council, will have talks with Mr John Major, UK prime minister, in London this week. On Thursday, he will appear before the House of Commons select committee on foreign affairs.

Chinese figures show that Britain's exports to China in the first 11 months of 1993 reached £1.3bn, up 10 per cent on the corresponding period in 1992. Imports from China per cent to £1.63bn.

THE LEX COLUMN

Hungry for change

Britain's food retailers will be glad to have the results of 1993. The big three supermarkets were among the seven worst performing FT-SE 100 stocks last year. The sector as a whole underperformed by 31 per cent. This year has started off in better mood with the sector bouncing 15 per cent from the November floor, outperforming the market by 1 per cent that time. There have been some encouraging trading results from the Morrison and Waitrose. On Wednesday, it is hoped Tesco will add to the good news. Given the fall in the price of shares, it is perhaps tempting to anticipate a further run in the shares.



to believe that the anti-dumping litigation from US producers will settle. More imaginative solutions - as using western aluminium to upgrade Russian smelters, which would be output for a spell - might help.

But Russia will be unwilling to shoulder the burden of real outlays alone, not least because aluminium exports are a useful source of hard currency. Alcan's decision to cut 1993 output may set the tone for a wider agreement if other companies are willing to follow. In basic industries suggests that, if overall targets are agreed, a lengthy period of haggling among European and North American companies will follow.

Falling gross margins may ensure the sector's earnings growth will lag the market in the foreseeable future, especially as if Tesco follows Argyl in depreciating its expensive assets. Yet the financial strength of leading grocers should enable them to maintain attractive dividend growth. As a result, the sector has outperformed the market recently but, in the longer term, it may be seen as a perverse for the market to favour the weak in the industry over stronger companies like J. Sainsbury.

Yet, in truth, the current bounce may reflect little more than income-hungry investors chasing the sector's yield down to the market average. Some rebound is natural after an average fall. Much better appreciation will have to rely on a dose of inflation, a reduction in capacity or some successful diversification. With the benefit of hindsight, the misguided search for rights issues in 1991 resulted in too much capital being buried at the bottom of the capacity will have to be removed before the bigger companies can resume growth.

The Finance committee report on pension fund law reform, delivered to government in September, said it should be encouraged wherever practical. Yet Goode stopped short of recommending that designation should be compulsory, on the grounds that the only real protection against loss of pension fund assets is tighter supervision of administrators and fund managers. Designation is a protection against a fund manager determined to act beyond his powers.

UK gilts

The poor performance of gilts so far this year might have convinced the Bank of England not to hold a gilt auction in January. That it has chosen to do so after all comes as something of a relief. It means the authorities have enough confidence in the market to get a sale away. The 15-year maturity range is one which should attract reasonable demand from domestic investors anxious to buy longer-dated paper which has been in short supply. With sterling already strong and international markets wobbling, this is probably not a time to rely too heavily on foreign money.

Aluminium

The upward drift of aluminium prices points to optimism that output can be agreed when producing countries meet in Geneva. Given the large overhang of stocks, though, it will take more than token measures to reverse the market to balance. Reducing world output by perhaps 1.5m tonnes a year would be enough to erode the surplus and allow metals bulls to push aluminium higher. Anything less would be a disappointment. Failure to reach any sort of agreement would rightly drag the price back towards the lows plumbed in the final quarter of last year.

These arguments, though, would have pointed to an even longer-dated issue of 25 or 30 years. That the Bank chose to stick to a 15-year maturity underlines a different assessment. Rightly or wrongly, the market perceives it has chosen not to borrow over 25 years at rates around 6.5 per cent because that would undermine the credibility of its anti-inflation policy. Were it to do so, the market would assume it had reached long yields reached their trough. That in turn could spark a nasty sell-off.

Somewhat the Bank needs to find a way of getting itself off this hook. Funding pressures are lower than they were a year ago, but they are still considerable. It does not help if the Bank limits its scope to borrow across the entire yield curve. Nor is it good for the market to be deprived of liquidity at the long end. Perhaps the Bank should start by issuing an ultra-long tap after the auction to get investors used to the idea again. If it insists on waiting, it is bound to miss the boat.

Securities settlement

After the expensive blunder that was Taurus, London's new paperless settlement system was always likely to involve compromise in the interests of a quick fix. But the Bank of England is anxious to give investors the opportunity to retain as company share registers as the system was held in nominee accounts. Such designation might help protect pension funds against the selling or borrowing against their assets. The snag is that it adds enormously to Crest's complexity, since many large companies would have to be taken down from their component parts.

Support for designation is understandable in the wake of the Maxwell

The leading edge in Asia Pacific

This announcement appears as a matter of record only.

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WEATHER GUIDE

Asia today
Hokkaido will have occasional snow showers. The southern part will have some showers. The maximum temperatures will be reached in the morning. A surge of air will move north-eastern Japan. Temperatures will be rising in the Beijing area and will reach 12°C in Korea. There will be some sunshine. Northern China and Inner-Mongolia will have ample sunshine. Southern China will be cloudy but dry. The southern countries of the continent will have sunshine. The Philippines will be generally cloudy, as will the Philippines.

Five-day forecast
Conditions will remain unsettled in Japan. Temperatures will be average as cold air moves in from the north-west. A high pressure area over northern China will move south-east. In the Tropics, there will be sunny spells and showers in the afternoon.

TODAY'S TEMPERATURES

Abu Dhabi	24	Berlin	1	Frankfurt	1	Malta	16	Rio	21
Accra	24	Bombay	22	Geneva	1	Manila	17	Riyadh	21
Algiers	20	Buenos Aires	20	Glasgow	1	Medan	17	Singapore	30
Amsterdam	1	Calcutta	20	Hamburg	1	Montevideo	17	Taipei	17
Athens	1	Dhaka	20	Helsinki	1	Moscow	17	Tokyo	17
B. Aires	1	Harbin	1	Hong Kong	1	Odessa	17	Vancouver	17
Bham	1	Kobe	1	London	1	Osaka	17	Wellington	20
Bangkok	34	Manila	1	Lyon	1	Perth	17	Winnipeg	17
Barcelona	1	Medan	1	Madrid	1	Prague	17	Zurich	17
Beijing	1	Moscow	1	Manila	1	Reykjavik	17		

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Monday, January 17, 1994

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Shape of Italian bank sale announced

By Robert Graham in Rome

Iri, the Italian holding company, has announced that it will privatise its 57 per cent stake in the Banca Commerciale Italiana (BCI) in February. A minimum of 40 per cent of the shares being sold will be reserved for a public offering.

The bulk will be sold to institutional investors, with a limit of 2 per cent on any individual investor's stake. The decision on the size of institutional stakes has been the subject of intense lobbying. Mediobanca, the Milan merchant bank, is believed to have managed to acquire a 10 per cent stake.

The latter has an 8 per cent interest in Mediobanca. By opting for a dispersed share ownership, Iri is following a similar path to that of Credito Italiano, its first bank privatisation in December. As in the Credito divestment, a 1 per cent ceiling has been imposed on individual investors.

Iri holds 482.1m ordinary shares while a further 88.6m savings shares will be converted by February 11. It said it expected to retain some 30.7m shares to exercise, if necessary, an over-allotment option. A further 40m would be offered to BCI employees.

In a related move, Iri has set in motion the process of privatising a deal arranged last March with its telecommunications arm, Stet. This involved a 1,340bn (\$900m) cash payment by Stet to Iri's hard pressed treasury to cover the use of three years' anticipated dividends from BCI. The deal covered 440m shares, equivalent to 63.3 per cent of BCI's equity. Stet last year received 1,187.5bn in BCI dividend payments.

A price has yet to be placed on Iri's stake in BCI, which has net assets of 14,900bn and generated a 1992 operating profit of 1,180bn. Lehman Brothers are advising on the offer and the roadshow begins on February 11.

At Friday's close, BCI shares were being traded at 1,490. It is a similar strategy to adopted to that of Credito, though the discount would be near to 10 per cent. In this case the offer price would be about 1,440, with Iri likely to receive around 13,500bn from the sale.

David Waller recounts how Metallgesellschaft was brought back from the brink of collapse

Metals group wins backing for rescue

Metallgesellschaft, the German metals, mining and industrial group, moved off the threat of bankruptcy this week after winning agreement to a DM3.4bn rescue package.

At a 10-hour meeting on Saturday, representatives of 130 creditor banks buried their opposition to initial rescue proposals and approved new plans, averting what would have been Germany's biggest corporate collapse since the AEG electrical group went bankrupt in 1972.

The talks took place behind closed doors at the Frankfurt Hof hotel in Frankfurt. Shortly before Mr Kajo Neukirchen, the restructuring expert appointed chief executive last month, emerged to tell a scrum of reporters that the company had been rescued.

Appearing alongside him was Mr Carl von Boehm-Bezing, the Deutsche Bank director who chaired the talks. Mr von Boehm-Bezing explained that the terms of the deal had been modified to take account of "understandable" criticism from foreign banks.

Without giving many details, he said that German banks had increased their commitment to compensate for foreign banks' reluctance to go along with part of the package. Deutsche and Dresdner banks, which each own more than 10 per cent of MG's shares and spent among its biggest creditors, would provide nearly half

the DM700m of fresh loans to the stricken conglomerate. This was a far cry from the position that they would have taken had they not agreed to the DM1.5bn which was his share of the group's tarnished reputation. Metallgesellschaft, founded in 1811 by an Englishman, has a turnover of DM27bn, 81 subsidiaries and 50,000 employees.

With the talks concluded but for a few formalities, Mr Neukirchen said a new team was in place to restructure the group. He was planning to sell the Kolben-Schmidt car engine manufacturing, as well as a trading operation in the Netherlands and some mining activities. About 10,000 employees were likely to lose their jobs with the aim of saving DM700m a year.

Saturday's talks were convened after both domestic and foreign banks refused to back the original proposals by last Wednesday's deadline.

The deal envisages a DM1.4bn rights issue, the conversion of DM1.5bn of bank debt into junior convertible debt and the provision of DM700m fresh credit. The broad outlines of this package are the same as originally proposed, but the details - including the terms of the debt conversion and the rights issue - have been modified in favour of foreign banks.

A Mr Carl von Boehm-Bezing of Deutsche Bank jumped out of a chauffeur-driven S-Class Mercedes and hurried up the steps of the Frankfurt Hof on Saturday, he was asked whether he was confident that a deal would be reached to guarantee the survival of Metallgesellschaft, Germany's fourteenth biggest company.

"Of course I am confident," he answered, through clenched teeth, as he went in to chair a meeting of 130 bank executives.

But it was not until 10 hours later that he appeared in front of a pack of journalists with Mr Kajo Neukirchen, MG's chief executive, to explain that a deal had been done.

Neukirchen was in short supply as the Wednesday deadline for the refinancing negotiations came and went without agreement. First Norddeutsche Landesbank, the Hanover-based bank to the state of Lower Saxony, then a clutch of French institutions voiced objections so vociferous that they threatened to derail what MG officials described as "the biggest rescue operation since Dunkirk".

Neukirchen recognised from the start that they would lose more money if the group were allowed to go bankrupt than if it was bailed out. But equally there was no doubting the acerbity of bankers' opposition to the terms of the original deal, as presented to them in the first week of January. Strikingly, this was underscored by genuine passions and on Thursday and Friday at last week, the group's future looked far from certain.

Objections focused in part on what NordLB called Neukirchen's "dictatorial" style in trying to bully through a deal or to leave it with no room for negotiation. Foreign banks - representing more than half the banks with the biggest exposure - were further, accusing Deutsche Bank and Dresdner Bank of trying to

Global fix modifies German work-out

Implement a German-style solution without taking account of international norms for such refinancing packages.

"They were trying to play it safe," said a German banker working for a foreign bank after the talks on Saturday. "We will all learn something from this."

One banker noted that such negotiations were always characterised by a fierce battle between shareholders and creditors seeking to protect their different interests. But the situation in Metallgesellschaft was complicated by the fact that Deutsche and Dresdner banks were not only big creditors but also big shareholders. Representatives of the two banks sit on MG's supervisory board, making them in some ways partly responsible for the mess which they were trying to clean up.

"There was a feeling that the big banks had their own agenda and that we did not know the full story," said a banker, complaining about the lack of independent advisers to the negotiations. Bankers' comments filtered through in the French banks' insistence that they receive more information about MG's financial condition.

"In the end it was a question of who blinked last," said another banker. Deutsche and Dresdner, with the backing of the German financial community - MG's NordLB came into line - insisted a deal be done by giving in to the foreign banks' demands that they



Mr Kajo Neukirchen after Saturday's meeting with creditor banks, led by Mr Carl von Boehm-Bezing of Deutsche Bank

make a larger contribution.

The talks ended with a round of applause for Mr Neukirchen, MG's chief executive, and Mr Boehm-Bezing. Bankers said yesterday that they were pleased with the final package. "This is the last painful solution for all those involved and especially for MG," said Mr Rick Pöhl, of the Dutch ING Bank.

MG's survival had been guaranteed, and Mr Neukirchen

will be able to exercise his restructuring skills. In the boardrooms of the big German banks there will be time, now the deal has been done, to conduct a post-mortem into how Metallgesellschaft could have come to the edge.

Attention is likely to focus on the role of MG's supervisory board, chaired by Mr Konrad Schmitz, Mr Boehm-Bezing's colleague on the board of the Deutsche Bank.

Japan and US attract institutions' attention

By Bethan Hutton in London

Institutional investors in the UK are shifting their attention away from continental European markets towards Japan and the US, according to a survey by UK stockbrokers Smith New Court and by Cullip, the market research firm.

For the first time since October 1992, a balance of fund managers said they were planning to increase their

holdings of European shares. Last month, opinion was almost equally divided on whether to raise or cut holdings, while previous months showed a balance of 20 per cent or more in favour of increases.

There has been a marked rise in the number intending to increase their Japanese holdings, with 39 per cent of managers planning to do so, compared with 9 per cent last month. Interest in Japan is at its highest level since October 1992.

A balance of 11 per cent planned to raise US equity holdings.

The appeal of the UK stock market has dwindled, with a balance of 5 per cent planning to increase their UK holdings, compared with 27 per cent in December. But there has been a sharp shift in favour of medium-sized FT-SE 250 companies, rather than the FT-SE 100. Only 30 per cent of managers preferred FT-SE 100 stocks this month, compared with 42 per cent last month, while those favouring FT-SE

250 stocks leapt from 10 to 14 per cent.

The three favourite UK sectors were media, leisure and hotels, and building materials and merchants. The least liked were banks, property and food retailers, although banks and property companies were among the favourites in last October's survey.

Managers continued to be optimistic about the UK economy, with 22 per cent expecting it to get much better in the next 12 months and 72 per cent expecting a little progress. However,

71 per cent said inflation would be rising more rapidly in a year's time.

On a three-month view of major stock indices, managers were positive about the Dow-Jones Industrial Index, with a balance of 37 per cent describing themselves as bullish. Over a 12-month period, the index was rated most highly, with a balance of 64 per cent taking a bullish view.

Some 59 institutions, managing a total of £1,180bn, took part in the survey last week.

This week: Company news

US BANKS

More in the bag than had been counted on

Some of the US's biggest commercial banks will put the cap on a record year when they report results this week. The stock market had already been expecting a strong fourth quarter, but early figures released by two banks last week suggested that the numbers may be even better.

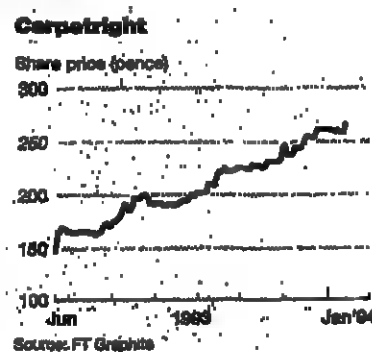
A bevy of the biggest banks are due to report tomorrow: US New York-based banks Citicorp, Chemical and Chase Manhattan, along with the biggest "super-regionals", NationsBank and BancOne. BankAmerica International Bankers Trust were later in the week.

BankAmerica reported last autumn, a decline in earnings in anticipation of a decline in margins from record levels as the US interest rate cycle turned. Also, it believed the banks can repeat the bumper trading earnings in the middle of the year, during instability in the European currency and interest rate markets.

J.P. Morgan and Citicorp gave the market pause for thought with figures released last week (Citicorp gave a 100-point decline in earnings when announcing the Quotron). Each bank wrote-downs and/or restructuring charges, yet ended with stronger profit growth than most analysts had expected.

For J.P. Morgan, the figures were underpinned by advances in all of its main businesses, including trading. Citicorp will report until tomorrow, but is expected to report higher-than-expected revenues, in part from its retail banking operations in developing countries.

If others match these two, then analysts' projections for fourth quarter earnings are likely to prove over-enthusiastic. Ms Diane Glosman, senior analyst at Salomon Brothers, had been projecting earnings per share of \$1.36 at Chase (level with the third quarter), \$1.22 at Chemical (\$1.40), \$1.34 at NationsBank (\$1.33), 82 cents at BankOne (level) and \$1.30 at BankAmerica (\$1.19).



Source: FT Graphix

Magnet/Carpetright/MFI Born again in carpets and kitchens

What goes around comes around, commented Mr Alan Bennett on the recent announcement of the purchase of Magnet, the UK kitchen and joinery group. The conjunction of three pieces of news backs this view: the Magnet deal, Carpetright's interim results this Thursday and MFI's interims next week.

These events mark the reappearance of Magnet from the late 1980s. The fashion of that time was for leveraged buy-outs. It proved an unsuccessful one. Mr Phil Harris sold Lowndes Queensway in 1988, setting up Carpetright shortly afterwards, and then saw it go under in 1990. MFI's MBO was done in 1987, giving it a couple of good years before the downturn in consumer spending caused by high interest rates - which also crippled heavily indebted businesses - pushed it into a refinancing in 1989. It was then that Magnet's management undertook its £525m buy-out, which proved a disaster for its backers.

While both Lowndes Queensway and Magnet's parent company went into receivership, MFI has been a survivor. MFI and Carpetright back on the stock market, this year will see the return of Magnet. The hope is that trade is picking up. Magnet had indicated that it was good, and analysts expect a good rise in interim profits from Carpetright to £5.2m-£5.5m.

OTHER COMPANIES

Elf's last figures before privatisation

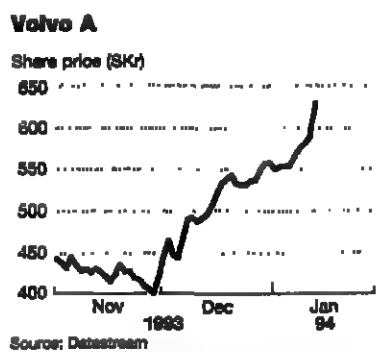
Elf-Aquitaine, the French state-owned oil group slated for privatisation, will announce its provisional results for 1993 tomorrow. Mr Philippe Jaffré, who took over as chairman last August, has already warned that profits will be a sharp fall from FF6.2bn (\$1.1bn) to just over FF1bn. The decline reflects a sharp fall in price, the write-down of certain oil assets and Mr Jaffré's desire to speed up the privatisation, due to be launched later this month.

Chrysler: The US car manufacturer is expected to report strong fourth quarter figures tomorrow. The domestic car and light truck divisions are enjoying growth, with sales up 8 per cent in 1993. Chrysler has had well thanks to a strong line-up of new high-margin vehicles. In December sales were up 7 per cent on 1992 and were its strongest for the month in five years. Estimates of fourth quarter earnings per share range from \$1.37 to \$1.50, with a mean around \$1.60.

Volkswagen: The company will report a new seven-man board on Wednesday, following the clear-out that accompanied last month's collapse of the planned merger with Renault. Mr Carl-Olaf Svanholm, chief executive of the Swedish operations of Asa Brown Boveri, is expected to be confirmed as chairman, with Renault chief executive Louis Schweitzer also gaining a seat. Nominations to all seven posts have been made by Volkswagen, accounting for at least 40 per cent of Volvo's shares and are unlikely to be opposed.

Companies in this issue

UK	Overseas	Electron	
BTR	18 AT&T	17	Marshall
Cray Elec	17	17	Kaufland Holding
Europa Min	17	17	Mobil
Graham Group	17	17	Orinco
Midland &	16 DBV Holding	17	Torani
Smith New Court	17	17	
Thiagaraj	17	17	Wintertur



Source: Datastream

Markmaster Holdings: The UK-based photographic equipment distributor is expected to announce full-year pre-tax profits of up to £10m on Thursday, including a £10m provision mainly to cover restructuring in Europe. The results will be the first since Inchcape, which bought a 15.3 per cent stake in Gestetner in May, must decide whether to exercise its option to acquire convertible unsecured loan stock, enabling it to lift the share price to 24.6 pence. The exercise price on the option, which expires on July 1, is equal to 172p a share - well above the current 140p level.

Northam Platinum: On Thursday chairman Mr John Hopwood will announce whether the troubled R1,72bn (\$500m) mine reached production targets in December, when it reports results for the half-year. Northam, owned by Gold Fields of South Africa, is a high-cost deep-level mine whose profitability hangs on achieving recovery grades, given low platinum prices. Northam had to raise R220m in additional loans to meet 1993-94 working capital needs.



EDP - Electricidade de Portugal, S.A.

has disposed of

Central do Pego

a partly completed 600MW coal fired power station

to

Tejo Energia, S.A.

a consortium led by Nacional Power PLC

for an initial consideration of

Escudos 155 billion (US\$ million)

Electricidade de Portugal was advised by



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November 1993

Tonen chief resigns over clash with US partners

per cent of earnings that year.

Tonen's Japanese management at the time said Mobil and █ had requested the increase and █ they would have preferred to bolster capital investment reserves.

However, the dividend increase █ agreed unanimously by the board, said Mr Haruo Gotoh, manager of █ Sekiyo, Exxon's Japanese unit. The 3 per cent yield on Tonen's shares is still low by █ UK standards, he said.

The █ partners successfully obtained an increase in the

despite a sharp rise in profits from ¥32.77bn to a market estimate of ¥38bn.

However, Tosen's balance sheet is strong, with debts of just under 61 per cent of shareholders' capital.

AT&T to take charge against 1993 earnings

By **Mark H. Thompson**
in New York

American Telephone & Telegraph said yesterday that it would take non-cash, after-tax charge of \$1.3bn against 1993 earnings because

**By Martin [redacted]
In New York**

American Telephone & Telegraph said yesterday that it would take a non-cash, after-tax charge of \$1.3 billion against earnings because of a change in the accounting treatment of certain benefits employees after they leave the company.

The company said yesterday, though, that it would be able to "meet ongoing operational needs," provided the expected payments from investors were received and its "evaluation of current financing arrangements" and future business prospects proved correct.

Yesterday's announcement came as Dow Corning and other implant manufacturers, including *the International and Bristol-Myers Squibb*, continue to negotiate over how to *split* between them the costs of a tentative *industry-wide settlement*.

This *has still to be confirmed* by the courts.

Bombardier, the aerospace group, is raising C\$1.8 billion (US\$1.678m), to bolster working capital, with a public offering of 10m shares at C\$21.875 a share. The underwriting group is led by Smith Barney, with Robert Wilson as financial adviser.

[illegible]

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Proposed Acquisition of

VAYDEAN LIMITED

and

TRUSTIN-KERWOOD LIMITED

Trustin-Kerwood Limited, whose business implements that of John Lusty Group PLC, distributes speciality and own-label products into the UK grocery retail and wholesale trade, with over 90 per cent of its business being with major supermarket retailers.

Copies of the documents relating to John Lusty Group PLC, Vaydean Limited and Trustin-Kerwood Limited may be obtained during normal business hours on any weekday (Saturdays, Sundays and public holidays) excepted from the Company's Announcements Office of the London Stock Exchange, 125 Old Broad Street, 10th Floor, Capel Court entrance, off Bartholomew Lane, London EC2 (for collection only) from the date of this notice up to and including 18th January, 1994 and from the date of this notice up to and including 4th February, 1994 from:

Sponsors to the Company:
Deeson Gregory Limited
The Registry
Royal Mint Court
London EC3N 4EY

The Company:
John Lusty Group PLC
125-126 Arlington Road
London NW1 7HP

A Member of the Securities
and Futures Authority Limited

17th January, 1994

DECLARATION OF DIVIDENDS

in accordance with the standard conditions relating to the payment of the undermentioned dividends, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R5.07/1 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic

The United Kingdom currency equivalents of the dividends are, therefore, as follows:

Form of Company	Date Dividend Declared (1993)	Amount per share
All companies are incorporated in Republic of South Africa	Nil	
Sold Fields of South Africa Limited	2 December	28.56214p
Preference Shares	7 December	1.97118p
Bedford Mining Company Limited	7 December	15.7615p
Bedford Mining Company Limited	7 December	11.52709p
Fields Ltd Limited	8 December	11.82709p

By order of the board
per pro GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretaries
S.J. Manning, Secretary

United Kingdom Registrar
Bursary Registrar
Borneo Registrar

91 The Road
Berkhamstead, Herts SG8 9JL (UK)

A MEMBER OF THE
GOLD FIELDS GROUP



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The Markets

THIS WEEK

Global Investor / Peter Martin

All together now for 1995



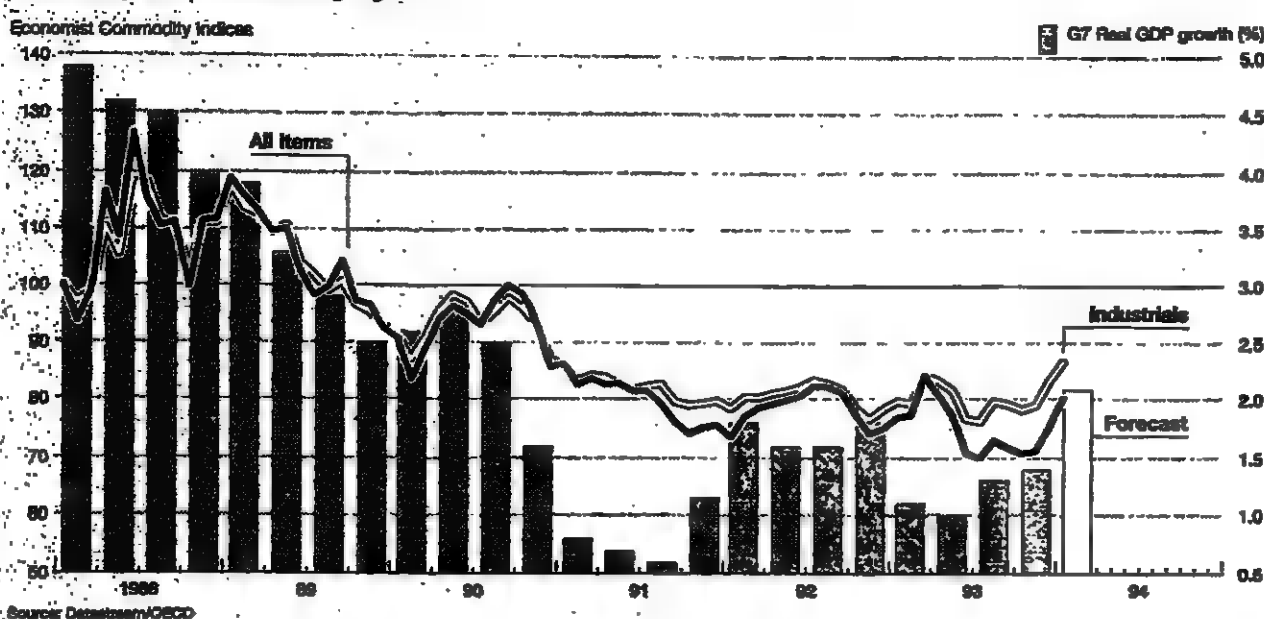
Will 1995 be the first strong year of global growth since the 1980s? Investment analysts who have written off the prospects for 1994 - continental Europe still stagnant, Japan still deflating, US and UK throttled back by tax rises - are starting to console themselves with the thought of the year after. "Most of us have forgotten what synchronous global growth is like," writes Maureen Allyn of Scudder, the US fund managers.

Amnesia is particularly common on the subject of commodity prices, partly because, as the chart shows, the uptick of developed country growth in early 1992 was accompanied by largely stable prices for industrial raw materials. However, just because commodity prices fell consistently between the summer of 1988 and the autumn of 1993 is no guarantee that they will stay down. Indeed, the pickup in raw materials prices in the fourth quarter of 1993 is one of the more unremarked developments of recent months.

Commodity prices are only one of the elements in global inflation, of course, and the mixture of the wage-price spiral in many countries means that even if there is a sharp rise in the cost of raw materials, it need not feed so rapidly into the general price level.

One other comfort is often cited, the downward pressure on prices stemming from the shift of manufacturing output to the Pacific Rim. This is "just plain wrong," argues Albert Edwards of RBSWorth Benson in London. In low-wage economies raw materials account for a far higher proportion of costs than in high-wage economies. "Thus if commodity prices start rising," he says,

Tracking the commodity cycle



Source: Datastream/OSCE

"low-wage producers will be forced to pass on these increases far more quickly."

A strong year worldwide in 1995 might pose some inflationary risks. For big international companies, however, it would be the first year since 1988 when commodity prices were not inflated by rampant demand in the developed world. If that thought becomes widespread, it would do something to justify the level at which stock markets are selling.

Germanic

The Germanisation of the UK money markets comes a step closer on Thursday when the Bank of England announces the terms of its first extended repo facility, allowing the Bank to supply funds to the money market on a more settled, longer-term basis than its current day-to-day activities. It will make its operating

practices look a little more like those of the Bundesbank. "While the Bank starts to innovate more rapidly will partly depend on how seriously it takes the recommendations of the City Research Project written by Herbert Gold of the Financial Services Group at the London School of Economics."

Mr. Gold argues that London's attractiveness as a European centre is hampered by the volatility of short-term interest rates, which in turn stems from the Bank's traditional operating practices. These are influenced by the Bank's historic rivalry with the clearing banks. It is more than a century since the Bank stopped lending in competition with the clearing banks, but it is still left with the folk memory of the preceding 500 years.

Nonetheless, in its ten-year anniversary year, there are signs that the Bank is throwing off this

legacy of the past. The new repo system is the logical extension of the post-1987 changes to the money market which deprived the discount houses of their unique access to the central bank and brought it, at last, into direct bilateral dealings with the clearing banks.

Now, the Bank is undergoing a period of intense introspection as it reviews its internal organisation to support its new core of monetary stability, systemic stability, and the attractiveness of the UK as a financial centre. In response to Mr. Gold's recommendations for a further extension of the repo system will indicate just how much weight it places on the third of its priorities.

Re-integration

The death of vertical integration, discussed in last week's *Market*, has started to

ate its own contrarian antithesis. Boston Consulting Group has just published a note claiming a rebirth of vertical integration, not in the wholly owned form of the past, but as a partnership linking the entire supply chain into an integrated customer-focused system.

"One such group," says BCG, "is the *Levi's* (fibres), *Spring Mills* (fabric), *Wacoal* (children's apparel) and *Macys* (retailers)." "They had got together to defend themselves against imported clothing and began by sharing point of sale information. Later they started to co-operate in planning production line introductions. The result has been spectacular. Mark-downs are a third of the industry average, gross profit margins rose throughout the past recession, and share of market has increased."

From an investment point of

view, the new co-operators are *Levi's* and the companies profiting from dis-integrating. Just *Levi's* at spot.

Bloodletting

The *Levi's* anniversary is upon us of a remarkable week of corporate bloodletting in the US. A few days in late January 1994 saw *John Deere* resign as CEO, *Paul Lego* leave at *Westinghouse*, and *Robert* take the final step towards the door at *American Express*.

The US market, just getting under way, will give *Levi's* first opportunity to give judgment on the performance of the departing *Levi's* executives. In *Levi's* of this opportunity, reaction has been mixed. *Westinghouse*, for example, has consistently underperformed the US market since the change in management. *American Express* initially performed but has drifted downwards in relative terms since last autumn.

IBM, the most spectacular case of a company in trouble, initially did comparatively poorly but has outperformed since December. *Levi's*, a year after IBM had its dividend cut, its shares are selling for less than they did two months ago. Analysts are starting to say it is time to reassess IBM's prospects. Used *Levi's* hold turn *Levi's* opinions *Levi's* *Levi's* buying. There are still just as many pros as there are cons, however.

On the plus side is *Louis Gerstner's* decision, a few months after taking over as chairman, to undo the decentralisation planned by *Levi's*. IBM is a global, full-line computer company and it is nothing. Splitting the company up as *Levi's* planned would have destroyed this precious asset. Other pluses include the *Levi's* tighter focus

Total return in local currency to 13/1/94

	US	Japan	Germany	France	Italy	UK
Change over period						
Week	0.28	0.12	0.12	0.13	0.16	0.10
Month	0.28	0.12	0.12	0.13	0.16	0.10
Year	3.81	3.47	7.44	9.50	12.44	0.47
Bonds 3-5 year						
Week	0.57	-0.09	0.18	0.19	-0.09	
Month	0.82	-0.12	0.52	1.15	1.64	-0.14
Year	9.09	10.55	17.50	27.41	12.86	
Bonds 7-10 year						
Week	1.06	-0.11	0.56	0.13	-0.35	
Month	1.28	0.69	1.06	2.12	0.39	
Year	13.84	14.89	18.45	20.26	20.26	
Equities						
Week	1.2	1.9	-2.6	-0.3	-0.3	-0.9
Month	1.6	2.2	-0.7	4.3	0.5	-4.4
Year	11.6	19.5	43.7	33.5	29.3	

Best performing stocks from FT-A World Indices in local currency to 13/1/94

	Week	Month	Year
Playmates Property	3.10 HK\$	50.8	67.4
Harwa	730 Y	40.4	-16.2
Nippon	655 Y	54.8	33.4
Sakanska	22.0	22.8	34.5
Tattinger	2,910 FF	20.5	35.3
CEPSA	2,910 P	20.0	15.0
Aalborg	650 Y	19.2	12.4
Novartis	1,000 Y	19.0	-10.7
Oran	21.0	18.9	10.5
Finland	72.5	18.9	24.7

Source: Cash & Bonds - Lehman Brothers; Equities - Citicorp. The FT-A World Indices are only owned by The Financial Times Limited. Goldman Sachs & Co. and NatWest Securities Limited.

costs, the move towards a new unifying technology (the chips designed for the PowerPC, which may eventually make all IBM's range, and the decentralisation is exploit IBM's growing single advantage, the detailed knowledge of existing computers, by listening closely to customers' complaints.

Against that there is the vulnerability of the mainframe business, in which IBM's profitability still depends; the history of slow development, with promising innovations delayed by internal competition and the worldwide duplication of bureaucracies and facilities.

Tackling this last weakness will mean in 1994, the year of cuts in Europe which have

already affected IBM's US operations, which will weaken IBM's hold on its European customers and its ability to present itself as the model corporate citizen.

Conclusion: IBM's long-term prosperity is not assured, but in the short run investors may take the opportunity of any favourable earnings news to re-assess the company's shares.

Slightly further out, much hangs in Europe, where the computer-downsizing trend is not yet as well-established as in the US. As Europe moves from recession, IBM will be hoping for a few more lucrative mainframe years there. That might be the breathing space IBM's Gerstner

Economic Eye / Edward Balls

Unstable foundations of the Chinese economic miracle



Arriving in today's China is a shocking experience. Even the most experienced Sino-travellers marvel at the pace of economic development in Chinese cities and the enthusiasm with which urban dwellers are embracing the trappings of capitalist societies.

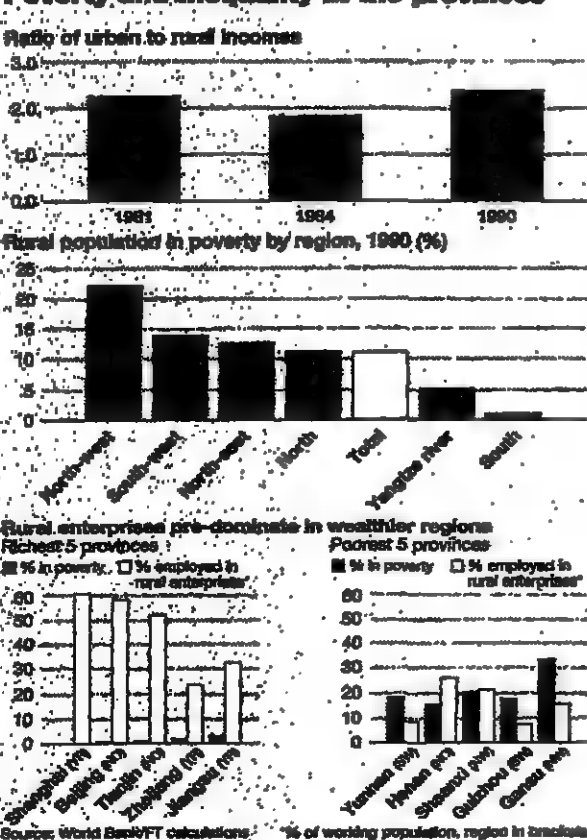
For Lloyd Bentsen, the US treasury secretary who lands in Beijing on Wednesday, having spent last week in Moscow, the signs of economic dynamism will look even more sparkling. A week in Moscow is enough to convince anyone that there are no easy solutions to Russia's economic difficulties. China, by contrast, is in the seemingly enviable position of having too much growth rather than too little.

After fifteen years of market-orientated reform in which economic growth has averaged nearly 10 per cent a year, the assumption built into most scenarios of the coming decade is that China's economic miracle will continue. Certainly the large number of foreign companies who have poured into China over the past three years believe so. So does the World Bank. Last year's report on the economic prospects for developing countries estimated that, by the beginning of the next decade, China's economy (properly measured) would be larger than that of the US.

However, will the past turn out to be as reliable a guide to the future as many investors seem to hope? Perhaps. But it is also possible to construct a scenario in which China's economic success story goes decidedly sour. Like Russia, China suffers from a number of post-planning hangovers - inequality and under-employment, growing regional tensions and a decline in central authority - which could yet undermine its prospects for the decade ahead.

It is easy for the foreign visitor to be fooled by a city-hopping trip to China. Travelling by train rather than aeroplane quickly reveals that the vast mass of rural China remains poor and undeveloped. The percentage of the population which now lives in poverty has fallen from 33 per cent in 1970

Poverty and inequality in the provinces



to 9 per cent in 1990. But 100m Chinese are still living in absolute poverty, many of whom are under-employed farmers. The Chinese government estimates that 130m of the total 333m agricultural labour force is surplus to requirements, a figure which could reach 200m by the end of the decade.

The income gap between urban and rural populations, after narrowing in the early 1980s, is growing again, as the upper chart shows. But it is regional differences in growth and poverty which hint at the underlying threat to China's economic future. Poverty rates are much higher in the northern and western regions, far from the coastal growth centres. In these regions, rural manufacturing enterprises employ a much smaller percentage of the rural workforce.

The *Levi's* ought to provide an easy mechanism for easing the political tensions that regional inequalities on this scale can throw up by mass migration of rural work-

ers to urban areas in the richer provinces. But in China, legal inter-provincial migration is strictly controlled in order to maintain "social stability". This, translated, means that the central government and affluent provincial governments want to stop what they would be a socially explosive flood of *Levi's* into cities. But sporadic rural *Levi's* and the large *Levi's* of illegal rural migrants in China's main cities *Levi's* attempt to bottle-up the problem is not succeeding.

Alternatively, the central government could use the *Levi's* to spread the fruits of growth more widely. But in China, as in Russia and other communist states, local revenue has dropped sharply in the past decade. Within this declining total, the share of revenue which the central government retains has fallen from 80 per cent in the early 1980s to 40 per cent by the end of the decade as the richer and progressively more

powerful provinces have become increasingly unwilling to transfer revenue to the centre. The central government's new value-added tax is supposed to solve this problem. It will only succeed if increasingly unco-operative, or corrupt, provincial officials are willing to collect and pass on the revenues.

As the power of the centre has weakened, so its ability to manage the economy has also diminished. The fall in tax revenue has undermined the *Levi's* of fiscal policy as a macroeconomic policy weapon for the central government. Provincial governments have also undermined their *Levi's* over the local branches of the central bank, thereby undermining national monetary control. The result has been *Levi's* boom-bust cycles of rapid growth followed by accelerating inflation.

Meanwhile, as total tax revenue has fallen, an monetary policy has become the main means of financing *Levi's* to loss-making state enterprises. According to estimates by Professor Jeffrey Sachs of Harvard University, these consume 10 per cent of GNP. So far they have not been inflationary largely because of the willingness of the Chinese public to build-up *Levi's* savings in money deposits. But the rapid growth of street-side *Levi's* of shares suggest that the public's tolerance for money savings may be dwindling.

In short, the risk of a destabilising acceleration in inflation is growing. But the central government's *Levi's* paradox. The success of further *Levi's* development is increasingly dependent on a *Levi's* re-centralisation of economic power to control inflation and *Levi's* of growth. The industrial output and inflation are both still accelerating, despite the central government's campaign to slow the economy last year, against that its softly softly approach to re-establishing central economic control is *Levi's* working. A return to more repressive central government, and a stalling of *Levi's* and economic growth, may be the only way to force the richer provinces to recognise that this *Levi's* rapid growth in China is not *Levi's* normal.

ZARAFSHAN - NEWMONT

Joint Venture

MURUNTAU HEAP LEACH PROJECT, ZARAFSHAN, UZBEKISTAN

US \$105 million

LIMITED RECOURSE PROJECT LOAN

European Bank
for Reconstruction and Development

Barclays Mining Finance

European Bank for Reconstruction and Development

Bayerische Vereinsbank AG

The Chase Manhattan
Bank, N.A.

Republic Mase Bank Limited

Chemical Bank

Barclays Bank PLC

BHF - Bank

Credit Lyonnais

Credit Suisse

Dresdner Bank AG

N M Rothschild & Sons
Limited

Union Bank of Switzerland

Swiss Bank Corporation

Bank Austria (Switzerland) Limited



European Bank
for Reconstruction and Development



BARCLAYS SYNDICATIONS

November 1993

Terazono

Richard Tompkins

That said, the market will not be left without some data to chew over. The figures for November's trade deficit are expected to show a slight shrinkage to \$10.5bn, down from \$10.6bn in October. On Thursday, the housing market is expected to show a slight fall from November's 1.43m and new filings for unemployment claims are expected to fall to 1.1m from 1.2m in the week ended January 15.

Philip Cogqan

The Bank will reveal more details on Tuesday of its auction of **STPS** stock, scheduled for January 26. The market expects the issue to raise £3bn, have a maturity of 2010, and yield 6.5 per cent. Traders were relieved that the auction was not for longer-dated stock, as that would have suggested the **Bank** long gilt yields had reached bottom.

David Waller

preliminary January inflation data (due towards the end of the week) suggest a cut is justified on domestic grounds.

Even if the D-Mark remains ~~fixed~~ against the US dollar, economists said the Bundesbank would be unlikely to deliver more than a 0.25 per cent cut in the discount rate. There was scope for bund yields to drop from current levels in the first half of the year but the fall was not likely to be dramatic, they said.

Paola Terazono

... on ... buying by
foreign investors, and analysts
expect fund flows into Tokyo
... if ...
... continue to slide.
... are expected to
... political developments
this week. Prime Minister
Morihiro Hosokawa ...
push ... political ... bill
through ... Wednesday. A
delay in ... upper house ...
further postpone the economic
stimulus package, ... to be
announced Thursday.

Dollar FRNs back in the limelight

"After last week, it's fair to say the FRN market is back," said a senior London banker. The FRN market slumped in 1986 after the perpetual floating-rate sector crashed in the aftermath of the sell-off in insurance due to a trickle of market being illiquid. Only in the last two years has it managed to get back on its feet and enjoy growing popularity among investors. Analysts at Kidder Peabody

can option which is borrowed
exercise if funding
change. Canada, for
example, included a call option
after the 1992
with the US dollar
in the global interest-rate

rather expensive funding, says a syndicate manager. "The market [has] seen quite a lot of [funding] being withdrawn, some of which could [be] refinanced, especially [in] building [projects]. We see an upturn in mortgage

INTEREST RATES AT A GLANCE

Discount	3.00
Overnight	2.88
Three month	3.03
One year	8.54
Five year	6.19
Ten year	6.73

(1) ref. (2) IJC-Bass (in) Source:

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

[illegible]

Blow to Turkey's borrowing plans

improve the maturity profile of its debt. Like other low-rated borrowers, Turkey offers high-yielding

with plans to float around \$1.3bn of bonds to cover its external financing needs.

John Murray Brown

NEW INTERNATIONAL BOND ISSUES

[illegible]

Minebea Co., Ltd.

U.S. \$80,000,000
5 1/2 per cent. Convertible Bonds 1996

Shareholders of Minneba Co., Ltd. (the "Company") have approved the change of the Company's fiscal year end from 30th September to 31st March. As a transitional measure, the Company has agreed to pay interest on its convertible bonds for the period 1st January 1999 and 31st March 1999 and hereafter its fiscal year will run from April to March.

Accordingly, the record date for the payment by the Company of annual cash dividends will become 31st March in each year.

Any shareholders of the Company ("Share") [based upon a conversion of any of the U.S. \$80,000,000 5 1/2 per cent. Convertible Bonds 1996 (the "Bonds") during the six month transitional period will be paid for any dividends declared in respect of such period; any Shareholders (based on conversion of Bonds) on or after 1st April for any dividends declared in respect of the twelve month dividend annual period during which the conversion occurs.

The interest payment due in respect of the Bonds remains unchanged as \$0.00625 per \$100 of face value of the Bonds per annum, payable semi-annually on 30th September (including the 31st March date, interest accrued on such Bond from, and including, the 30th September) and 31st March, and the Company will continue to pay interest on such Bonds (including the 31st March date) most recently preceding the Conversion date To, but excluding, the 31st March most recently preceding the Conversion date. The Company will continue to pay interest on such Bonds (including the 31st March date) most recently preceding the Conversion date To, but excluding, the 31st March most recently preceding the specified offices of the Paying and Conversion Agents in the manner specified in the relevant Conversion Notice.

The Company and The Bank of Tokyo Tokyo Trust Company, as Trustee in respect of the Bonds, ("Trustee") have entered into a Supplemental Trust Deed dated 16th May 1993, amended 16th May 1993 and 16th May 1995, amending the Trust Deed dated 16th May, 1993 constituting the Bonds as to reflect the changes mentioned above. Copies of such Supplemental Trust Deed are available for inspection at the offices of the Company and the Trustee, and at the offices of the Company and the Trustee, and at the specified offices of each of the Paying Agents and Conversion Agents in respect of the Bonds. The Company and the Trustee do not intend to amend the Supplemental Trust Deed. The Definitive Bonds will not be endorsed to reflect the said changes.

Minneba Co., Ltd.
Gao Oingo, President and Representative Director

Printed at the Company, 1998

KAUFHOF
Kaufhof Finance B.V.

Can\$ 100,000,000 Unsecured Floating Rate Notes 1993/1994


The ~~Rate~~ Rate of interest applicable to the ~~Notes~~ Notes issued from January 18, 1993 to April 17, 1994, inclusively, was determined to be 6.5 per cent per annum. Therefore, on April 18, 1994, ~~the rate~~ the rate of Can\$ 1,000 principal amount in the amount of ~~16.03~~ 16.03 and ~~10.00~~ 10.00 per ~~100~~ 100 of Can\$ 10,000 principal ~~amount~~ amount in the amount of

Dresdner Bank
Aktiengesellschaft
Calculation  Principal

CREDIT LOCAL

DE FRANCE
FR 2,000,000,000
7,625 per cent. Notes due 1958
 payable **us to 40 per cent. on**
1st February, 1952
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EQUITY MARKETS: This Week

NEW YORK

Patrick Harverson

Investors set aside concerns

After last week's record-breaking gains, US share prices are likely to rise further this week as stock market investors continue to set aside concerns about high equity valuations and rising interest rates and concentrate on the promising economic and earnings outlook.

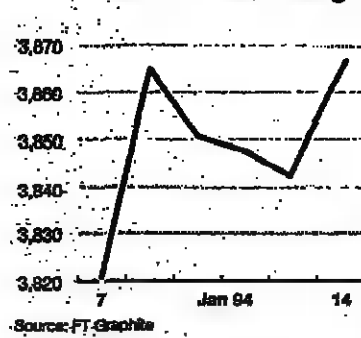
The Dow Jones Industrial Average is now well past 3,800, in spite of warnings from some analysts that there would be a lot of profit-taking when the average hit that record mark. That there was not much profit-taking - just a 20-point sell-off mid-week, which was quickly offset by a strong Friday rally - was primarily due to the consistently positive economic news that has been released recently.

That data has included a big rise in industrial output, sharply higher retail sales, and low consumer and producer price inflation. Investors have responded to the figures by investing in a range of stocks, but most notably in companies whose earnings are closely tied to the economic cycle. This explains why the Dow has outperformed other

investors, however, have also been looking forward to some more solid improvements in corporate profitability. They should get that this week, when the fourth quarter reporting season begins in earnest.

Tomorrow will be the big day for the banking sector - a "Super Tuesday" of quarterly reporting. Citicorp, which last week issued a preliminary forecast of its October-to-December earnings that delighted investors, Chase Manhattan, Chemical Banking, and NationsBank are among the big banks unveiling their figures.

Dow Jones Industrial Average



Source: FT Graphix

In the wake of Citicorp's upbeat prediction, and the recent strong numbers from J. P. Morgan, analysts are expecting a healthy round of results. Given that the sector has already rallied in anticipation of this, however, banks' earnings announcements might not prompt that much movement in sector share prices.

Also reporting on Tuesday will be Chrysler, and here too analysts are looking forward to some positive data. Yet, as with the banks, they have already discounted a good fourth quarter, so there may not be much of a reaction from Chrysler's stock. At times like these, companies can only disappoint the market, barring an extraordinary and unforeseen leap in profits.

The big oil companies will also begin reporting earnings this week, starting with Mobil and Texaco. Although oil prices have been steadily for months, Wall Street is looking for some solid profits growth due in particular to buoyant earnings from companies' "downstream", or refining and distribution, operations.

There is not much in the way of economic data out this week, although Wednesday's trade figures should say something about how US exports have been helped by the recent appreciation in the dollar. The only other statistics of note will be December housing starts, which are due to be released on Thursday.

No change in fundamental sentiment

Few equity strategists at the leading UK securities firms appear to be seriously upset by the panic over base rate prospects which has upset the stock market. And, since US influences also shared the blame for the sharp fall in the Footsie at the beginning of the week, it should be said that the US houses in London are still among the optimists when it comes to UK interest rates and inflation.

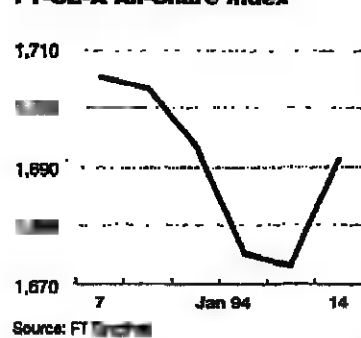
Lehman Brothers sees not one but two further cuts in base rates before the end of June, while Goldman Sachs predicts base rates at 4% per cent in mid-year.

It would not be difficult to round up similar forecasts from strategists at UK broking and investment houses: BZW, raising its year-end forecast for the FTSE 100 to 3,850, expects a "moderate" rate environment is better than expected. So perhaps investors have been mistaking a bout of profit-taking for a fundamental change of sentiment.

Most European stock markets, and certainly London, became overheated before Christmas, and some form of correction was seen as inevitable. But chartists of UK equities applauded the FTSE Index bounced from the 3,350 support area on Thursday, and by the end of the week it seemed clear that the market had agreed with them.

There are other reasons for believing that the stock market may yet show the 6 per cent gain traditionally recorded in January - this is around four times the average monthly gain for the rest of the year. Company results may at long last be showing the signs of benefit from economic recovery for which the market has been searching.

FT-SE-100 All-Share Index



Source: FT Graphix

The banking sector, which is central to hopes for a strengthening in UK consumer spending, is looking more positively after last week's Organisation for Economic Co-operation and Development (OECD) report on the implications of the rise in holiday bookings.

While analysts have tended to keep ratings on banks itself fairly restrained, in view of the range of activities, the holiday bookings have not been elsewhere. British Airways is favoured as an obvious beneficiary from the expected jump in holiday traffic which began to show itself at Christmas.

Cyclical stocks, including leisure and hotels, have significantly outperformed over the past year. The FTSE 100 is among the best of the world's major indices, still significantly undervalued to warrant further investment.

Perceptions that current valuations on UK equities are generous has brought some repositioning by the institutions but their actions appear positive rather than negative.

The more optimistic analysts argue that, while equities have been overvalued in some respects, prospective price/earnings ratios are more than justified for the year, they should be as undervalued in some of the gilt yields as short-term interest rates.

OTHER MARKETS

FRANKFURT

Speculation on the outlook for interest rates is on the agenda this week ahead of Thursday's Bundesbank Council meeting. Securities says recent data on orders and industrial output point to further economic weakness, providing some justification for monetary easing. But weakening D-Mark, down 4.2 per cent since mid-October, mitigates against swift cuts.

ZURICH

Winterthur, Switzerland's third largest insurer, has called a conference this morning at which it is expected to announce that it is taking a substantial minority stake in DBV Holding, Commerzbank's insurance subsidiary. Commerzbank, holding a 20 per cent stake, has been looking for a partner for DBV since last year.

STOCKHOLM

Volvo has called a meeting on Wednesday to ratify the appointment of a new board of directors, which will open the way for disposals. These are rumoured to include the sale of its car plant in Cardiff. Volvo shares hit all-time highs on Friday, following positive reports from analysts at recent press comment. The market has also been buoyed by suggestions that the Swedish relationship with the Swedish government and Renault.

MADRID

Santander is due to continue Spain's bank reporting season this week and analysts are looking for a 10 per cent rise in 1993 net profit, after Popular's 7 per cent rise, announced last week. The bank's possibility of a general banking crisis in Spain has been a factor after last year's takeover of Banesto's former chairman, Mr. Mario Conde, when he maintained financial troubles were overstated.

TOKYO

Further buying from overseas investors may emerge, especially if other Asian markets resume their recovery. Although uncertainty over the political reform bill, which the government hopes to pass through parliament on Thursday, may cause some volatility, the market could receive a boost once the bill is approved. However, share prices could see heavy selling pressure if the bill is pushed through.

RISK AND REWARD

Metallgesellschaft deepens suspicions over derivatives



the suspicions of financial regulators and other sceptics that these relatively new and complex instruments are systematically dangerous.

The company says derivatives losses from its US oil subsidiary, MG Corp, could mount to DM2.3bn. While creditors arrange how best to mop up the mess, the derivatives industry is trying to put its face on the situation, saying the MG example is not the norm.

First off, they say, MG's hedging strategy was not a complicated structured instrument that would be understood by top-level managers. The company ignored its risk models and carried such huge positions that they became unmanageable. It also, and more understandably, had mismatched the terms of its hedges with its contractual obligations.

MG Corp's oil and petro under long-term contracts (known as "forwards") to end-users and third-party traders. Then, in the simplest of hedges, they entered the forward contracts with corresponding purchases in both the Nymex oil futures markets and in over-the-counter oil swaps.

Though MG's forward obligations were five to 10 years out, it entered them with short-term (three-month) derivatives. There was a good reason for this. Liquidity, or the ability to enter and exit trades at a reasonable price, exists only in the shortest-term derivatives in Nymex futures markets. Oil oil prices are liquid than the futures markets and become thinner at longer maturities. Thus, MG's business sense for MG to keep the hedge positions liquid, or short.

Typically, hedgers who are in loss-making positions in the futures markets switch to the OTC markets, moving discreetly to shake off traders waiting to capitalise on their dilemma. MG's huge positions made this impossible. Despite widespread publicity, MG is still expected to perform another unprofitable "roll" in the Nymex this month.

Gary Gastineau, director of customer risk management at Swiss Bank, says MG would have done better with a single large long-term hedge in the oil market. However, that structured customer risk management have been expensive, illiquid, and would not have had the profitable nature of the short-term futures roll.

Laurie Morse

EMERGING MARKETS: This Week

The Emerging Investor / Philip Gawth

A growing trend towards Africa

Will 1994 be Africa's year, the year in which international investors finally see the "virgin" continent in their right light? Certainly there is a growing body of opinion, both in Africa and beyond, that 1994 will be the year.

Indeed, it can be argued that the trend is already under way. The Johannesburg Stock Exchange foreigners were prominent throughout 1993, initially in the gold and bond markets and later as buyers of local stocks too.

Figures supplied by Baring Securities show that for the foreign investor, who benefited from a 13.3 per cent strengthening in the financial rand, the local currency the rand was seen as a safe haven, the overall index rose by 63.4 per cent, the gold index by 144.7 per cent and the industrial index by 41 per cent.

They have also been evident in Botswana, while foreign buying on the Zimbabwe Stock Exchange between 1991 and 1993 was enough to make the industrial index more than double.

Mr Miles Morland of Blakey Management, the London-based adviser to many of the world's largest emerging market funds, is not alone in believing that the continent's time has come. "Looking at Africa is very much at the top of their [emerging market funds] agenda. There is a terrific willingness to believe in the African story."

This can be traced to three

important structural changes. Clearly the catalyst was the end of South Africa's apartheid, which as a respectable investment destination. This has caused a re-examination of the JSE and the re-examination of the JSE has inevitably resulted in the belief of other regional markets. With the JSE, it will be doubtful that much attention emerging market investors would devote to the other markets.

There is also the ANC, the ANC leader, called for an end to financial sanctions against South Africa in September. South Africa is a veritable stampede at US and European markets. Significant investment flows have followed and the JSE has risen even more cheerily.

Mr Morland argues that the first half of 1994 will see a shift in economic orientation, including a more favourable outlook towards equity markets. In 1994, for example, Mr Bernard Chidzero, the Zimbabwe finance minister, was able to extricate Zimbabwe's ZSE as "the prostitute of the economy".

The second important change concerns Africa itself. The ANC saw the political winds of change blow through the continent, then the 1990s are witnessing some equivalent of the 1980s as governments increasingly embrace market economics. The catalyst for these changes has been the end of the cold war, meaning no more

Ten best performing stocks				
Stock	Country	Friday close	Week on week change	12 month
Banco Do Brasil (Ptd)	Brazil	0.02	0.01	11.1
Eurochem	Turkey	1.11	0.38	11.1
Kordoba	Turkey	0.88	0.32	11.1
Banco Itaú (Ptd)	Brazil	0.30	0.08	47.1
Banco Itaú	Turkey	2.44	0.76	11.1
Banco Itaú	Turkey	0.86	0.28	38.9
Banco Itaú	Brazil	0.02	0.01	38.9
Arco	Turkey	1.90	0.42	11.1
Turk Telekom	Turkey	1.52	0.29	11.1
Bris	Turkey	2.22	0.41	11.1

Source: Baring Securities

European bloc hand-outs, and the inevitable impoverishment of African economies through deteriorating terms of trade and poor economic management.

Now, as Mr Morland comments, "You either see the DM's table, or you don't see it at all." This has led to a huge shift in economic orientation, including a more favourable outlook towards equity markets. In 1994, for example, Mr Bernard Chidzero, the Zimbabwe finance minister, was able to extricate Zimbabwe's ZSE as "the prostitute of the economy".

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by quoted companies in 13 per cent from 20 per cent. The final change concerns the burgeoning emerging market movement, particularly in the US, with an increasing portion of funds earmarked for emerging markets and Africa.

A November survey by the US firm Kleiman International Investments found that international institutional investment in emerging markets had risen by 3 per cent in 13 per cent of international funds in the past five years rising from five-fold.

Even within this trend, Africa has a lot of catching up to do. A recent survey by Micropal of global emerging market funds found that the largest of these funds had invested only about \$40m out of \$11.5bn (0.35 per cent). Clearly, if Africa in general and South Africa in particular are to attract emerging market funds, then the

big problem is that we've got all the demand but nothing to sell. He reckons that if the JSE had been able to satisfy demand, foreign flows would have been four or five times larger. This problem has also affected the JSE, where buyers have had to get used to the idea that fulfilling a big order can take more than a week.

These liquidity problems should, however, be averted. If markets can enjoy a bull run that will stimulate new issues and rights issues, thereby increasing the amount of capital in circulation.

A further factor to consider is that African markets are much more dependent on commodity prices and politicians than many other emerging markets. Investors not fully apprised of developments in these areas could well burn their fingers.

On the commodity front, developments are good. Import commodities like gold, cocoa and rubber have broken out of long-term cycles. The politicians are behaving better, but in some cases the market is still in a state of flux. The market is still in a state of flux. The market is still in a state of flux.

Mr Mark Turner, chairman of the ZSE, comments: "Our

News round-up

Latin America

Latin American borrowers issued a record \$16.8bn in new debt last year in the fourth quarter, a new issue volume in the fourth quarter of \$10.4bn, Salomon Brothers said. This compared with \$11.5bn in 1992.

Average maturity lengthened to 4.3 years from 3.7 years in 1992, with issues carrying an average 8.5 years. The private sector accounted for 61 per cent of new issues, which accounted for 35 per cent each.

Israel

The country has agreed in principle to a second round of talks, according to reports. The Israeli government is expected to announce a list of regulations to govern an exchange by mid-April.

Nepal

The country's first stock exchange swung into action on Thursday with trading totalling \$1.2m.

The bourse operates on the outcry system and currently trades for three hours Sunday to Thursday and one hour on Friday. There are 10 companies listed on the stock exchange and the authorities aim to establish 10 indices in the future.

Warsaw

The equity market was very active last week and the trend is likely to continue, traders say. The WIG index gained 7 per cent during the week, as turnover reached a record \$125m.

Mexico

Foreign investment in government instruments totalled \$1.2bn in the first quarter of 1994, an increase of 10 per cent from a year earlier, according to central bank figures. The majority of the holdings were concentrated in Treasury bills, accounting for some 47.7bn pesos.

Further coverage of emerging markets daily on the World page.

CURRENCY MARKETS

Sterling and dollar to defend gains

The key question facing currency markets this week is whether the dollar and sterling will be able to maintain the dramatic gains of recent days against the D-Mark.

Rising optimism about the US and UK economies and mounting gloom about Germany's recession pushed sterling three pence, and the dollar two pence, higher.

The Anglo-Saxon economies seem set to remain the darlings of the markets but some dealers fear that optimism might have been exaggerated, particularly if this week's US and UK economic news is not as good as last week's.

On the D-Mark side, the main focus of attention is the meeting of the Bundesbank council on Thursday. The Bundesbank's refusal to cut rates at its last council meeting initially led the market to assume that a rate cut would occur this time, but opinion has since become more mixed.

Germany's recession and improving inflation outlook have left some convinced that there will be a cut. But, the dramatic weakening of the German currency last week, and likely volatility in the German money markets as a result of the Bundesbank's left

would be delayed. The markets will be watching closely to see how the Bundesbank is willing to support the D-Mark. Although the Bundesbank's intervention to support the D-Mark last week was only conducted through reserve management, the bank is expected to oppose another dramatic D-Mark slide.

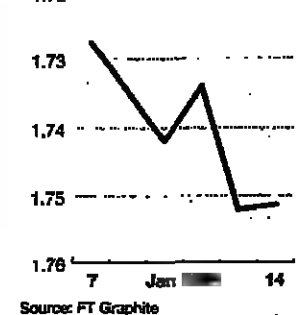
The apparent deadlock in the US-Japanese trade talks will have the yen-dollar rate particularly sensitive to political swings. Some analysts hope Japan's government is moving closer towards introducing the fiscal measures needed to boost the Japanese economy,

however the underlying fundamentals remain poor for the yen, and few expect it to stage any significant rally. Meanwhile, the Irish punt has been hit by the sterling's bull run and is at the bottom of the ERM grid. As Mr Chris Turner, of BZW points out, this means the gap between the punt and peseta, currently the weakest ERM currency, is 10 per cent on several occasions last week.

With the punt likely to strengthen further, the trend underscores the growing polarisation between the peripheral ERM currencies, in spite of convergence in the centre.

D-Mark

Against the \$ (DM per \$)



Source: FT Graphix

Baring securities emerging markets

Index	14/1/94	Actual	Movement	Month on month	Percent	Year to date
World	144.32	-1.35	-0.79	15.42	10.00	1.21
Latin America	115.91	0.49	0.42	11.80	11.44	0.53
Argentina (19)	178.03	25.52	16.73	46.30	35.15	27.49
Brazil (19)	151.38	1.52	0.95	27.54	18.64	13.84
Mexico (22)	158.34	-8.04	-4.83	7.80	5.18	-2.92
Latin America (71)	2.59	1.66	20.39	14.75	9.40	1.11
Europe	96.50	0.79	11.01	12.88	13.40	16.13
Portugal (13)	118.50	4.32	3.78	6.45	5.75	6.37
Turkey (13)	208.80	29.59	16.51	63.80	44.00	47.09
Europe (49)	130.12	8.45	6.94	20.61	18.82	17.88
Asia	108.58	-8.11	-4.55	12.73	8.07	-0.88
Indonesia (17)	108.58	-1.53	-1.43	12.73	8.07	-0.12
Malaysia (21)	221.02	-15.43	-6.53	-12.20	-5.23	-12.86
Philippines (9)	288.88	-23.11	-7.41	38.57	14.50	-33.59
Thailand (23)	241.99	-5.98	-2.65	0.70	0.29	-21.56
Taiwan (23)	144.32	-13.58	-9.60	14.24	20.23	-9.24
Asia (119)	201.76	-11.87	-8.56	3.83	1.94	-19.66

All indices in \$ terms, January 7th 1993=100. Source: Baring Securities

AUTHORISED UNIT TRUSTS

AUTHORISED UNIT TRUSTS

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Guide to pricing of Authorised Unit Trusts

COMPILING WITH THE ASSISTANCE OF LAURO SS

Initial Public Offering: Charge made on sale of units. Used to defray marketing and administrative costs, including commission paid

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OFFER PRICE: Also called bid price. The price at which units are bought by investors.

FOO FLOOR: Also called valuation price.

FORWARD PRICING: The latter F decre-

CANCELLATION PRICE: The minimum redemption price. The maximum spread between the offer and bid prices is determined by a

the price and the price is determined by a formula laid down by the government. In practice, most unit based managers quote a much

offer set above the cancellation price. However, the bid price might be moved to the cancellation

price by the managers at any time, usually in circumstances in which there is a large excess of sellers of value over buyers.

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Amer Inc & Co Ltd 51 75.34 75.54	3 88 1/2	American Council 8 28.7 28.8 28.9

Amer Sugar Cos	51	110.9	112.9	-	4731		
Asian Smelter Cos	51	63.07	64.45	-	4857		
Capital Portfolio	51	137.1	139.2	1.04	4392		
Married Annuity	51					134.7	135.7
UK Growth	51					41.4	41.8

China	51.2	170.4	170.98	0.78	100.00	worldwide Growth	81	35.5	35.5	39.0
Cash	4.6	121.6	121.56	0.68	100.00	Sum Life Trust Mgmt Ltd (1200)H				
China Dragon	51.2	76.96	77.58	0.68	100.00	101, Cannon St, London EC4A 3AD				
Commodity	51.2	138.4	140.2	0.53	100.00					

Eastern Discovery	55	123.0	125.6	41281	Adm & Engr	871-809 4944	Dealings
Energy Inds	54	121.9	121.9	41285	Minster Portfolio	5.1	50.24 50.24 53.84
European Growth	53	107.2	107.9	41286	Amex Growth Acc	5.1	82.12 85.12nd 88.44

Capitol Inc. A	50.00	50.00	50.00	50.00
Capitol Inc. B	50.00	50.00	50.00	50.00
Capitol Inc. C	50.00	50.00	50.00	50.00
Capitol Inc. D	50.00	50.00	50.00	50.00
Capitol Inc. E	50.00	50.00	50.00	50.00
Capitol Inc. F	50.00	50.00	50.00	50.00
Capitol Inc. G	50.00	50.00	50.00	50.00
Capitol Inc. H	50.00	50.00	50.00	50.00
Capitol Inc. I	50.00	50.00	50.00	50.00
Capitol Inc. J	50.00	50.00	50.00	50.00
Capitol Inc. K	50.00	50.00	50.00	50.00
Capitol Inc. L	50.00	50.00	50.00	50.00
Capitol Inc. M	50.00	50.00	50.00	50.00
Capitol Inc. N	50.00	50.00	50.00	50.00
Capitol Inc. O	50.00	50.00	50.00	50.00
Capitol Inc. P	50.00	50.00	50.00	50.00
Capitol Inc. Q	50.00	50.00	50.00	50.00
Capitol Inc. R	50.00	50.00	50.00	50.00
Capitol Inc. S	50.00	50.00	50.00	50.00
Capitol Inc. T	50.00	50.00	50.00	50.00
Capitol Inc. U	50.00	50.00	50.00	50.00
Capitol Inc. V	50.00	50.00	50.00	50.00
Capitol Inc. W	50.00	50.00	50.00	50.00
Capitol Inc. X	50.00	50.00	50.00	50.00
Capitol Inc. Y	50.00	50.00	50.00	50.00
Capitol Inc. Z	50.00	50.00	50.00	50.00

Line	54.85	64.85	7.33	4232
Portion	87.33	89.68	0.27	4238
	240.0	242.74	2.74	4239

Income	54	127.5	129.3	137.5	1.87	4726	UK Income Inc.	54	56.17	56.17	60.82
Int. Bond	51	177.5	177.5	187.4	6.91	4728	Int'l Econ Income Inc.	54	34.43	34.43	38.82
							Int'l Econ Income Pct	54	38.06	38.06	41.80

Japan Growth	51.2	160.2	160.4	160.4	4128	108.14	108.14	108.14
Japan Smaller	51.2	160.3	160.9	160.9	4128	108.14	108.14	108.14
Japan	51.2	160.3	160.9	160.9	4128	108.14	108.14	108.14

Mastercard	51 1/2	55.88	58.86	59.43	4180	Magid Inc & Co	87.32	87.32	88.4
Scotco	51 1/2	314.6	314.68	234.7	4182	Magid Wide Fr	38.31	37.91	40.55
Scythian	51 1/2	281.2	281.28	320.4	4183	UK Smaller Co	35.18	36.01	38.51

Swiss Life Unit Trust	150.0	150.0	150.0	0.50	1720
Adm: 5 Raymond Road, Hutton, Bradford	252.3	268.9	275.4	1.35	1730

127.8	127.8	130.0	0.57	Fixed	Expenses 0777 22/300	
268.0	268.0	274.5	2.37	Assets	Equity Dist	671.00 506.40 620.50
88.50	87.29	71.50	1.41	Liabilities	Equity Acc	857.50 870.20 800.00

51	28.13	48.13	91.20	1.04	AL13	Fitted test Chm	62	124.40	127.80	182.60
61	181.9	161.9	161.8	0.00	AL11	Fitted test Acc	63	324.00	332.20	245.30
52	150.5	150.5	193.1	0.34	AL32	UK Index Track Chm	6	157.00	170.00	147.50
						UK Index Track Acc	6	157.00	166.00	147.50

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INVESTMENT TRUSTS - CONT.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

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	Dist.	D. 25th	High	Low	Low	Chg.
100	0.12	1.14	2.5	4		
101	0.10	1.04	1.6	1.74	1.4	+0.4
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FT GUIDE TO THE WEEK

17
MONDAY

John Major at Scott inquiry



John Major, the hard-pressed UK prime minister (left), joins the growing line of officials and government ministers required to give evidence in public to Lord Justice Scott's arms-for-Iraq inquiry.

Mr Major set up the inquiry himself in November 1992 in response to the row over alleged government complicity in the illegal arms sales. He was foreign secretary and chancellor of the exchequer under Lady Thatcher.

The European Parliament holds its first full session of the year. The 518 deputies will be preparing nervously in Strasbourg for June's Euro-election, likely to be dominated as much by domestic issues in the 12 member states as by pan-European themes.

Textile squabble: The US is due to cut China's textile and clothing import quotas by more than \$1bn for alleged cheating. The Clinton administration says China has tried to skirt limits by shipping goods into the US through other nations.

Mercosur summit: The presidents of Brazil, Argentina, Paraguay and Uruguay, the four countries which will make up the planned Mercosur free trade area, are due to meet in Uruguay. Mercosur is planned to come into effect next year, but some matters are undecided, for example, a common external tariff.

Lloyd's offer: Names on Gooda Walker and Feltrin syndicates - two of the biggest loss makers at Lloyd's of London - meet this week to discuss the £300m offer to settle litigation at the insurance market. Both groups are likely to reject the deal, making their disputes dependent on legal cases coming to court later this year. In these, Names are suing their agents for alleged negligence.

Gooda Names, who meet today, have been offered £223m, compared with a claim of £580m. Names have until February 14 to vote on the package.

Thorp licence: The licence for the £2.8bn Thorp nuclear reprocessing plant at Sellafield, north-west England, comes into effect. The plant will not be fully operational for another month, while preliminary tests continue. In early February, the government faces a legal challenge on its decision to grant the licence from Greenpeace, the environmental pressure group, and Lancashire County Council who are worried about emissions.

Holidays: US federal government offices and banks will be closed for Martin Luther King day.

18
TUESDAY

Patten consults in London

Chris Patten, the governor of Hong Kong, leaves for London for a series of meetings with British ministers about the colony's political development. It is expected that the governor will seek approval to push ahead with his original democracy proposals in the form of a second bill to be put to Hong Kong's legislature in March.

On Thursday, he will appear before the foreign affairs select committee of the House of Commons. The committee is preparing a report on Anglo-Chinese relations.

Lloyd Bontsen, the US treasury secretary, who is on a trip to Asia, arrives in Thailand. He is expected to call for an opening of the Thai financial and services sector to more foreign competition.

Burmese constitution: The country's national convention is due to sit. It mostly comprises delegates hand-picked by the military junta and is charged with drafting a new constitution. It may feel its hand has been strengthened now the Karen, one of the regime's main opponents, have decided to hold peace talks.

Bosnia negotiations resume: The leaders of Bosnia's three warring communities will resume partition talks in Geneva under the United Nations mediators Lord Owen and Thorvald Stoltenberg.



Last week, Nato renewed warnings that the Serbs will risk air strikes if they block the opening of the airport in Tuzla, the biggest Muslim stronghold. Hope for a settlement is slim.

Aluminium smeltdown: Trade representatives from the world's leading aluminium-producing countries meet in Brussels with industry representatives to consider ways of reducing global surpluses of the metal. This might lead to co-ordinated cuts in production.

UK trade survey: The monthly distributive trade survey from the Confederation of British Industry should give the first insight in retail trade over Christmas and the New Year.

Media reports and anecdotal evidence point to a spending spree in late December, although this may have been exaggerated by focusing on the hitherto depressed south. Official figures on Wednesday will provide further details of retail trading in December.

19
WEDNESDAY

Crunch-time for Hosokawa

In a decisive week for Japan's prime minister Morihiro Hosokawa, his ruling coalition is trying to get parliament's upper house to vote on the four political and electoral reform bills in a plenary session. This is the final stage before they become law.

Procedural delays and splits in its own camp have forced the coalition to aim for a vote in the upper house political reform committee mid-week, paving the way for a plenary vote by Friday. Hosokawa is expected to succeed in the end by a narrow margin. If he fails to get agreement by January 23, the end of the extended parliamentary session, he may resign.

Bontsen in Beijing: US treasury secretary Lloyd Bontsen is due in the Chinese capital. At a meeting of the US-China joint economic committee, he is expected to discuss China's economic reforms, opening up its markets, and US concerns about human rights. On Friday, he travels to Shanghai.

Allies in Ankara: British foreign secretary Douglas Hurd visits the Turkish capital for talks with Prime Minister Tansu Ciller (left). Tomorrow he is joined by his German counterpart Klaus Kinkel.



The Turks' European partners will try to reassure them that the Greek accession to the presidency of the European Union will not upset Turkey's plans to deepen its trade and political relations with Brussels.

Theodoros Pangalos, Greece's deputy foreign minister, outlines to MEPs in Strasbourg his government's priorities for the EU presidency during the next six months.

Eduard Balladur, French prime minister, is expected to convene a strategy session on the economy to try to find a way to reduce unemployment.

Ungeagged: The Irish government's broadcasting ban on Sinn Féin, the political wing of the Irish Republican Army terrorist organisation, is due to lapse.

UK retail price index: Budget increases in tobacco, petrol and vehicle excise duties are set to push up inflation. The headline rate for December is expected to rise from November's 1.4 per cent year-on-year rate to about 2 per cent, which would be the highest level since December 1992.

20
THURSDAY

Bundesbank ponders rates

The Bundesbank council holds its regular fortnightly meeting. The German central bank has not cut interest rates so far this year. Although money supply growth may be abating, the recent weakness of the D-Mark has added to uncertainty over the timing of German monetary easing.

The Bank of England will announce the terms of its first extended repo and secured loan facilities to provide funds to the UK banking system to February 10 and to February 24. The move is a step towards liberalising the London money market.

South African elections: The African National Congress publishes its official list of candidates for the April 27 elections, delayed from Tuesday because of computer problems. President F.W. de Klerk opens the National party election campaign with a trip to Northwest Province.

Ukraine's parliament convenes: Ukraine's parliament, the rada, reconvenes for its last session before elections in March. Many of its members have already voiced their opposition to the accord signed by President Leonid Kravchuk in Moscow last Friday under which Ukraine is to eliminate its nuclear missiles over the next three years.

This will be their first chance to attempt to derail the deal described by President Boris Yeltsin of Russia as "putting the last full stop in the last chapter of the cold war".

Vietnam's Communist party is scheduled to hold a special conference that has been delayed from December. The party is expected to discuss the successes and problems of economic reform (to Jan 24). There may be a leadership reshuffle.

Inman takes charge: Bobby Ray Inman (left) is due to take over as US secretary of defense. Inman will be the first former career officer to serve as secretary of defense since General George Marshall, who held the office under President Harry Truman. Inman also has the distinction of having voted for George Bush in the election won by President Clinton.



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His resignation offer rejected, Carlo Ciampi stays on as Italy's caretaker prime minister until the elections

21
FRIDAY

Belgian Guy to face music

Belgium's political establishment continues its painful self-examination about allegations of bribery and corruption relating to the award of a helicopter contract to Agusta, the Italian aircraft manufacturer.

Today, a special committee of the Belgian parliament is expected to question Guy Coe, deputy prime minister, and the most senior of three French-speaking Socialist politicians. The magistrate investigating the affair wants to examine them. All three have denied any wrongdoing and opposed calls for their parliamentary immunity to be lifted.

Lloyd's meeting: Names belonging to Lloyd's of London loss-making Feltrin syndicate meet to discuss the offer to settle litigation at the insurance market. They have been offered £237m, just under 40 per cent of their total claim.

Turkey's president Suleyman Demirel attends a summit of Turkic republics in Baku, Azerbaijan (to Jan 22). Turkey hopes its cultural ties will help it increase trade with and influence in central Asia.

22-23
WEEKEND

Turkmenistan 10-year plan

This remote, gas-rich central Asian republic holds a referendum on Saturday on whether its current president Saparmurat Niyazov should hold office until 2004, seven years beyond his constitutional limit. Mr Niyazov, who has generated an extensive personality cult, is expected to win - previous referendums have all yielded a 98 per cent "yes" vote, despite protests from human rights groups.

ANC policy conference: The African National Congress, widely expected to play a leading role in South Africa's government after April's election, debates its future policy at an economic reconstruction conference.

Party in Weimar: Manfred Brunner, founder of a German anti-Maastricht party in Weimar on Sunday to contest this year's European election. Mr Brunner, an outspoken opponent of the Maastricht treaty, took the government to the constitutional court last year in a bid to have the treaty thrown out.

Compiled by Patrick Stiles.
Fax: (+44) (0)171 873 3194.

Other economic news

Monday: UK manufacturing output should show a modest rise between October and November and grow 2 per cent compared with November 1992. Cold weather should have given a boost to energy output. Economists expect no acceleration in producer output prices despite Budget tax increases. Weak oil prices should help keep input prices low.

Tuesday: An expected fall in Japan's private sector machinery orders in November would increase pressure for action to boost the economy.

Wednesday: UK retailers had their best Christmas for years, fueling expectations of a 5.2 per cent year-on-year increase in volume sales last month.

Canada's lead indicator for December should point to continued steady growth, while November wage data should calm fears of inflation.

Thursday: Anything more than the anticipated 1.43m of US housing starts in December would add to recent evidence of bumper fourth-quarter growth.

Friday: City expectations of a £20m increase in UK bank and building society lending in December would mark a strengthening of credit demand if fulfilled.

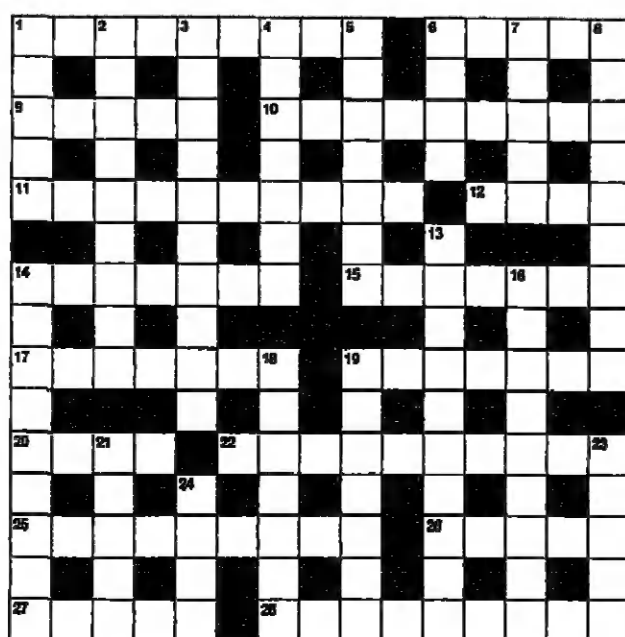
Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	UK	Dec producer prices index input*	-0.3%	-0.3%
Jan 17	UK	Dec producer prices index input**	-1.3%	-0.9%
	UK	Dec producer prices index output*	0.1%	0%
	UK	Dec producer prices index output**	3.6%	3.6%
	UK	Nov manufacturing output*	0.3%	0.1%
	UK	Nov manufacturing output**	2.3%	1.2%
	UK	Nov industrial production*	0.3%	0.7%
	UK	Nov unit wage cost 3M**	0.3%	-0.1%
Tues	Japan	Nov machine orders*	-14.9%	-13.1%
Jan 18	Japan	Nov machine orders(ex ships etc)**	12.5%	-31.1%
Wed	US	Nov merchandise trade	-\$10.5bn	-\$10.5bn
Jan 19	US	Nov merchandise exports	\$40bn	\$40.1bn
	US	Nov merchandise imports	\$50.4bn	\$50.6bn
	Japan	Nov indust. prod. real (seas. adj)	-	-5.9%
	Japan	Nov shipments real (seas. adj)	-	-6%
	France	Nov industrial production*	0.4%	-0.7%
	UK	Dec retail prices index*	0.3%	-0.1%
	UK	Dec retail prices index**	2%	1.4%
	UK	Dec retail sales*	0.4%	0.4%
	UK	Dec retail sales**	5.2%	3.9%
	UK	Dec PSBR	£5bn	£3.1bn
	Canada	Nov merchandise trade surplus	\$1.36bn	\$1.4bn
	Canada	Nov wage settlement rises	1.1%	2.3%
Thur	US	Dec housing starts	1.43m	1.43m
Jan 20	US	Initial claims w/e Jan 15	340,000	354,000
	US	Money supply figures w/e Jan 10	-	-
	France	Oct current account	FF6bn	FF6bn
	UK	British Chambers of Comm survey*	-	-
	Canada	Nov manufacturing new orders*	1.5%	-0.3%
Fri	Japan	Dec trade balance (custom cleared)	\$1.4bn	\$7.4bn
Jan 21	France	Dec consumer prices index - final**	-	2.2%
	UK	Fourth qtr GDP - preliminary**	2.4%	2.1%
	UK	Dec money supply figures	-	-
	UK	Dec Bdg Scty new commitments	£2.5bn	£2.8bn
	Canada	Dec consumer prices index**	1.9%	1.9%
	Canada	Nov wholesale trade (seas. adj)*	-	-
During this week...				
	Japan	Jan trade balance (first 10 days)	-	\$2.1bn
	Japan	Dec money supply (M2/deposits)	1.4%	1.5%
	Germany	Dec producer prices index**	-0.1%	0%
	Germany	Dec producer prices index**	-0.1%	-0.2%
	Germany	Nov trade balance	DM6.5bn	DM8.3bn
	Germany	Nov current account	-DM2.5bn	-DM3.5bn
	Italy	Nov industrial production**	-2%	-4.4%
	Italy	Nov producer prices index**	5%	4.1%
	Italy	Nov wholesale prices index**	4%	5.2%
*month on month, **year on year totty			Statistics courtesy MMS International	

*month on month, **year on year 1993 Statistics, courtesy MMS International.

People with stars are star people

- ACROSS**
- 1 Retiring, dwells on domestic scenes (8)
 - 2 Modern music and gambling are just right for shrimps (4,5)
 - 3 Something to keep in the kitchen takes a brief second to anger and shock (7,3)
 - 4 Caravan dweller - or was I a performer playing hard to get? (7)
 - 5 Spread over, according to abbreviated county custom (7)
 - 6 Grass for climbing beast (4)
 - 7 Give up production (5)
 - 8 Recovery none too soon by the side? (9)
 - 9 "New star and new moon for Queen and Queen's own (10,5)
 - 10 A lot of what sounds like piffle about a fast time? (9)
 - 11 Nice fresh product from across the channel (5)
 - 12 Oriental rat, maybe, is elusive (7)
 - 13 It gives footwork for those who can't read letters (7)
 - 14 See 9
 - 15 Possibly stray wolf? (5)
 - 16 I shall sound like what I may stand for (4)
- DOWN**
- 1 Bring female to draw acridly (5)
 - 2 "Dane with property - not proper, hot - swallowed by snake, male (5,5)
 - 3 Fit fender another way (9)
 - 4 "Greek fruit of the rose to dry up on you and me (10)
 - 5 "Egyptian providing employment (no men) (7)
 - 6 Use flea to disturb calm (7)
 - 7 Headless chickens wash, as of old, to be entralling (7)
 - 8 Some ministers at cathedral in Lacuna's life (11)
 - 9 Musical instrument backed by a qualification (4)
 - 10 "Fole not well up in soccer (10)
 - 11 "Briton escaped without much Dutch capital (9)
 - 12 Damp is found during car test (5)
 - 13 Belgian feudal superior (8)
 - 14 The person who gets up with out love is a speculator (9)

MONDAY PRIZE CROSSWORD
No.8355 Set by CINEPHILE

A prize of a Pelikan New Classic 800 fountain pen for the first correct solution opened and five runner-up prizes of £30 Pelikan vouchers will be awarded. Solutions by Thursday January 27, marked Monday Crossword 8355 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 8HL. Solution on Monday January 31.

Name _____ Address _____

Winners 8,344

P.J. Grayson, Salford
T.F. Brady, Ontario, Canada
F.W. Fulcher, West Runton, Norfolk
H.P. Hatfield, Mougans Sartoux, France
Mrs S. McColl, Sheffield
D. Philpott, Aylesford, Kent

Solution 8,344

BACKSIDE BRAIN
EYEFIRE
SOLAR BRILLIANCE
LEAF
DISHWASHER
EIGHT
RICHES
AATY
DOLEFUL SCOTCH
NUMBER SUPPLIES
SEWING
O O V E R
NOMADS CLUSTERS

"Insist on:
Californian randy -
unless you're up to your
neck in snow with a
St. Bernard approaching"

CLINT CRAWFORD,
DOC NIECE, CALIFORNIA



INTRODUCE SOME CALIFORNIAN INTO
THE CONVERSATION.

SINCE 1850
LE CASK MATURED BRANDY.
D.O.M. 1850

Of broking and jobbing the Pelikan's fond,
See how sweetly he puts your word onto bond.

Pelikan

JOTTER PAD

مكتبة من الاصل